

February 10, 2023

NOTICE OF MEETING

The **Regular Meeting** of the Board of Regents of the Del Mar College District will convene at **1:00 p.m., Tuesday, February 14, 2023,** at the Oso Creek Campus, Culinary Arts Building, Community Room, 7002 Yorktown Blvd., Corpus Christi, Texas.

AGENDA

CALL TO ORDER QUORUM CALL MOMENT OF SILENCE PLEDGE OF ALLEGIANCE DMC VISION STATEMENT: Del Mar College will be the premier choice for life-changing educational opportunities, provided by responsive, innovative faculty and staff who empower students to improve local and global communities.

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

GENERAL PUBLIC COMMENTS (Non-Agenda Items) - 3-minute time limit

- Specific public comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
 - 1. Provide a statement of specific factual information in response to an inquiry.
 - 2. Recite existing policy in response to an inquiry.
 - 3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

RECOGNITIONS:

- Ashley Leiva, DMC Trucking Graduate, named 2022 National Transition Truck Driving for Excellence Award Winner in Washington, D.C. in December 2022
- Del Mar College faculty and staff, in collaboration with the Del Mar's General Counsel, hosted their 1st Annual Free Speech Day on October 20, 2022.....Dr. Jonda Halcomb (Goal 4: Learning Environments)

REGENT'S REPORT:

- Community College Day at the Capitol, January 26, 2023 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)
- ACCT National Legislative Summit, Washington, D.C., February 5-8, 2023 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

STAFF REPORTS:

- Update on the Texas Higher Education Coordinating Board's Strategic Plan: "Building Talent Strong Texas".....Dr. Natalie Villarreal (Goal 5: Workforce Development, Community Partnerships, and Advocacy)
- Legislative Update......Ms. Mary McQueen (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

COLLEGE PRESIDENT'S REPORT.....Dr. Mark Escamilla (Goal 4: Learning Environments)

- Board Notification: Racial Profiling Report Submitted to TCOLE (Goal 4: Learning Environments)
- TACC Quarterly Meeting, January 25, 2023 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

PENDING BUSINESS:

Status Report on Requested Information (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be

withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

- Approval of Minutes: Regular Board Meeting, December 13, 2022 Called Meeting, January 31, 2023 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)
- 2. Acceptance of Investments for December 2022 and January 2023 (Goal 6: Financial Effectiveness and Affordability)
- 3. Acceptance of Financials for December 2022 (Goal 6: Financial Effectiveness and Affordability)

Public comments for consent agenda items

REGULAR AGENDA

4. Discussion and possible action related to recommendation of Professor Emeritus status to Elizabeth Flores, Professor of Political Science.....Dr. Jonda Halcomb (Goal 4: Learning Environments)

Public comments for this agenda item

5. Discussion and possible action regarding the College's Quarterly Investment Report for the period ending November 30, 2022......Mr. Raul Garcia (Goal 6: Financial Effectiveness and Affordability)

Public comments for this agenda item

6. Discussion and possible action regarding the College's Quarterly Financial Report for the period ending November 30, 2022......Mr. Raul Garcia (Goal 6: Financial Effectiveness and Affordability)

Public comments for this agenda item

7. Discussion and possible action regarding a possible tuition rate change for the 2023-2024 fiscal year......Mr. Raul Garcia (Goal 6: Financial Effectiveness and Affordability)

Public comments for this agenda item

12. Discussion and possible action on approval of 2016 Bond Oso Creek Campus Construction Project Change Order #13, Main, STEM, Culinary and Change Order #5 Central Plant......Mr. John Strybos (Goal 4: Learning Environments and Goal 6: Financial Effectiveness and Affordability)

Public comments for this agenda item

Public comments for this agenda item

- 14. CLOSED SESSION pursuant to:
 - A. <u>TEX. GOV'T CODE § 551.074(a)(1)</u>: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee, with possible discussion and action in open session;
 - B. <u>**TEX. GOV'T CODE § 551.089**</u>: (Deliberations), regarding security devices or audits, regarding security assessments or deployments relating to information, resources, technology, network security information or the deployment or specific occasions for implementation of security personnel, critical infrastructure or security devices with possible discussion and action in open session; and,
 - C. <u>**TEX. GOV'T CODE § 551.071</u>**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session.</u>

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.

Staff Reports

THECB Strategic Plan Update

Dr. Natalie Villarreal Executive Director, Strategic and Operational Initiatives

Report on Texas Higher Education Coordinating Board "Building a Talent Strong Texas" February 14th, 2023

Dr. Natalie C. Villarreal Executive Director Strategic & Operational Initiatives Office of the Executive VP/COO





2000-2030





By 2030, at least 60 percent of Texans ages 25-34 will have a certificate or degree.



Fostering the skills and spurring the innovation vital to the Texas economy.



Texas Higher Education COORDINATING BOARD

Building a Talent Strong Texas Texas' strategic plan for higher education

We must raise the bar to ensure all Texans can participate in, benefit from, and contribute to the unique opportunities of our great state. Working together, we'll lead the nation and Build a Talent Strong Texas.

Adopted February 2022 by Texas Higher Education Coordinating Board (THECB)



Building a Talent Strong Texas Texas' strategic plan for higher education

We must raise the bar to ensure all Texans can participate in, benefit from, and contribute to the unique opportunities of our great state. Working together, we'll lead the nation and Build a Talent Strong Texas.

Attainment of Postsecondary Credentials

By expanding attainment to include all working age Texans, we can increase employment opportunities and income for individuals, create a deeper talent pool for employers, and align skills with the jobs the workforce demands.

TARGETS

- 60% of Texans ages 25-34 with a degree, certificate, or other postsecondary credential of value by 2030.
- 60% of Texans ages 35-64 with a degree, certificate, or other postsecondary credential of value by 2030.

THECH COMMINTANE BOARD



Postsecondary Credentials of Value

Credentials from Texas institutions of higher education must propel graduates into lasting, successful careers that equip them for continued learning and greater earning potential, with low or manageable debt.

TARGETS

- 550,000 students completing postsecondary credentials of value each year.
- 95% of graduates with no undergraduate student debt or manageable levels of debt in relation to their potential earnings.

THECH COCRECEMENTING BOARD



Research, Development, and Innovation

Texas must be a leading state in generating knowledge through basic and applied research and translating it to innovations, discoveries, and economic development. This requires close partnership among key stakeholders to drive Texas' economy.

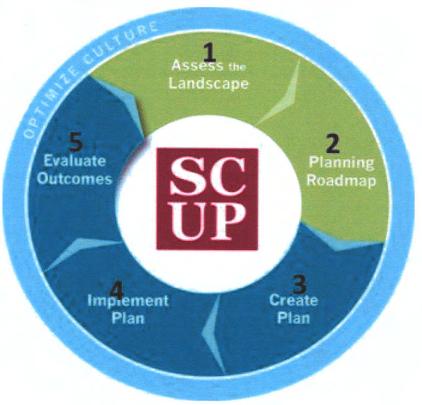
TARGETS

- \$1 billion annual private and federal research and development expenditures by 2030.
- 7,500 research doctorates awarded yearly by Texas institutions of higher education.

THECH COORDINATINE BOARD



Del Mar College Strategic Plan 2024-2029



18-month development period beginning in January 2023



Strategic Plan 2024-2029

18-month Timeline								
Phase I: Planning	Phase II: Launch, Environme	ntal Scan, Analysis	Phase III: Final Analysis, Wr	ite, Refine, Present	Phase IV: Approve, Implement			
Fall 2022	Spring 2023	Summer 2023	Fall 2023	Spring 2024	Summer - Fall 2024			
BOR Workshop: Launching new Plan (September)	Announce Plan development	Summer Academy	BOR Workshop: Internal data	Solicit feedback on Plan drafts; refine	Present 2024-2029 Plan for BOR approval			
-	Online surveys (Jan-March)	Data Analysis	Continue Final Face to Face Focus Groups	BOR Workshop: Draft plan	BOR Workshop: Close 2019-2024 Plan			
	Onboard Steering Committee (February-March)	BOR: 88 th Legislative Recap: Finance Commission Community Colleges Presentation	Solicit feedback	Revise plan	Launch 2024- 2029 Plan			
	Face-to- face focus groups (Internal & External)		Data Analysis					
	BOR Workshops: Visionary Planning & External Trends		Develop initial draft of plan					



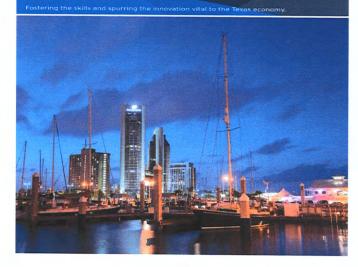
Considerations

State's New Strategic Plan:	
Building a Talent Strong Texas	
Board of Regents	
Visionary Workshop	
Stakeholder Engagement	InternalExternal
Diversity, Equity, and Inclusion	
88 th Texas Legislative Session	Legislation passed from Commission of Community College Finance Funding Recommendations
COVID-19 Recovery	
Effective Teaching & Learning	
Strategic Enrollment Management	

DMC Board of Regents Review for approval in Summer-Fall 2024



Building a Talent Strong Texas



QUESTIONS



Building a Talent Strong Texas Texas' strategic plan for higher education

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- **95% of graduates** with no undergraduate student debt or manageable levels of debt in relation to their potential earnings.

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President's Report



To: Mark Escamilla, Ph.D. President and CEO

From: Tammy McDonald MC Vice President of Administration and Human Resources

Date: February 6, 2023

Re: Board Notification – Law Enforcement Racial Profiling Report Filed with The Texas Commission on Law Enforcement (TCOLE)

According to TCOLE and Article 2.132 CCP Law Enforcement Policy on Racial Profiling, the College is required to provide notice to its governing body that the report has been filed.

The Law Enforcement Racial Profiling Report applies to law enforcement agencies that make traffic stops in the routine performance of officer duties. The College law enforcement agency does not make traffic stops in the routine performance of officer duties and is therefore exempt. A report is still required to be filed with TCOLE certifying exempt status.

Attached you will find a copy of the Racial Profiling Report filed by Interim Police Chief Lauren White certifying the College has an exempt status.

101 Baldwin Blvd. Corpus Christi, TX 78404-3897 p: 361.698.1133 | f: 361.698.1134 delmar.edu

Racial Profiling Report | Exempt

Agency Name: Del Mar College Police Department Reporting Date: 01/23/2023 TCOLE Agency Number: 355081

Chief Administrator: LAUREN M. WHITE

Agency Contact Information: Phone: (361) 698-1124 Email: lwhite16@delmar.edu

Mailing Address: 101 Baldwin Blvd. Corpus Christi, TX 78404

FULL EXEMPTION RACIAL PROFILING REPORT

Article 2.132 CCP Law Enforcement Policy on Racial Profiling a.) In this article:

1.) "Law enforcement agency" means an agency of the state, or of a county, municipality, or other political subdivision of the state, that employs peace officers who make traffic stops in the routine performance of the officers' official duties.

I certify it is not the policy of this agency to make traffic stops in the routine performance of the officers' official duties.

Executed by: LAUREN M. WHITE Chief

Date: 01/23/2023

Submitted electronically to the



The Texas Commission on Law Enforcement

PENDING BUSINESS

tem	Date	Request	Due	Status	
1		Internal Audit Report to the Board	February	February Agenda	
2		Quarterly Financial Report	February	February Agenda	
3		Quarterly Investment Report	February	February Agenda	
4		BOR Annual Self-Evaluation Priorities	February	February Agenda	
5		Student Charges	February	February Agenda	
6		Annual Ethics Update	February	February Agenda	
7		THECB Strategic Plan	February	February Agenda	
8		Report on Tax Collections	March		
9		Workshop: New Strategic Plan: External Influences and Educational Trends	March		
10		Strategic Enrollment Management (SEM)	March		
11	1.00	Enrollment Update	April/May		
12		HEERF Update	May		
13		Professional Contract Review by Board of Regents	June		
14	(Lami	Clery Act	October		
15	CEO Annual Report to the Board – Title IX/SB212		October		
16	Tax Abatement Yearly Review		November		
17		Foundation Yearly Update	December		
18		Preview of Student Charges	December		

Consent Agenda Item 1

MINUTES OF THE REGULAR MEETING OF THE BOARD OF REGENTS OF THE DEL MAR COLLEGE DISTRICT

December 13, 2022

The Regular Meeting of the Board of Regents of the Del Mar College District convened at the Oso Creek Campus, Culinary Arts Building, Tres Grace Community Room, 7002 Yorktown Blvd., Corpus Christi, Texas, at 1:00 p.m. on Tuesday, December 13, 2022, with the following present:

From the Board:

Ms. Carol Scott, Dr. Nicholas Adame, Mr. Rudy Garza, Jr., Mr. Bill Kelly, Dr. Laurie Turner, and Dr. Linda Villarreal.

Ms. Libby Averyt and Mr. David Loeb joined the Board of Regents after taking their oath of office.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Ms. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. John Strybos, Vice President and Chief Physical Facilities Officer; Ms. Mary McQueen, Vice President of Advancement and Government Relations; Ms. Delia Perez, Director of CEO Office and Board Relations, and other staff and faculty.

AGENDA

CALL TO ORDER QUORUM CALL

Ms. Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments made for this meeting.

NOVEMBER BOARD OF REGENTS ELECTION:

Special Recognitions:

Chair Scott recognized outgoing Regents Susan Hutchinson and Ed Bennett. The Board of Regents provided words of recognition for Ms. Hutchinson on her service as a Regent of the Board from 2008 - 2020. Ms. Hutchinson responded with words of appreciation. Regent Bennett was not able to attend. Ms. Jessica Alaniz, Director of Risk Management, administered

the oath of office to Regents-Elect Libby Averyt and David Loeb.

The Board recessed at 1:16 p.m.

The Board reconvened at 1:21 p.m.

Reorganization of the Board of Regents - Election of Officers

The Election of Officers:

<u>Board of Regents Chair</u>: Regent Kelly nominated Carol Scott for Chair of the Del Mar College Board of Regents. There were no other nominations for Chair of the Board of Regents. Regent Adame moved to adopt the motion by acclamation. Regent Kelly seconded the motion. A vote was taken by a show of hands and the nomination carried unanimously, 8-0, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor. Regent Scott was elected as the Chair of the Del Mar Board of Regents.

<u>Board of Regents First Vice Chair</u>: Regent Villarreal nominated Dr. Nicholas Adame for First Vice Chair of the Del Mar College Board of Regents. There were no other nominations for Vice Chair of the Board of Regents. Regent Villarreal moved to adopt the motion by acclamation. Regent Averyt seconded the motion. A vote was taken by a show of hands and the nomination carried unanimously, 8-0, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor. Regent Adame was elected as the First Vice Chair of the Del Mar Board of Regents.

<u>Board of Regents Second Vice Chair</u>: Regent Kelly nominated Libby Averyt for Second Vice Chair of the Del Mar College Board of Regents. There were no other nominations for Second Vice Chair of the Board of Regents. Regent Kelly moved to adopt the motion by acclamation. Regent Garza seconded the motion. A vote was taken by a show of hands and the nomination carried unanimously, 8-0, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor. Regent Averyt was elected as the Second Vice Chair of the Del Mar Board of Regents.

<u>Board of Regents Secretary</u>: Regent Averyt nominated Rudy Garza, Jr. for Secretary of the Del Mar College Board of Regents. There were no other nominations for Second Vice Chair of the Board of Regents. Regent Averyt moved to adopt the motion by acclamation. Regent Loeb seconded the motion. A vote was taken by a show of hands and the nomination carried unanimously, 8-0, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor. Regent Garza was elected as the Secretary of the Del Mar Board of Regents.

RECOGNITIONS

· Achievement in Music Performances: Del Mar College Concert Choir and Low Brass

Ensemble Students (Concert Choir Director Dr. Daniel Arredondo and Low Brass Ensemble Director Dr. Donald Pinson).....Dr. Jonda Halcomb (Goal 3: Academic Preparedness and Student Learning)

Dr. Halcomb stated under the direction of Dr. Donald Pinson and Dr. Daniel Arredondo, the Low Brass Ensemble and Concert Choir provided a holiday performance to the Board of Regents and thanked them for sharing their talents. Chair Scott recognized the hours of practice the students and instructors go through and provided words of appreciation.

 Del Mar College was selected as a recipient of the 2022 ROSE Award in Recognition of Scaling Excellence at the Texas Pathways Institute, Teaching and Learning in a Texas Pathways Framework, on November 15, 2022.....Dr. Jonda Halcomb (Goal 3: Academic Preparedness and Student Learning and Goal 1: Completion)

Dr. Halcomb stated that Dr. Mark Escamilla accepted the ROSE Award in Recognition of Scaling Excellence at the Texas Pathways Institution on November 15, 2022. The College was recognized for scaling essential practices associated with transforming the college culture through Texas Pathways to become more student centered and responsive to improving the student experience. Dr. Halcomb asked the representatives from the Texas Pathways Steering Committee to stand and be recognized for their hard work. Dr. Escamilla also provided words of thanks to the Texas Pathways Steering Committee.

REGENT'S REPORT:

• Higher Education Coordinating Board Leadership Conference, December 7-8, 2022 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

Chair Scott stated she, Regent Averyt and Regent Loeb attended the Higher Education Coordinating Board Leadership Conference. Regent Averyt and Regent Loeb provided comments regarding their attendance. Chair Scott reported Dr. Harrison Keller, Commissioner of Higher Education, updated the 60 x 30 Strategic Plan and it is now called Building Talent Strong Texas and in that is woven educational attainment goals, workforce development goals, and research and development goals. Dr. Escamilla provided closing comments regarding the College being at the forefront of higher education.

STAFF REPORTS:

• Student Enrollment Update

Ms. Keas reviewed enrollment trends and the impact of providing students with options in course offerings, students transitioning back to credit and continuing education courses, impact of flexible semester and eight-week terms, overall enrollment and number of students being served, and impact to contact hours.

Ms. Keas stated enrollment for Spring 2023 is trending up by 6% for credit courses. Continuing Education courses for the first quarter of the Fall semester are up by 4.1%. Flex courses offered on an eight-week term this Fall had almost a 45% increase in enrollment. The total enrollment during the Fall months has increased 1.4% over the Fall 2021 semester.

Dr. Escamilla provided information regarding his and Chair Scott's meeting with the Legislative Committee with the Texas Association of Community Colleges.

Chair Scott provided commentary regarding data reporting of flex schedules versus the whole system that is based on a 16-week semester.

HEERF Fund Notification and Update: Unrestricted Lost Revenue Funds
Ms. Lenora Keas, Mr. Raul Garcia, and Mr. Ali Kolahdouz
 (Goal 6: Financial Effectiveness and Affordability)

Mr. Garcia provided a brief background of the College's Higher Education Emergency Relief Fund grant (HEERF) and the grants awarded to Del Mar College. Mr. Garcia reviewed the spending plan for the grant dollars to prioritize the Office of Technology (IT). The computer technology and programs for the College are being upgraded to augment our technology infrastructure. Chair Scott and Dr. Escamilla provided comments regarding enrollment management pertaining to the IT technology being updated. Mr. Kolahdouz provided information regarding student support by implementing these upgrades.

Budget Calendar and Student Affordability Assessment......Mr. Raul Garcia (Goal 6: Financial Effectiveness and Affordability)

Mr. Garcia introduced Ms. Jackie Landrum who reviewed the College's Fiscal Year 2024 budget calendar which included the review and recommendation phase of each month, including review of the program which helps crosscheck between the budget and the College's student learning and outcome assessment. Mr. Garcia provided the Board with information regarding student affordability and reviewed the data point that measures median household income and poverty line with Del Mar College household income, midrange is at \$55,000.00. Del Mar College delivers the most affordable education relative to our peer groups with an average net price of \$5,617. This is followed by North Central College at \$5,778 and Laredo at \$5,780. Del Mar's tuition and fees is near the mid-range of the large community college list with a cost of \$3,380.

Based on the most recent report released by the National Center for Educational Statistics, the average federal loan awarded to a student for fiscal year 2021 ranges from zero to \$6,000. On average, the Del Mar student acquires the least amount of federal debt valued at \$3,900 relative to a student attending six of the other large community colleges. And on average, a Del Mar student has the least amount of federal debt valued at \$13,900 relative to students attending any of the other seven large community colleges. Dr. Escamilla commented other colleges are residential, so they incur cost of living expenses.

Mr. Garcia reviewed the different funding strategies used by Texas Public Community Colleges which includes tuition, property taxes, and state appropriations. Mr. Garcia reviewed the College's general tuition and fee structure. A Fall 2022 part-time student's tuition is \$941.00, and a Fall 2022 full-time student's tuition is \$1,690.00. He explained the different fees which include General Use, Building Use, Matriculation, and the Instructional Support. He also reviewed the fall tuition and fee rate change history for the last 13 years and provided factors that will influence possible Fiscal Year 2024 tuition rate changes.

Ms. Keas provided an update regarding the Workforce Development Center in Aransas County. There will be some startup costs but students in Aransas County will pay their own way at the out-of-district fee.

Dr. Escamilla provided commentary regarding tuition affordability.

Mr. Garcia and Dr. Escamilla responded to questions from the Board of Regents.

• Foundation Annual Update......Mr. Matthew Busby (Goal 6: Financial Effectiveness and Affordability)

Mr. Busby began his presentation by providing input about the different areas which include development, which bring resources with donor relations and stewardship, major and planned giving, regular giving campaigns, special events corporate and Foundation grants with Del Mar College as the fiscal agent. The second area of the division is Foundation Services which include scholarship application and awarding managements, college financial reporting, investment management, and donor database management.

Del Mar College Foundation fundraising for Fiscal Year 2022 was \$3.18 million. The Fiscal Year 2022 net assets equal \$28.89 million. The scholarships awarded for 2021-2022 is \$1.99 million and 1,662 students were served. Mr. Busby reviewed a 10-year net asset, 10-year fundraising, and 10-year scholarships award snapshot for years 2012 – 2022. The Foundation's fundraising focus is to increase one-to-one fundraising and major gift focus.

Mr. Busby described "Meet Sofia" average student profile to the Regents to explain how scholarships make a difference. He also stated the completion rate is 19.2% higher with financial aid and 24.1% higher program completion rate over students with no financial support. Online giving for Fiscal Year 2022 was \$75,359 with 346 transactions. Student Emergency Aid for Fiscal Year 2022 helped 283 plus students in the amount of \$153,581.00. For October 2022, Student Emergency Aid helped 223 plus students in the amount of \$108,472.00.

Michelle Unda, President of the Foundation Trustees addressed the Regents and thanked them for their support.

Professional Service Contract Review......Ms. Tammy McDonald

(Goal 6: Financial Effectiveness and Affordability)

Ms. McDonald provided information regarding the semi-annual review of professional service contracts and information regarding the latest professional service contracts. She reviewed contracts that expired, or will expire (2014 Bond), any with changes and new contracts.

COLLEGE PRESIDENT'S REPORT.....Dr. Mark Escamilla (Goal 4: Learning Environments)

• Diversity Equity and Inclusion Development Committee (Goal 2: Recruitment and Persistence)

Dr. Escamilla provided an informed update regarding the first meetings that have taken place. The December 2, 2022 meeting was a facilitated professional development opportunity by Dr. Raquel Portillo. Dr. Escamilla is working with the Co-Chairs to set outcomes and deliverables by early Summer.

 Season Celebration, Friday, December 16, 2022, 11:00 a.m., Oso Creek Campus (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

Dr. Escamilla invited everyone to the Season Celebration on December 16, 2022.

 Fall Graduation, American Bank Center, 7:00 p.m., December 16, 2022 (Goal 1: Completion)

Dr. Escamilla announced the Fall graduation on December 16, 2022, the commencement speaker, Michelle Unda, President of the Foundation Trustees.

PENDING BUSINESS:

Status Report on Requested Information (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

Chair Scott reviewed the list of pending business.

Chair Scott and Dr. Escamilla responded to questions from the Board of Regents.

CONSENT AGENDA

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:

Regular Board Meeting, November 8, 2022 Called Meeting, November 17, 2022 (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

- 2. Acceptance of Investments for November 2022 (Goal 6: Financial Effectiveness and Affordability)
- 3. Acceptance of Financials for November 2022 (Goal 6: Financial Effectiveness and Affordability)

Regent Adame made a motion to approve the consent agenda items. Regent Garza seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor.

REGULAR AGENDA

4. Discussion and possible action related to the 2022 Annual Comprehensive Financial Report (ACFR) for the Fiscal Year Ended August 31, 2022 and 2021

(Goal 6: Financial Effectiveness and Affordability)

Mr. Garcia thanked John Johnson, Dr. Kathy West, Jackie Landrum, and David Davila who were instrumental in providing support in putting together the financial statements for the audit process. Mr. Garcia introduced Ms. Brigid Cook from Collier, Johnson & Woods. Ms. Cook began her presentation regarding the Fiscal Years ended August 31, 2022 and 2021.

Ms. Cook presented an overview of the College's financial statements and information included in the ACFR. Operating revenues increased approximately 41.0% or \$9.5 million from the prior year to the current year, due primarily to an increase in Coronavirus Aid Relief, and Economic Security Act (CARES) funding received in the form of federal grants. Capital depreciable assets increased \$49.7 million with the ongoing construction of the new Oso Creek Campus, and renovations of facilities on the Heritage and Windward Campuses.

Certified net assessed property values increased 3.74% from \$29.1 billion in the prior year to \$31.6 billion in the current year; the assessed tax rate decreased from .288600 to .283340, resulting in an increase in tax revenues totaling \$3.3 million.

In the fiscal year ended August 31, 2022 total District revenues exceeded total expenses by \$9.6 million as a result of careful budgeting, additional funding from the "Higher Education Emergency Relief Fund" (HEERF) for tuition losses incurred due to the pandemic, and

prudent fiscal management conservation of resources.

Ms. Cook responded to questions from the Board of Regents.

Regent Loeb made a motion to accept the 2022 Annual Comprehensive Financial Report. Regent Adame seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, Turner, and Villarreal in favor.

5. Discussion and possible action related to Award of Contract for Request for Competitive Sealed Proposals, RCSP #2023-02, Del Mar College Building Renovations and Improvements Heritage Campus......Mr. John Strybos (Goal 4: Learning Environments and Goal 6: Financial Effectiveness and Affordability)

Item No. 5 was tabled.

At 3:35 p.m., the Chair announced that the Board was going into Closed Session.

CLOSED SESSION pursuant to:

- A. <u>TEX. GOV'T CODE § 551.071</u>: (Consultation with Legal Counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session, and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,
- B. <u>TEX. GOV'T CODE § 551.074(a)(1)</u>: (Personnel Matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee, including 1.) the letter of resignation submitted by Regent Villarreal, and, 2.) the At Large Regent vacancy, with possible discussion and action in open session.

The Board of Regents reconvened in Open Session at 4:13 p.m.

The Board of Regents offered words of thanks to Dr. Villarreal for her service on the Board of Regents and wished her the best for her new position at Texas A&M-Kingsville. Dr. Villarreal provided words of thanks and gratitude.

Regent Averyt made a motion to accept the resignation of Regent Linda Villarreal effective January 1, 2023 and to adopt the process to fill her appointment as discussed in Closed Session. Regent Adame seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 7-0, amongst Regents present, with Regents Scott, Adame, Averyt, Garza, Kelly, Loeb, and Turner in favor and one abstention.

CALENDAR: Discussion held regarding upcoming calendar dates.

ADJOURNMENT: The meeting was adjourned at 4:23 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

MINUTES OF THE CALLED MEETING DEL MAR COLLEGE DISTRICT

January 31, 2023

The Called Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, January 31, 2023, at 11:00 a.m., at the Oso Creek Campus, Culinary Arts Building, Tres Grace Community Room, 7002 Yorktown Blvd., Corpus Christi, Texas with the following present:

From the Board:

Ms. Carol Scott, Ms. Libby Averyt, Mr. Rudy Garza, Jr., and Mr. David Loeb.

Mr. Carl Crull joined the Board of Regents after taking his oath of office.

Dr. Nicholas Adame arrived at 11:05 a.m.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Ms. Patricia Benavides-Dominguez, Vice President for Student Affairs; Ms. Cheryl Sanders, Interim Associate Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. John Strybos, Vice President and Chief Physical Facilities Officer; Ms. Mary McQueen, Vice President of Advancement and Government Relations; Ms. Delia Perez, Director of CEO Office and Board Relations, and other staff and faculty.

CALL TO ORDER/QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments made for this meeting.

ITEMS OF BUSINESS:

1. Discussion and possible action regarding review and adoption of the state and federal Legislative priorities and Resolution of Support for the Texas Commission on Community College Finance (TXCCCF) recommendations......Ms. Mary McQueen (Goal 5: Workforce Development, Community Partnerships, and Advocacy)

Ms. McQueen provided an overview of the Texas Association of Community Colleges (TACC) and the Community College Association of Texas Trustees' (CCATT) legislative

priorities of the 88th Texas Legislature. The focus included Community College Finance Reform; Texas Education Opportunity Grants (TEOG); Cybersecurity and IT Modernization; Clinical Nursing Sites; and Texas Transfer Framework. Ms. McQueen discussed the Resolution for adopting the Legislative priorities.

Ms. McQueen responded to questions from the Board of Regents.

Regent Loeb made a motion to adopt the State and Federal Legislative agendas as presented and to adopt the Resolution of Support of the Texas Commission on Community College Finance recommendations as presented. Regent Averyt seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 6-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, and Loeb in favor.

Ms. Scott and Dr. Escamilla provided comments regarding the pending funding portion of the community college request.

At 11:14 a.m., the Chair announced that the Board was going into Closed Session pursuant to:

- 3. CLOSED SESSION pursuant to:
 - A. <u>TEX. GOV'T CODE § 551.071</u>: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session, and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,
 - B. <u>TEX. GOVT. CODE § 551.074(a)(1)</u>: (Personnel Matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee, including Appointment to fill At-Large Regent Vacancy, with possible discussion and action in open session.

The Board reconvened at 12:02 p.m. from Closed Session.

Chair Scott expressed thanks to the applicants who submitted applications for appointment to fill the At-Large Regent vacancy and explained that the next step would be to interview applicants.

Regent Adame then made a motion to interview the three candidates: 1) Mr. Julio Reyes, (2) Ms. Denise Villagran, and (3) Dr. Anantha Babbili. Regent Crull seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 6-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, and Loeb in favor.

The Called Meeting was adjourned at 12:03 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

Consent Agenda Item 2



To:	Mark Escamilla, Ph.D. President of the College
Via:	Raul Garcia, CPA, MBA, Vice President and CFO
From:	Catherine West, Ed.D., CPA, Director of Accounting and Budget Officer
Date:	February 8, 2023
Subject:	Monthly Investment Activity

Listed below is the investment for December, 2022 which was purchased in accordance with the investment policy of Del Mar College:

Purchase	Maturity		Principal	Maturity		Days to	Yield to
Date	Date	Fund	Amount	Value	Туре	Maturity	Maturity
12/8/2022	6/14/2023	Local Main	2,921,510	3,000,000	СР	188	5.14%

The College has the following investments in accordance with the College's investment policy:

Source	Amount	Interest	Yield
Wells Fargo Stage Coach Sweep	\$ 2,624,689.16	\$ 13,929.83	4.04%
Logic Investment Pool	25,809,930.55	95,485.23	4.33%
		\$ 109,415.06	

101 Baldwin Blvd. Corpus Christi, TX 78404-3897 p: 361.698.1269 | f: 361.698.1943



To:	Mark Escamilla, Ph.D. President of the College
Via:	Raul Garcia, CPA, MBA, Vice President and CFO
From:	Catherine West, Ed.D., CPA, Director of Accounting and Budget Officer
Date:	February 8, 2023
Subject:	Monthly Investment Activity

Listed below are the investments for January, 2023 which were purchased in accordance with the investment policy of Del Mar College:

Purchase <u>Date</u>	Maturity <u>Date</u>	Fund	Principal <u>Amount</u>	Maturity <u>Value</u>	Type	U	Yield to <u>Maturity</u>
1/19/2023	9/18/2023	LM	4,835,306	5,000,000	СР	242	5.07%
1/26/2023	10/16/2023	LM	2,891,293	3,000,000	СР	263	5.15%

The College has the following investments in accordance with the College's investment policy:

Source	Amount	Interest	Yield
Wells Fargo Stage Coach Sweep	\$ 11,369,224.16	\$ 24,791.74	4.11%
Logic Investment Pool	33,910,832.52	100,801.97	4.55%
		\$ 125,593.71	

101 Baldwin Blvd. Corpus Christi, TX 78404-3897 p: 361.698.1269 | f: 361.698.1943

Consent Agenda Item 3

DEL MAR COLLEGE INCOME/EXPENSE STATEMENT CURRENT OPERATING FUNDS For the Four Months Ended December 2022

	FY 2023					FY 2022				
<u>aa</u>		BUDGET		INC/EXP	% Spent YTD		BUDGET		INC/EXP	% Spo YTC
77										
EVENUES:										
STATE FUNDING BASE APPROPRIATION		17.050 404		7 404 440	1007	~	17 050 105	~		
	\$	17,359,104	\$	7,464,416	43%	\$	17,359,105	\$	7,464,417	43
INSURANCE CONTRIBUTION		4,281,371		1,427,124	33%		4,263,497		1,421,166	33
RETIREMENT CONTRIBUTION	-	1,871,176	-	623,725	33%	-	1,564,963	-	521,654	
TOTAL STATE FUNDING	\$	23,511,651	\$	9,515,265	40%	\$	23,187,565	\$	9,407,237	41
THER REVENUES										
TUITION & FEES	\$	24,375,830	\$	10,036,167	41%	\$	25,962,825	\$	9,899,994	38
PROPERTY TAXES		65,556,443		24,518,270	37%		60,390,356		23,566,323	39
MISCELLANEOUS	-	1,262,144	1.1	587,515	47%	-	1,383,413		226,597	16
TOTAL OTHER REVENUES	\$	91,194,417	\$	35,141,952	39%	\$	87,736,594	\$	33,692,914	38
PENDITURES:										
ALARIES & BENEFITS										
FACULTY SALARIES	\$	33,467,687	\$	11,102,815	33%	\$	34.874.576	S	11,089,267	32
EXEMPT SALARIES		17.378.672		5.476.545	32%		16,486,947		5,171,669	31
NON EXEMPT SALARIES		13,924,481		3,930,616	28%		12,011,408		3,491,425	29
BENEFITS		20,629,511		6,166,711	30%		20,279,228		5,881,706	29
TOTAL SALARIES & BENEFITS	\$	85,400,351	\$	26,676,687	31%	\$	83,652,159	\$	25,634,066	31
ON-SALARY										
CONTRACT INSTRUCTION	S	151,600	\$	50,533	33%	S	151,600	S	50.533	33
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL		3.443,888	1.4	821,337	24%		3,110,202		816,495	26
MAINTENANCE & REPAIRS		1,595,040		533,259	33%		1,554,478		378.078	24
EQUIPMENT		1.074.025		145,401	14%		780,753		266,760	34
STUDENT RECRUITING AND MARKETING		1,060,908		213,292	20%		1,030,908		101,320	10
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES		1,626,295		492,994	30%		1,612,210		412,568	26
CONSULTANTS & CONTRACT LABOR		3.276,496		927,759	28%		2,970,704		679,588	23
ACCREDITATION		75.047		18,597	25%		80,047		23,908	30
SPECIAL POP. INTERPRETOR		114.397		49,373	43%					60
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.		2,694,283					114,397		6,950	
TRAVEL & PROFESSIONAL DEVELOPMENT				741,407	28%		2,577,607		647,917	25
ELECTION		536,923		148,103	28%		486,036		93,403	19
		190,000		-	0%					00
SECURITY		1,515,000		388,599	26%		1,058,300		505,515	48
RECRUITMENT		32,000		1,119	3%		32,000		10,010	31
FOOD BEVERAGE		89,301		20,620	23%		87,133		5,301	69
IBRARY		269,476		47,486	18%		269,476		65,820	24
BAD DEBT		151,707		50,569	33%		250,000		83,333	33
MEMBERSHIP & DUES		242,044		90,110	37%		228,903		82,151	36
MEMBERSHIP & DUES/INDIRECT ADVOCACY		8,926			0%		8,926		1. S.	09
JTILITIES & TELEPHONE		2,825,447		941,816	33%		3,354,392		1,118,131	33
NSURANCE		3,724,250		1,241,416	33%		2,705,000		901,667	33
BANK & COLLECTION FEES		192,800		20,746	11%		192,800		51,233	27
CAMPUS POLICE		302,858		6,948	2%		513,000		18,706	49
UITION BOND TRANSFERS OUT		1,955,500		651,833	33%		1,951,000		650,333	33
MISCELLANEOUS	1.1	436,915	-	88,244	20%	-	488,265		63,847	13
TOTAL NON-SALARY	\$	27,585,126	\$	7,691,561	28%	\$	25,608,137	\$	7,033,565	27
ONTINGENCY	\$	1,720,591			0%	\$	1,663,863		1 1 1 A	0%
TOTAL CONTINGENCY	\$	1,720,591	\$		0%	\$	1,663,863	\$	•	0%
TOTAL EXPENDITURES	\$	14,706,068	\$	34,368,250	30%	\$	110,924,159	\$	32,667,632	29
NET INCOME FROM OPERATIONS			\$	10,288,968				\$	10,432,518	

DEL MAR COLLEGE BALANCE SHEET CURRENT OPERATING FUNDS As of December 31, 2022

	FY2023		 FY2022	Change		
ASSETS: 99						
CASH	\$	4,979,915	\$ 5,068,060	\$	(88,145)	
INVESTMENTS		54,779,065	55,748,658		(969,593)	
PREPAID EXPENSE			5,629		(5,629)	
ACCOUNTS RECEIVABLE						
ACCRUED INTEREST		81,708	39,421		42,287	
STUDENT & OTHER RECEIVABLES		6,363,282	5,543,936		819,346	
PROPERTY TAX RECEIVABLE		1,456,865	1,343,802		113,063	
DEFERRED OUTFLOWS		7,656,792	9,865,098		(2,208,306)	
TOTAL ASSETS	\$	75,317,627	\$ 77,614,604	\$	(2,296,977)	
IABILITIES:						
ACCOUNTS PAYABLE:						
ACCOUNTS PAYABLE	\$	2,136,086	\$ 2,374,628	\$	(238,542)	
ESTIMATED SICK LEAVE & VAC. PAYABLE		7,937,429	7,828,299		109,130	
NET PENSION LIABILITY		77,505,362	83,266,173		(5,760,811)	
DEFERRED INCOME:						
DEFERRED TUITION		6,119,109	5,940,169		178,940	
DEFERRED INFLOW PENSION PLAN		17,674,078	19,133,666		(1,459,588)	
REVENUE BOND PAYABLE		651,833	650,333		1,500	
TOTAL LIABILITIES	\$	112,023,897	\$ 119,193,268	\$	(7,169,371)	
UND BALANCE:						
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$	31,927,410	\$ 31,923,559	S	3,851	
RISK RESERVE FUND BALANCES REDUCTION DUE TO GASB 68 & 75		8,600,000	8,600,000		-	
CURRENT YEAR INCOME IN EXCESS OF EXPENSE		(87,522,648)	(92,534,741)		5,012,093	
CORRENT TEAR INCOME IN EXCESS OF EXPENSE		10,288,968	10,432,518		(143,550)	
TOTAL FUND BALANCE	\$	(36,706,270)	\$ (41,578,664)	\$	4,872,394	
TOTAL LIABILITIES AND FUND BALANCES	\$	75,317,627	\$ 77,614,604	\$	(2,296,977)	

eck	Date	Payee	Amount	Description
76098		Nicholas L. Adame		5 Travel
76099		Bay Area Time) Office Supplies
76100		Bound Tree Medical LLC	318.19	Instructional Supplies
76101	12/1/2022		3,000.00	Accreditation Expense
76102		CC Battery Co Inc	1,305.04	Supplies - Diesel
76103	12/1/2022	City of Corpus Christi	60.60	Disposal Trash
76104	12/1/2022	City of Corpus Christi	205.00	Site License or Renewal Fees
76105	12/1/2022	Coastal Welding Supply Inc	4,938.3	Instructional Supplies
76106	12/1/2022	Corpus Christi Gasket &	761.68	Supplies - Other
76107	12/1/2022	Corpus Christi Regional	23,122.00	Other General Expense
76108	12/1/2022	Duval County	3,281.00	CI - Tuition/Fees
76109	12/1/2022	Facility Solutions Group	12,966.00) Electrical
76110	12/1/2022	Flowers Baking Company	164.46	Food Supplies
76111	12/1/2022	Hanson Professional Services) Consultants
76112	12/1/2022	HEB Grocery Company	3.96	Food Supplies
76113	12/1/2022	Home Depot		Supplies - Other
76114	12/1/2022	Workforce Solutions of C. B.	649.00	A/R - 3rd Party
76115	12/1/2022	Lawrence Greenwood	705.00	Instructional Supplies
76116	12/1/2022	Little Roos Preschool Academy		Childcare
76117	12/1/2022	Marianna Industries Inc	561.87	Instructional Supplies
76118	12/1/2022	Nueces County		Tax Assessing & Collecting
76119	12/1/2022	Patterson Dental Company		Maint Agree-Software
76120	12/1/2022	Pearson Education		Instructional Supplies
76121	12/1/2022	Region 5 Education Service Ctr		Office Supplies
76122	12/1/2022			> 5,000 Equipment Capitalized
76123	12/1/2022	Rush Truck Ctr		Supplies - Diesel
76124	12/1/2022	Sames Crow Ford		Supplies - Diesel
76125	12/1/2022 :	Sightlines, LLC		Consultants
76126		Southern Association of		Memberships & Dues
76127	12/1/2022	Spiral Binding Company Inc		Supplies - Other
76128		Third Coast Distributing		Instructional Supplies
76129	12/1/2022			Supplies - Other
76130		US Foods Inc		Instructional Supplies
76131		Matthew S. Vangjel		Performers - Cultural
76132		/WR International LLC		Instructional Supplies
76134		Annuity Investment		A/P - TSA
76135		Fiduciary Trust Company of New		A/P - TSA
76136		RS Austin Service Center		A/P - IRS Levy
76137		Advance Auto Parts		Supplies - Automotive
76138		Aircraft Spruce & Specialty Co		Instructional Supplies
76139		Armstrong Lumber Company		Instructional Supplies
76140		Armstrong McCall Beauty Supply		Instructional Supplies
76141	12/6/2022			Telephone
76142	12/6/2022			
76143		Ben E Keith Company		Telephone
76144	12/6/2022 6			Instructional Supplies
76145		Bush Hydraulics Inc		Repairs & Maintenance
76145				Supplies - Automotive
/0140	12/0/2022 8	Butler Signature Events LLC	132.00	Office Supplies

Del Mar College Financial Record System Bank 41 Colleague Disbursements for dates 12/01/2022 thru 12/31/2022

k		Payee	Amount	Description
76147		City of Corpus Christi	131.38	3 Disposal Trash
76148	12/6/2022	City of Corpus Christi	483.33	B Disposal Trash
76149		City of Corpus Christi	199.13	B Disposal Trash
76150	12/6/2022	City of Corpus Christi	205.00) Instructional Supplies
76151	12/6/2022 (Coastal Welding Supply Inc	150.00) Instructional Supplies
76152	12/6/2022 (Color Source Inc	1,123.23	3 Instructional Supplies
76153	12/6/2022 (Columbia Advisory Group LLC	186,864.17	Consultants
76154	12/6/2022 (Corpus Christi Electric Co Inc	405.53	Supplies - Other
76155	12/6/2022 (Cyberone	15,697.00) Software Desk Lic Fees
76156	12/6/2022 1	DEX Imaging LLC	95.23	Copier Rental
76157	12/6/2022	B Creager Tire & Battery	51.95	Supplies - Diesel
76158	12/6/2022	Examity Inc	925.00	Testing Supplies
76159	12/6/2022 F	acility Solutions Group) Contractors
76160	12/6/2022 F		196.40	Advertising
76161	12/6/2022 F	ull Compass Systems LTD		Supplies - Other
76162	12/6/2022 F	ulton Coastcon a Joint Ventur		Contractors
76163	12/6/2022 0	Gobi Library Solutions from EB	1,089.68	Library Books
76164	12/6/2022 0	Sulf Coast Mailing Services LL		Postage
76165		lanson Professional Services		Consultants
76166	12/6/2022 H	IEB Grocery Company	273.01	Instructional Supplies
76167		lolt Company of Texas		Supplies - Diesel
76168	12/6/2022 1	BM Corporation		IT License Fees
76169	12/6/2022 1			< 5,000 Computer Not Cap INVT
76170	12/6/2022 L	awrence Greenwood		Instructional Supplies
76171	12/6/2022 L	ayer 3 Communications LLC		< 5,000 Computer Not Cap INVT
76172		iquid Environmental Solutions		Contractors
76173	12/6/2022 N			Const Cost - Contractors
76174	12/6/2022 N	AcComb Relocation Services		Contract Labor
76175		lueces County WCID #3		Water
76176		vident Scientific		< 5,000 Equip Not Cap INVT
76177		atterson Dental Company		Instructional Supplies
76178		ort Enterprises Ltd		Const Cost - Contractors
76179	12/6/2022 R			Instructional Supplies
76180		epublic Services Inc		Disposal Trash
76181		epublic Services Inc		Disposal Trash
76182	12/6/2022 5			Food Supplies
76183		tewart Dean Bearing Inc	142.80	
76184		homson Reuters- West		Software Desk Lic Fees
76185		ime Warner Cable		Telephone
76186	1.0111.001	ime Warner Cable		Telephone
76187		ime Warner Cable		Telephone
76188		ime Warner Cable		Telephone
76189		nited Refrigeration Inc		
76190	12/6/2022 U			HVAC
76191		udivina A. Vela		Supplies - Other
76192	12/6/2022 U			Childcare
76192		Veaver Vorkforce Solutions of the	and the second se	Audit Fees
76195		dvance Auto Parts		Contract Labor
0194	12/0/2022 A	uvance Auto Parts	2,152.90	Supplies - Automotive

Check	Date	Payee	Amount	Description
76195	12/8/2022	Advanced Technologies Consulta	2,975.00	Software Desk Lic Fees
76196	12/8/2022	Allied Universal Security Serv	262,131.15	Security Services
76197	12/8/2022	Alpha Beta Gamma National	588.00	Funds Held for Others
76198	12/8/2022	Big M Pest Control	174.00	Repairs & Maintenance
76199	12/8/2022	CC Battery Co Inc	126.83	Supplies - Diesel
76200	12/8/2022	Color Source Inc	216.89	Instructional Supplies
76201	12/8/2022	Daikin Applied		SC NC HVAC
76202	12/8/2022	DEX Imaging LLC	2,996.27	Copier Rental
76203	12/8/2022	Flowers Baking Company	196.00	Food Supplies
76204	12/8/2022	Full Compass Systems LTD	890.00	Supplies - Other
76205	12/8/2022	Gobi Library Solutions from EB		Library Books
76206	12/8/2022	Grunwald Printing Co Inc	2,074.00	Duplicating
76207	12/8/2022	Gulf Coast Mailing Services LL		Postage
76208		HEB Grocery Company		Food Supplies
76209		Holt Company of Texas		Contractors
76210		Home Depot		Instructional Supplies
76211	12/8/2022			Funds Held for Others
76212	12/8/2022	Johnstone Supply		HVAC
76213	12/8/2022	Konica Minolta	5,634.91	Copier Rental
76214	12/8/2022	Lawrence Greenwood		Instructional Supplies
76215	12/8/2022			Funds Held for Others
76216	12/8/2022	Lexisnexis Matthew Bender		Library Continuation
76217	12/8/2022	Move It Storage - Ayers Street	the second se	Rent Expense
76218	12/8/2022	Odyssey Early Learning At Lipe		Childcare
76219		Proforma Total Print Source		Funds Held for Others
76220		Republic Services Inc		Disposal Trash
76221		Ricoh USA Inc		Copier Rental
76222		Robstown Hardware Company Inc		Site Supplies
76223		Scantron Corporation		Maint Agree-Software
76224		Service Mechanical Group LLC		SC NC HVAC
76225		Sheinberg Tool Co Inc	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Repairs & Maintenance
76226		Siteimprove Inc		IT License Fees
76227		Solid Border Inc		Maint Agree-Equip
76228		Stewart Dean Bearing Inc	29.20	
76229		Texas Scenic Company		Instructional Supplies
76230		Third Coast Distributing		Supplies - Automotive
76231		Thomson Reuters- West		Library Continuation
76232	12/8/2022	UniFirst		Uniforms
76233		US Omni & TSACG Compliance Ser		Consultants
76234		VTX Communications LLC		Telephone
76235		Woody's Truck Center		Repairs & Maintenance
76236		Texas Department of State Heal		Supplies - Other
		ABC Safes and Keys LLC		Office Supplies
		Alliance Health Resources Mobi		Online Services
		Alliant Insurance Services Inc		Other General Expense
		Aquatic Renovations		Instructional Supplies
	12/15/2022			Funds Held for Others
		Automotive Service Association		Memberships & Dues

Del Mar College Financial Record System Bank 41 Colleague Disbursements for dates 12/01/2022 thru 12/31/2022

Check Amount Description Date Payee 76243 12/15/2022 B&E Medical Supply and Equipme 2,174.30 Supplies - Other 76244 12/15/2022 Bay Area Time 75.00 Office Supplies 76245 12/15/2022 Big M Pest Control 1,901.50 Repairs & Maintenance 76246 12/15/2022 Bio-Rad Laboratories 463.19 Instructional Supplies 76247 12/15/2022 Bound Tree Medical LLC 396.42 Instructional Supplies 76248 12/15/2022 19.98 Funds Held for Others 76249 12/15/2022 Camacho Demolition LLC 5,350.00 Hazardous Waste 76250 12/15/2022 Cone Instruments LLC 182.47 Instructional Supplies 76251 12/15/2022 Corpus Christi Builders 3,361.25 Building Structure 76252 12/15/2022 Corpus Christi Stamp Works Inc 75.00 Instructional Supplies 76253 12/15/2022 Crawford Electric Supply 9,930.00 Instructional Supplies 76254 12/15/2022 Department of Information 112.55 Telephone 76255 12/15/2022 DEX Imaging LLC 312.08 Copier Rental 76256 12/15/2022 Duane Ross-Hunter Service Inc 442.50 Repairs & Maintenance 76257 12/15/2022 Echelon HTS, Inc. 4,227.50 Supplies - Other 76258 12/15/2022 Ecolab Inc. 258.84 Repairs & Maintenance 8.98 Site Supplies 76259 12/15/2022 Ewing Irrigation Products Inc 76260 12/15/2022 Full Compass Systems LTD 32.97 Supplies - Other 76261 12/15/2022 Gemaire Distributors LLC 303.05 Instructional Supplies 76262 12/15/2022 Gobi Library Solutions from EB 960.82 Library Books 76263 12/15/2022 GreatAmerica Financial Service 829.76 Maint Agree-Equip 76264 12/15/2022 Hanson Professional Services 43,508.12 Consultants 76265 12/15/2022 HEB Grocery Company 443.17 Instructional Supplies 303.00 Contractors 76266 12/15/2022 Holt Company of Texas 76267 12/15/2022 Home Depot 1,095.10 HVAC 76268 12/15/2022 ICHRIE 565.00 Memberships & Dues 76269 12/15/2022 Immucor Inc 326.75 Instructional Supplies 76270 12/15/2022 Buffel Grass Seed Company Inc 226.00 Supplies - Other 76271 12/15/2022 Joint Review Committee for 1,500.00 Accreditation Expense 76272 12/15/2022 Lawrence Greenwood 277.00 Instructional Supplies 76273 12/15/2022 Liquid Environmental Solutions 753.68 Contractors 76274 12/15/2022 Lazaro Lujan, IV 24.39 Travel 76275 12/15/2022 Mission Restaurant Supply 764.75 Instructional Supplies 76276 12/15/2022 Jennifer R. Nanez 50.09 Instructional Supplies 76277 12/15/2022 Odyssey Early Learning of Flou 380.00 Childcare 76278 12/15/2022 Oil Patch Petroleum Inc 278.24 Repairs & Maintenance 76279 12/15/2022 Evident Scientific 68,039.22 < 5,000 Equip Not Cap INVT 76280 12/15/2022 Pearson Education 217.90 Instructional Supplies 76281 12/15/2022 Sam's Club 1,482.57 Funds Held for Others 76282 12/15/2022 Carol Scott 316.00 Travel 76283 12/15/2022 Screening One Inc 1,043.40 Online Services 76284 12/15/2022 Singer Sewing Ctr in Corpus Ch 965.00 Instructional Supplies 76285 12/15/2022 Southern Association of 500.00 Memberships & Dues 76286 12/15/2022 Caleb N. Terry 250.00 Funds Held for Other Additions 76287 12/15/2022 Time Warner Cable 290.86 Telephone 76288 12/15/2022 Titanium Software Inc 2.347.00 Software Desk Lic Fees 76289 12/15/2022 Donald N. Trevino, Jr. 200.00 Funds Held for Other Additions 76290 12/15/2022 U.S. Bank Voyager Fleet System 14,176.27 Fuel/Oil

Disbursements for dates 12/01/2022 thru 12/31/2022

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heck	Date	Payee	Amount	Description
76291	12/15/2022	UniFirst	245.17	Instructional Supplies
76292	12/15/2022	VWR International LLC	618.91	Instructional Supplies
76293	12/16/2022	Annuity Investment	50.00	A/P - TSA
76294	12/16/2022	Fiduciary Trust Company of New	20.00	A/P - TSA
76295	12/16/2022	Financial Management Services	105.83	A/P - IRS Levy
76296	12/16/2022	IRS Austin Service Center	25.00	A/P - IRS Levy
76297	12/20/2022	Alliance Health Resources Mobi	5,092.00	Online Services
76298	12/20/2022	AT & T	614.55	Telephone
76299	12/20/2022	B&E Medical Supply and Equipme	1,165.24	Supplies - Other
76300	12/20/2022	Coastal Welding Supply Inc	125.34	Instructional Supplies
76301	12/20/2022	Continuant Tech, Inc.	4,250.00	Consultants
76302	12/20/2022	Ecolab Inc	86.28	Repairs & Maintenance
76303	12/20/2022	Ewing Irrigation Products Inc	91.27	Site Supplies
76304	12/20/2022	Facility Solutions Group	471.45	Electrical
76305	12/20/2022	Flowers Baking Company	115.91	Food Supplies
76306	12/20/2022	Fulton Coastcon a Joint Ventur	389,690.00	Contractors
76307	12/20/2022	Rodolfo Garza, Jr.	504.30	Travel
76308	12/20/2022	Gobi Library Solutions from EB	16.20	Library Continuation
76309	12/20/2022	Patricia A. Gonzalez	645.12	Travel
76310	12/20/2022	The Goodyear Tire & Rubber Com	298.00	Repairs & Maintenance
76311	12/20/2022	GoTo	124.00	Telephone
76312	12/20/2022	Gulf Coast Mailing Services LL		Postage
		Levi Guzman Dba Dreamthorp	800.00	Contract Labor
76314	12/20/2022	Hanson Professional Services	12,201.25	Consultants
76315	12/20/2022	Bridgette E. Hardin	1,628.28	Travel
		HEB Grocery Company	386.23	Food Supplies
76317	12/20/2022	Home Depot		Instructional Supplies
76318	12/20/2022	Hose of South Texas	89.05	Repairs & Maintenance
76319	12/20/2022	Identisys Inc	11,437.03	Maint Agree-Software
76320	12/20/2022	JJ Keller & Associates Inc		Instructional Supplies
76321	12/20/2022	William J. Kelly	292.62	
76322	12/20/2022	Lawrence Greenwood	278.00	Instructional Supplies
76323	12/20/2022	Little Roos Preschool Academy		Childcare
		Netsync Network Solutions	33,046.36	> 5,000 Computers Capitalized
		Odyssey Early Learning of Flou		Childcare
	12/20/2022		292.32	Funds Held for Others
		Robstown Hardware Company Inc	552.39	Site Supplies
76328	12/20/2022	Sam's Club		Food Supplies
76329	12/20/2022	SPBS Inc		Repairs & Maintenance
76330	12/20/2022	Stewart Dean Bearing Inc	67.60	HVAC
76331	12/20/2022	Time Warner Cable	392.52	Telephone
76332	12/20/2022	Ludivina A. Vela	240.00	Childcare
		VWR International LLC		Instructional Supplies
		Annuity Investment		A/P - ORP
	NUMBER OF STREET	Annuity Investment		A/P - TSA
	100 TO 100 TO 100	Fiduciary Trust Company of New		A/P - ORP
	and the second	Financial Management Services		A/P - IRS Levy
	12/20/2022			A/P - TSA

Del Mar College Financial Record System Bank 41 Colleague Disbursements for dates 12/01/2022 thru 12/31/2022

	Date	Payee	Amount	Description
76339	12/20/2022	IRS Austin Service Center	25.00	A/P - IRS Levy
76340	12/20/2022	National Life Insurance Compan	326.11	A/P - ORP
76341	12/20/2022	National Life Insurance Compan	3,329.48	A/P - ORP
76342	12/20/2022	National Life Insurance Compan	6,409.00	A/P - TSA
76343	12/20/2022	Newport Trust Company	6,031.96	A/P - ORP
76344	12/20/2022	Newport Trust Company	1,700.00	A/P - TSA
76345	12/20/2022	Putnam Investments (TSA)	750.00	A/P - TSA
76346	12/20/2022		1,000.00	A/R - Students
76347	12/20/2022	Texas Dpt Licensing	40.00	Repairs & Maintenance
76348	12/20/2022	Yvonne V. Valdez Trustee	350.00	A/P - Bankruptcy
E0031484	12/1/2022	Teresa R. Alaniz	45.01	Travel
0031485	12/1/2022	Scott D. Beckett	114.00	Funds Held for Others
0031486	12/1/2022	Amanda H. De la Paz	85.00	Travel
0031487	12/1/2022	Norma J. Fields	200.00	Consultants
0031488	12/1/2022	Cynthia García	1,350.00	Contract Labor
0031489	12/1/2022	Linda A. Ibarra	659.00	Federal
0031490	12/1/2022	Angela M. Rodriguez	221.93	Travel
0031491	12/1/2022	Regina A. Weir	135.04	Travel
0031492	12/1/2022	Laura N. Wright	676.25	Travel
0031493	12/1/2022	ACI Payments Inc	879.31	Bank Expenses
0031494	12/1/2022	Airgas USA		Instructional Supplies
0031495	12/1/2022	Altex Electronics		PC Maintenance Supplies
0031496	12/1/2022	Amazon.Com LLC		Library Books
0031497	12/1/2022	Americo Fin & Annuity Ins Co		A/P - TSA
0031498		Amtech Solutions, Inc.		Consultants
0031499	12/1/2022	Bird's Rubber Stamps		Office Supplies
0031500	12/1/2022	Carolina Biological Supply		Instructional Supplies
0031501	12/1/2022	CC Lawn Pros, LLC		Contractors
0031502	12/1/2022	CDWG LLC	4,683.75	< 5,000 Computer Not Cap INVT
0031503	12/1/2022	Cintas Corporation		Contractors
0031504	12/1/2022	Colonial Security Life Ins	47.01	A/P - Optional Life
0031505		Corpus Christi Athletic Club		Corpus Christi Athletic Club
0031506	12/1/2022	Corpus Christi Freightliner		Repairs & Maintenance
0031507		Del Mar College Foundation		Foundation Contributions
0031508		Grainger Inc	1,558.75	
0031509		CC Golf Cars		Supplies - Other
0031510		Labatt Food Service LLC		Food Supplies
0031511	12/1/2022	LK Jordan & Associates		Contract Labor
0031512	12/1/2022			A/P - TSA
0031513		O'Reilly Auto Parts		Supplies - Automotive
0031514		RegisterBlast		Hobet Test
0031515		Reliastar Life Insurance Co		A/P - TSA
0031516		Safeguard System Inc		Repairs & Maintenance
0031517		Shoreline Plumbing Co		SC NC Plumbing
0031518		Southern Computer Warehouse In		Supplies - Other
0031519		Turner Ramirez Associates Inc		Architect Fees
0031520		Cecilia Gamboa	480.91	
0031521		Elda S. Garza		Professional Development

Check	Date	Payee	Amount	Description
E0031522	12/6/2022	Timothy P. Giuliani	5,156.50	Commencement Expense
E0031524	12/6/2022	Rachel J. Jennische	2,098.15	Funds Held for Other Additions
E0031525	12/6/2022	Alvin L. Lawson	659.00	Federal
E0031526	12/6/2022	Evelyn N. Lawson	659.00	Federal
E0031527	12/6/2022	Cynthia A. Longoria	111.00	Travel
E0031528	12/6/2022	Robert J. Mirabal	290.01	Travel
E0031529	12/6/2022	Tara A. Newman	4,500.00	Professional Development
E0031530	12/6/2022	Kellie R. Rieger		Professional Development
E0031531	12/6/2022	Neil Sisauyhoat	2,262.27	Music
E0031532	12/6/2022	Christopher J. Traylor	659.00	Federal
E0031533	12/6/2022	AGCM Inc	6,096.00	Manager
E0031534	12/6/2022	Airgas USA	346.10	Instructional Supplies
E0031535	12/6/2022	Altex Electronics		PC Maintenance Supplies
E0031536	12/6/2022	Amazon.Com LLC	4,328.84	Library Books
E0031537	12/6/2022	Amtech Solutions, Inc.	675.82	Consultants
E0031538	12/6/2022	Arrow Display Signs	4,240.00	Production, Publications & Prom
E0031539		CC Lawn Pros, LLC		Contractors
E0031540	12/6/2022	City of Corpus Christi	66.46	Water
E0031541		Clampitt Paper Co of San Anton	987.30	Supplies - Other
E0031542		Columbia Electric Supply		Electrical
E0031543		Concentra Medical Center	125.50	Employee Med Exam
E0031544	12/6/2022	Corpus Christi Freightliner		Repairs & Maintenance
E0031545		Corpus Christi Produce		Food Supplies
E0031546	12/6/2022	Culligan Water Conditioning		Instructional Supplies
E0031547		EAN Services LLC	417.33	
E0031548	12/6/2022	Ebsco Subscription Services	9.85	Library - Periodicals
E0031549	12/6/2022	Everest Water and Coffee LLC	2,384.77	Food Supplies
E0031550	12/6/2022	Ferguson Enterprises Inc	723.58	Plumbing
E0031551	12/6/2022	Gateway Printing & Office Supp	144.67	Office Supplies
E0031552	12/6/2022	Grainger Inc	1,057.35	Supplies - Other
E0031553	12/6/2022	Gulf Coast Paper Co Inc	79.00	Building Structure
E0031554	12/6/2022	H & V Equipment Services	32,334.00	> 5,000 Equipment Capitalized
E0031555	12/6/2022	Henry Schein Inc	100.76	Instructional Supplies
0031556	12/6/2022	Iconic Sign Group LLC		Advertising
0031557	12/6/2022	Johnstone Supply	580.88	
0031558	12/6/2022	Labatt Food Service LLC	2,239.41	Food Supplies
0031559	12/6/2022	Laguna Crane Services LLC		Repairs & Maintenance
0031560		Legacy Preschool Portland		Childcare
0031561	12/6/2022	LK Jordan & Associates	1,145.79	Contract Labor
0031562	12/6/2022	Made in Corpus Christi LLC		Consultants
0031563	12/6/2022	Nalco Company LLC	2,402.06	Chemical-Water Treatment
0031564		O'Reilly Auto Parts		Supplies - Automotive
0031565		Pepsi Cola Corpus Christi		Food Supplies
0031566	12/6/2022			Maint Agree-Software
0031567		Shi Government Solutions		Supplies - Other
0031568		Southern Computer Warehouse In		< 5,000 Computer Not Cap INVT
0031569		Southern Tire Mart		Supplies - Automotive
0031570		Texas Book Company		Funds Held for Others

Check	Date	Payee	Amount	Description
E0031571	12/6/2022	Turner Ramirez Associates Inc	30,493.01	Architect Fees
E0031572		Victory Building Team	588,295.16	Contractors
E0031573		Dara D. Betz	231.18	Travel
E0031574	12/8/2022	Irma M. Bomer	71.48	Food & Beverage
E0031575		Raquel Botello		Contract Labor
E0031576	12/8/2022	D'Andrea S. Chavez	80.01	Travel
E0031577	12/8/2022	Raul Garcia	291.75	Travel
E0031578	12/8/2022	Angelica A. Gomez-Johnson	292.60	Travel
E0031579	12/8/2022	Larry D. Lee	2,075.00	Consultants
E0031580	12/8/2022	Dan D. Lindley	467.18	Funds Held for Others
E0031581	12/8/2022	Cynthia A. Longoria	691.08	Travel
E0031582	12/8/2022	Gary G. McKinny	424.91	Travel
E0031583	12/8/2022	Robert P. Montez	307.34	Travel
E0031584	12/8/2022	Robert T. Muilenburg	242.74	Funds Held for Others
E0031585	12/8/2022	George D. Obermiller	30.00	Travel
E0031586	12/8/2022	Benjamin W. Ogrodnik	1,225.89	Professional Development
E0031587	12/8/2022	Corlea L. Redding-Cervantes	702.63	
E0031588	12/8/2022	Gary D. Rivera	338.79	Travel
E0031589	12/8/2022	Theresa A. Schneider	39.21	Travel
E0031590	12/8/2022	Luz I. Valdez	312.50	Funds Held for Other Additions
E0031591	12/8/2022	A-Auto Tech	1,035.55	Repairs & Maintenance
E0031592	12/8/2022	ABM Industry Groups LLC	190,837.30	Contractors
E0031593	12/8/2022	Airgas USA	1,765.02	Instructional Supplies
E0031594	12/8/2022	All Points Environmental LLC	2,475.00	Hazardous Waste
E0031595	12/8/2022	Amazon.Com LLC	934.02	Library Books
E0031596	12/8/2022	Anthology Inc	1,651.09	< 5,000 Software Not Cap INVT
E0031597	12/8/2022	Apple Computer Inc	1,296.00	< 5,000 Computer Not Cap INVT
E0031598	12/8/2022	Bird's Rubber Stamps	294.50	Instructional Supplies
E0031599	12/8/2022	Bumper to Bumper Easy CDL	521.75	Online Services
E0031600	12/8/2022	CC Lawn Pros, LLC	675.00	Contractors
E0031601	12/8/2022	Cintas Corporation	4,102.83	Contractors
E0031602	12/8/2022	Collier Johnson & Woods PC	11,323.25	Consultants
E0031603	12/8/2022	Columbia Electric Supply	35.16	Electrical
E0031604	12/8/2022	Corpus Christi Freightliner	882.65	Repairs & Maintenance
E0031605	12/8/2022	Corpus Christi Produce	538.71	Food Supplies
E0031606	12/8/2022	EAN Services LLC	2,965.65	Travel
E0031607	12/8/2022	Ebsco Subscription Services	19,129.89	Library - Periodicals
E0031608	12/8/2022	Economic Modeling LLC	5,500.00	Software Desk Lic Fees
E0031609	12/8/2022	Everest Water and Coffee LLC	90.00	Food Supplies
E0031610	12/8/2022	Ferguson Enterprises Inc	1,339.09	Plumbing
E0031611	12/8/2022	Fisher Scientific Company LLC	386.60	Instructional Supplies
E0031612	12/8/2022	Gateway Printing & Office Supp	6,223.28	Instructional Supplies
E0031613	12/8/2022	Grainger Inc	2,613.40	Building Structure
E0031614	12/8/2022	Gulf Coast Paper Co Inc	144.96	Building Structure
E0031615	12/8/2022	Henry Schein Inc	1,297.50	Instructional Supplies
E0031616	12/8/2022 .	Johnstone Supply	2,269.14	HVAC
E0031617	12/8/2022 .	Joint Review Committee on Educ	2,270.00	Accreditation Expense
E0031618	12/8/2022	Labatt Food Service LLC	5,786.60	Food Supplies

Check	Date	Payee	Amount	Description
E0031619	12/8/2022	LK Jordan & Associates	2,313.79	Contractors
E0031620	12/8/2022	Nalco Company LLC	2,407.82	Chemical-Water Treatment
E0031621	12/8/2022	O'Reilly Auto Parts	11.64	Supplies - Automotive
E0031622	12/8/2022	Pepsi Cola Corpus Christi	1,185.71	Food Supplies
E0031623	12/8/2022	Pinnacle Medical Management	65.00	Online Services
E0031624	12/8/2022	Safeguard System Inc	1,163.55	Repairs & Maintenance
E0031625	12/8/2022	SecureTech	4,725.00	Consultants
E0031626	12/8/2022	Shoreline Plumbing Co	250,000.00	Contractors
E0031627	12/8/2022	Southern Computer Warehouse In	2,482.50	Supplies - Other
E0031628	12/8/2022	Southern Tire Mart	1,000.70	Supplies - Automotive
E0031629	12/8/2022	Texas Gulf Coast JATC	2,800.00	CI - Tuition/Fees
E0031630	12/8/2022	TK Elevator Corporation	7,982.28	Repairs & Maintenance
E0031631	12/8/2022	Wittigs Office Interiors Inc	3,153.35	Supplies - Other
E0031632	12/8/2022	You Name It Specialties Inc	2,202.63	Production, Publications & Prom
0031633	12/15/2022	Jessica A. Alaniz	407.88	Travel
E0031634	12/15/2022	Catherine C. Albert	180.00	Travel
E0031635	12/15/2022	Dale C. Anderson	677.50	Travel
E0031636	12/15/2022	Libby D. Averyt	290.00	Travel
E0031637	12/15/2022	Rachel M. Benavides	57.00	Travel
E0031638	12/15/2022	Angie F. Britton	607.96	Travel
E0031639	12/15/2022	Tyler A. Brownlee	328.20	Travel
E0031640	12/15/2022		250.00	Funds Held for Other Additions
E0031641	12/15/2022	Leonor Crumley	275.00	Professional Development
0031642	12/15/2022	Kiwana N. Denson	123.18	Travel
0031643	12/15/2022	Sharon K. Dunnivan-Mitchell	1,179.97	Travel
0031644	12/15/2022	Tammy C. Francis	809.00	Travel
E0031645	12/15/2022	Robyn C. Haddick	500.00	Food & Beverage
0031646	12/15/2022	Krista L. Heideman	56.60	Instructional Supplies
0031647	12/15/2022	Willie A. Herrera	285.00	Travel
0031648	12/15/2022	Jennifer J. Jimenez	151.46	Travel
0031649	12/15/2022	Liana Joslin	150.01	Travel
0031650	12/15/2022	Nicole A. Kindzirsky	116.88	Travel
0031651	12/15/2022	Amanda L. Laughlin	40.58	Site License or Renewal Fees
0031652	12/15/2022	Charlet R. Lindley	172.35	Instructional Supplies
0031653	12/15/2022	Dan D. Lindley	528.00	Funds Held for Other Additions
0031654	12/15/2022	George P. Lister	420.00	Travel
0031655	12/15/2022	Ms. Maria B. Lopez	85.01	Travel
0031656	12/15/2022	Michael D. McDaniels	122.50	Travel
0031657	12/15/2022	Candace E. Moreland	61.25	Travel
0031658	12/15/2022	George D. Obermiller	26.25	Travel
0031659	12/15/2022	Victoria L. Pannone	91.27	Travel
0031660	12/15/2022	Ms. Delia G. Perez	316.00	Travel
0031661	12/15/2022	Natasha M. Perez	1,400.00	Funds Held for Others
0031662	12/15/2022	Augustin Rivera Jr.	600.14	Travel
0031663	12/15/2022	Leonard Rivera	155.00	Travel
0031664	12/15/2022	Melissa L. Stuive	366.00	Professional Development
0031665	12/15/2022	Domingo Vela, Jr.	314.82	Travel
0031666	12/15/2022	Thomas A. Villanueva	101.89	Travel

Check	Date	Payee	Amount	Description
E0031667	12/15/2022	A-Auto Tech	912.37	Repairs & Maintenance
E0031668	12/15/2022	ABM Industry Groups LLC	80.00	Contract Labor
E0031669	12/15/2022	Airgas USA	4,992.56	< 5,000 Equip Not Cap INVT
E0031670	12/15/2022	Amazon.Com LLC	1,673.54	Library Books
E0031671	12/15/2022	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E0031672	12/15/2022	Anderson Marketing Group	2,263.75	Advertising
E0031673	12/15/2022	Arc Document Solutions Llc	617.92	P & S - Other
E0031674	12/15/2022	B & H Photo Video Pro Audio	524.42	Office Supplies
E0031675	12/15/2022	Best Buy for Business	99.99	Office Supplies
E0031676	12/15/2022	Bird's Rubber Stamps	230.45	Instructional Supplies
E0031677	12/15/2022	CampusTours Inc	3,250.00	Production, Publications & Prom
E0031678	12/15/2022	Carolina Biological Supply	543.00	Instructional Supplies
0031679	12/15/2022	CC Lawn Pros, LLC	13,600.00	Contractors
0031680	12/15/2022	Cintas Corporation	1,536.70	Contractors
0031681	12/15/2022	Clampitt Paper Co of San Anton	55.98	Supplies - Other
		Collier Johnson & Woods PC		Audit Fees
		Colonial Security Life Ins		A/P - Optional Life
0031684	12/15/2022	Columbia Electric Supply		Electrical
0031685	12/15/2022	Corpus Christi Athletic Club	139.66	Corpus Christi Athletic Club
0031686	12/15/2022	Corpus Christi Freightliner		Repairs & Maintenance
0031687	12/15/2022	Corpus Christi Produce	213.67	Food Supplies
0031688	12/15/2022	Culligan Water Conditioning		Instructional Supplies
0031689	12/15/2022	Deaf and Hard of Hearing Cente		Special POP Interpretor
0031690	12/15/2022	Del Mar College Foundation	119.50	Foundation Contributions
		EAN Services LLC	2,983.65	
0031692	12/15/2022	Ellucian Company Lp	21,090.00	Maint Agree-Software
0031693	12/15/2022	Elsevier Inc	8,335.97	Instructional Supplies
0031694	12/15/2022	Everest Water and Coffee LLC		Food Supplies
0031695	12/15/2022	Ferguson Enterprises Inc		Plumbing
0031696	12/15/2022	Fisher Scientific Company LLC	162.41	Instructional Supplies
0031697	12/15/2022	Garda CL Southwest Inc		Security Services
0031698	12/15/2022	Gateway Printing & Office Supp		Office Supply Payable
	12/15/2022			Building Structure
0031700	12/15/2022	Higginbotham Insurance Agency		Insurance - Property
0031701	12/15/2022	Laguna Crane Services LLC	6,017.52	Repairs & Maintenance
0031702	12/15/2022	LK Jordan & Associates		Contract Labor
0031703	12/15/2022	Metlife	112.50	A/P - TSA
0031704	12/15/2022	Mira's Sports & More		Funds Held for Others
0031705	12/15/2022	Reliastar Life Insurance Co		A/P - TSA
		Safeguard System Inc		Contract Labor
0031707	12/15/2022	Shoreline Plumbing Co		Repairs & Maintenance
0031708	12/15/2022	Southern Computer Warehouse In		PC Maintenance Supplies
		Southern Tire Mart		Repairs & Maintenance
0031710	12/15/2022	Texas Book Company	666.00	Funds Held for Others
		Texas Gulf Coast JATC	12,499.75	Instructional Supplies
0031712	12/15/2022	Touchnet Information System		Student Ref Exp
		Wilson Consulting for Higher E		< 5,000 Software Not Cap INVT
		You Name It Specialties Inc		Production, Publications & Prom

Check	Date	Payee	Amount	Description
E0031715	12/20/2022	Audrey L. Alton	2,199.84	Professional Development
E0031716	12/20/2022	Shawnee L. Bonnette		Travel
E0031717	12/20/2022	Tyler A. Brownlee	170.00	Travel
E0031718	12/20/2022	Amador R. Elizondo	297.50	Travel
E0031719	12/20/2022	Mark S. Escamilla	211.69	Travel
E0031720	12/20/2022	Jason Flores	658.21	Travel
E0031721	12/20/2022	Cynthia Garcia	1,620.00	Contract Labor
E0031722	12/20/2022	Timothy P. Giuliani	194.00	Commencement Expense
E0031723	12/20/2022	Emily M. Gonzalez	218.16	Travel
E0031724	12/20/2022	Omar Gonzalez	34.39	Travel
E0031725	12/20/2022	Thomas Goodwin	3,240.00	Contract Labor
E0031726	12/20/2022	Willie A. Herrera	190.00	Travel
E0031727	12/20/2022	Denise A. Kaufman	48.78	Travel
E0031728	12/20/2022	Lenora I. Keas	1,882.95	Travel
E0031729	12/20/2022	Erika L. Locke	515.90	Travel
E0031730	12/20/2022	Robert V. Marraro, Jr.	276.00	Travel
E0031731	12/20/2022	Matthew F. Moore	1,111.02	Professional Development
E0031732	12/20/2022	Sushil C. Pallemoni	367.43	
E0031733	12/20/2022	Dorothy A. Pallotti	273.00	Travel
E0031734	12/20/2022	Matthew D. Perry	886.52	Travel
E0031735	12/20/2022	Veronica A. Renaud	641.56	Travel
E0031736	12/20/2022	Gary D. Rivera	307.53	Travel
E0031737	12/20/2022	Martha Ruiz	205.66	Travel
E0031738	12/20/2022	Valton Stinson, II	280.05	Travel
E0031739	12/20/2022	Laurie J. Turner	189.62	Travel
E0031740	12/20/2022	Jeannette G. Viera	57.00	Travel
E0031741	12/20/2022	ABM Industry Groups LLC	60.00	Contract Labor
E0031742	12/20/2022	Airgas USA	4,709.61	Instructional Supplies
E0031743	12/20/2022	Amazon.Com LLC	27.15	Office Supplies
E0031744	12/20/2022	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E0031745	12/20/2022	Anderson Marketing Group	107,274.43	Advertising
E0031746	12/20/2022	Bumper to Bumper Easy CDL	1,349.55	Online Services
0031747	12/20/2022	Cintas Corporation	1,249.92	Contractors
E0031748	12/20/2022	City of Corpus Christi	29,226.03	Gas
0031749	12/20/2022	Colonial Security Life Ins	246.42	A/P - Optional Life
E0031750	12/20/2022	Corpus Christi Athletic Club	3,177.14	Corpus Christi Athletic Club
0031751	12/20/2022	Corpus Christi Produce	638.50	Food Supplies
E0031752	12/20/2022	Deaf and Hard of Hearing Cente	2,371.25	Travel
0031753	12/20/2022	Dearborn Real Estate	4,458.97	Online Services
E0031754	12/20/2022	Del Mar College Foundation	3,866.17	Foundation Contributions
0031755	12/20/2022	Ebsco Subscription Services	13,634.00	Library - Elec Resource
0031756	12/20/2022	Fisher Scientific Company LLC	921.12	Instructional Supplies
0031757	12/20/2022	Garda CL Southwest Inc	43.47	Security Services
0031758	12/20/2022	Gateway Printing & Office Supp	39.88	Office Supplies
0031759	12/20/2022	Grainger Inc	38.00	Building Structure
0031760	12/20/2022	Gulf Island Services LLC	10,916.00	3rd Party Expense
0031761	12/20/2022	Jefferson National Life	2,054.35	A/P - ORP
E0031762	12/20/2022	Labatt Food Service LLC	3,072.70	Food Supplies

Del Mar College Financial Record System Bank 41 Colleague Disbursements for dates 12/01/2022 thru 12/31/2022

Check	Date	Payee	Amount	Description
E0031763	12/20/2022	Legacy Preschool Portland	240.00	Childcare
E0031764	12/20/2022	LK Jordan & Associates	6,291.28	Contract Labor
E0031765	12/20/2022	Metlife	4,145.60	A/P - ORP
E0031766	12/20/2022	Mira's Sports & More	4,687.45	Funds Held for Other Additions
E0031767	12/20/2022	Nueces Electric Cooperative	360.75	Electricity
E0031768	12/20/2022	O'Reilly Auto Parts	227.12	P & S - Other
E0031769	12/20/2022	Reliastar Life Insurance Co	1,671.25	A/P - ORP
0031770	12/20/2022	Shoreline Plumbing Co	6,608.10	SC NC Plumbing
E0031771	12/20/2022	Southern Computer Warehouse In	2,413.37	< 5,000 Computer Not Cap INVT
0031772	12/20/2022	Terracon Consultants Inc	6,600.00	Hazardous Waste
0031773	12/20/2022	Texas Book Company	329.30	Participant Support Costs
0031774	12/20/2022	Turner Ramirez Associates Inc	11,000.00	Consultants
0031775	12/20/2022	USAA Annuity Life Insurance Co	1,588.50	A/P - ORP
0031776	12/20/2022	Victory Capital Advisers Inc	7,996.43	A/P - ORP
		Tota	1: \$ 4,554,202.03	

Check	Date	Payee	Amount		Description
	76107	12/1/2022 Corpus Christi Regional	\$	23,122.00	Other General Expense
	76109	12/1/2022 Facility Solutions Group		12,966.00	Electrical
	76111	12/1/2022 Hanson Professional Services		24,009.50	Consultants
	76118	12/1/2022 Nueces County		73,854.12	Tax Assessing & Collecting
	76122	12/1/2022 Rose Brand		18,885.00	> 5,000 Equipment Capitalized
	76125	12/1/2022 Sightlines, LLC		19,975.00	Consultants
	76153	12/6/2022 Columbia Advisory Group LLC		186,864.17	Consultants
	76155	12/6/2022 Cyberone		15,697.00	Software Desk Lic Fees
	76162	12/6/2022 Fulton Coastcon a Joint Ventur		617,500.00	Contractors
	76168	12/6/2022 IBM Corporation		15,840.00	IT License Fees
	76171	12/6/2022 Layer 3 Communications LLC		22,319.56	< 5,000 Computer Not Cap INVT
	76173	12/6/2022 Malek Inc		94,312.00	Const Cost - Contractors
	76176	12/6/2022 Evident Scientific		52,483.20	< 5,000 Equip Not Cap INVT
	76178	12/6/2022 Port Enterprises Ltd			Const Cost - Contractors
	76192	12/6/2022 Weaver		18,687.77	Audit Fees
	76193	12/6/2022 Workforce Solutions of the		12,000.00	Contract Labor
	76196	12/8/2022 Allied Universal Security Serv			Security Services
	76224	12/8/2022 Service Mechanical Group LLC			SC NC HVAC
	76227	12/8/2022 Solid Border Inc			Maint Agree-Equip
	76264	12/15/2022 Hanson Professional Services			Consultants
	76279	12/15/2022 Evident Scientific			< 5,000 Equip Not Cap INVT
	76290	12/15/2022 U.S. Bank Voyager Fleet System		14,176.27	
	76306	12/20/2022 Fulton Coastcon a Joint Ventur			Contractors
	76314	12/20/2022 Hanson Professional Services			Consultants
	76319	12/20/2022 Identisys Inc			Maint Agree-Software
	76324	12/20/2022 Netsync Network Solutions			> 5,000 Computers Capitalized
003149	4	12/1/2022 Airgas USA			Instructional Supplies
003151	9	12/1/2022 Turner Ramirez Associates Inc		the second second	Architect Fees
003153	9	12/6/2022 CC Lawn Pros, LLC			Contractors
003155	4	12/6/2022 H & V Equipment Services			> 5,000 Equipment Capitalized
003156	8	12/6/2022 Southern Computer Warehouse In			< 5,000 Computer Not Cap INVT
03157	1	12/6/2022 Turner Ramirez Associates Inc			Architect Fees
03157	2	12/6/2022 Victory Building Team			Contractors
03159	2	12/8/2022 ABM Industry Groups LLC			Contractors
03160	2	12/8/2022 Collier Johnson & Woods PC			Consultants
03160	7	12/8/2022 Ebsco Subscription Services			Library - Periodicals
0031626	6	12/8/2022 Shoreline Plumbing Co			Contractors
0031679		12/15/2022 CC Lawn Pros, LLC			Contractors
031682	2	12/15/2022 Collier Johnson & Woods PC			Audit Fees
031689		12/15/2022 Deaf and Hard of Hearing Cente			Special POP Interpretor
0031692	2	12/15/2022 Ellucian Company Lp			Maint Agree-Software
0031699	9	12/15/2022 Grainger Inc			Building Structure
031700	D	12/15/2022 Higginbotham Insurance Agency			Insurance - Property
031708		12/15/2022 Southern Computer Warehouse In			PC Maintenance Supplies
031711		12/15/2022 Texas Gulf Coast JATC			Instructional Supplies
031745		12/20/2022 Anderson Marketing Group		107,274.43	
031748		12/20/2022 City of Corpus Christi		29,226.03	
031755		12/20/2022 Ebsco Subscription Services			Library - Elec Resource
0031760		12/20/2022 Gulf Island Services LLC			3rd Party Expense
031774		12/20/2022 Turner Ramirez Associates Inc			Consultants
			Total: \$ 3	11,000.00	consultants

Regular Agenda Item 4



TO: Dr. Mark Escamilla, President and CEO

FROM: Dr. Jonda Halcomb, Vice President and Chief Academic Officer

DATE: February 8, 2023

SUBJECT: Recommendation for Professor Emeritus Status for Elizabeth Flores

In accordance with Board Policy 5.33 and its subsections, the Faculty Council received a request for consideration of Professor Emeritus status for Elizabeth Flores. During the meeting on October 28, 2022, the Faculty Council members reviewed the supporting documentation that included Ms. Flores' eligibility for this designation, the nomination by the Department Chair, and endorsement by the Dean. The Council supported the nomination and voted unanimously in favor of the motion. The nomination packet was forwarded to me for review.

Ms. Flores provided 46 years of commitment, service and dedication to the College as a Chair and as a full- and part-time faculty member of the Department of Political Science. During her tenure at the College, she was instrumental in creating the Mexican-American Studies Center and served as a principle planner for many of the Mexican-American Studies Summer Seminars. Additionally, she contributed to and chaired multiple program review committees for the Political Science Program. Ms. Flores was a member of the Cultural Programs Committee, of Search Committees for selecting the College's Provost and Vice President of Instruction, and of at least two of the College's presidential searches. Therefore, I highly recommend the conferral of the Professor Emeritus status for Ms. Elizabeth Flores. Thank you for your review and consideration of presenting this prestigious honor for Ms. Flores to the Board of Regents as per policy for granting authority by means of appropriate resolution.

Attachments: Board Policy on Emeritus Status, B5.33

Supporting Documentation for the Professor Emeritus Recommendation

B5.33 Emeritus Status: Full-time members of the faculty and administration may be considered for emeritus status according to the following guidelines.

B5.33.1 Purpose: This policy is designed to provide a method of special recognition to faculty and administrators for outstanding service, significant contribution to higher education, meritorious teaching, and/or special honors bestowed by a renowned organization.

B5.33.2 Eligibility: To be eligible for consideration of emeritus status, a member of the faculty or administration must meet or exceed the following:

B5.33.2.1 Retire from Del Mar College with retirement to be as defined in the Texas State College and University Employee Uniform Benefits Program, created by the provision of Senate Bill 95, Acts of the 65th Legislature Regular Session, 1977.

B5.33.2.2 Hold faculty or administrative rank, or both, at the time of retirement.

B5.33.2.3 Have served the College as a full-time member of the faculty and/or administration for at least ten years, demonstrating distinction in the performance of all fundamental responsibilities of faculty (B6.3 and B6.4) or their equivalent for administrative programs.

B5.33.2.4 The Chief Executive Officer (CEO) of the College shall decide on questioned eligibility in cases not covered by the guidelines.

B5.33.3 Emeritus Titles: Emeritus title to be conferred shall be as follows:

B5.33.3.1 Administration: The title of the position held by the eligible administrator shall determine the emeritus title.

B5.33.3.2 Faculty: The title of an eligible faculty member shall be the title of the rank held at the time of retirement, for example, Professor Emeritus. A faculty member also holding an administrative title (such as Department Chair) may be honored by the use of the administrative title as well as Professor Emeritus.

A5.33.4 Procedures and Guidelines for Emeritus Status Award: Consideration for approval of emeritus status shall originate with the next higher authority above the retiree. The following guidelines will apply:

A5.33.4.1 Faculty Members:

A5.33.4.1.1 Procedure: Consideration for emeritus status shall originate with nomination by the next higher administrative authority above the candidate, or by at least three colleagues within the candidate's Division. The following guidelines shall apply:

A5.33.4.1.1.1 It shall be the responsibility of the Chief Academic Officer (CAO) to monitor nominations for emeritus status of faculty, to apply the guidelines for eligibility, and to oversee the review and approval process for emeritus awards.

A5.33.4.1.1.2 Within one year after an eligible faculty member's retirement, the immediate supervisor or three colleagues within the same Division shall propose the candidate's nomination to the Dean of the Division (or next higher authority), and document the candidate's eligibility to receive the award.

A5.33.4.1.1.3 The Dean (or next higher authority) shall review the nomination and send it, with the proper documentation supporting the candidate's eligibility, to the Faculty Council, indicating to recommend or not to recommend. The Council shall, in turn, weigh the merits of each candidate, apply the eligibility guidelines, and by majority vote recommend or not recommend a candidate for emeritus status.

A5.33.4.1.1.4 The Council's recommendation, along with the Dean's recommendation, and all documentation, shall be sent to the CAO for review. The CAO shall review the information and send it with his or her recommendation to the CEO.

A5.33.4.1.1.5 The CEO shall review the forwarded documentation and make the final recommendation to the Board of Regents to confer emeritus status to the candidate. The Board of Regents shall be the granting authority by means of appropriate resolution.

A5.33.4.1.2 Guidelines : Guidelines used to evaluate a faculty member's eligibility for the award of emeritus status must include documentation of distinction shown in the performance of all fundamental responsibilities of faculty over the span of the faculty member's career. Such performance could include, but is not limited to, the following:

A5.33.4.1.2.1 Distinction in professional practice includes exhibiting outstanding teaching, librarianship, or counseling performance and assessment of student learning; serving as a mentor to colleagues; developing new instructional techniques, courses, forms of educational delivery, or relevant services; demonstrating recognized leadership in the professional area through awards given by the College and/or professional organizations; publications, scholarship, or comparable achievements; or providing outstanding service to students through tutoring, mentoring, advising, and sponsoring student organizations. **A5.33.4.1.2.2** Distinction in educational growth includes a record of continuous self-improvement and development via formal coursework, scholarship or comparable achievements, or other professional development opportunities.

A5.33.4.1.2.3 Distinction in institutional and community service is demonstrated by substantial accomplishments in academic advising, marketing, and recruiting for the faculty's program area; significant program, department, and College committee work, including leadership roles; and/or work with and recognition by community organizations for contributions by the emeritus candidate which improve the community and promote the College mission.

A5.33.4.2 Administrators

A5.33.4.2.1 Procedures and Guidelines: Consideration for approval of emeritus status shall originate with the next higher authority above the candidate. The following guidelines will apply:

A5.33.4.2.1.1 It shall be the responsibility of the appropriate Vice President to monitor requests for emeritus status of administrators and faculty and request the CAO to convene the Instructional and Student Development Council in order to apply the guidelines for eligibility. Recommendations and/or comments from the candidate's Chair or supervisor shall be addressed to the Council.

A5.33.4.2.1.2 The Council shall weigh the merits of each candidate, apply the eligibility criteria, and by majority vote recommend or not recommend each candidate for emeritus status. If the majority vote is to not recommend or if the candidate does not meet the eligibility criteria, no further action will be taken.

A5.33.4.2.1.3 If the majority vote is to recommend and the candidate is eligible, the Council shall recommend conferring of emeritus status through the appropriate Vice President. The channel of recommendations shall be from the Council to the appropriate Vice President, from the Vice President to the CEO, and from the CEO to the Board of Regents. The Board of Regents shall be the granting authority by means of appropriate resolution.

A5.33.5 Perquisites: Perquisites accruing to the candidate awarded emeritus status by the Board of Regents shall include the following:

A5.33.5.1 Listing in the emeritus section of the College <u>Catalog</u>.

A5.33.5.2 Listing in the Del Mar College Faculty-Staff <u>Directory</u>, if requested by the emeritus awardee.

A5.33.5.3 Inclusion of the emeritus awardee's name on College mailing lists for publications and notices of interest.

A5.33.5.4 A framed copy of the Board of Regents' resolution conferring emeritus status.

A5.33.5.5 A permanent identification card which shall identify the designated emeritus status.

A5.33.5.6 When available and if the emeritus awardee continues to work for the College after retirement, office space, full e-mail access, and a reserved parking space.

A5.33.5.7 Invitations for the emeritus awardee to participate in College commencement ceremonies and other relevant recognition activities.

Michelle Hernandez

From:	Jonda Halcomb
Sent:	Monday, October 31, 2022 9:33 AM
To:	Leticia Clark; Michelle Hernandez
Subject:	FW: Nomination for Professor Emeritus for Elizabeth Flores
Follow Up Flag:	Follow up
Flag Status:	Flagged

Jonda Halcomb, Ph.D. Vice-President and Chief Academic Officer Del Mar College 101 Baldwin Corpus Christi, Texas 78404 361-698-1204 jhalcomb@delmar.edu

From: Teri Samo <tsamo@delmar.edu> Sent: Saturday, October 29, 2022 3:37 PM To: Cynthia Lynn Bridges <cbridges@delmar.edu> Cc: Beatriz Alvarado <balvarado4@delmar.edu>; Jonda Halcomb <jhalcomb@delmar.edu> Subject: Re: Nomination for Professor Emeritus for Elizabeth Flores

Hello, I am pleased to inform you that the Faculty Council unanimously voted for Ms. Flores Emeritus status. If there is anything else you need from me, please let me know. Thank you, teri

Terí Samo, MBA

Chair Faculty Council 2022/2023 Instructor Del Mar College - Management Program Coordinator Department of Business Administration & Entrepreneurship Office: VB-141 (new)

Office #: 361-698-1409; Cell #: 361-960-4512 (preferred)

tsamo@delmar.edu

Del Mar College | Heritage Campus

delmar.edu



From: Cynthia Lynn Bridges
Sent: Tuesday, October 11, 2022 3:52 PM
To: Teri Samo
Cc: Beatriz Alvarado; Jonda Halcomb
Subject: Fwd: Nomination for Professor Emeritus for Elizabeth Flores

Hi Teri,

I have almost missed a serious deadline. The Emeritus honorees today and a conversation with Jonda reminded me about this. I've had this for a while, but please do not let that indicate a lack of excitement or approval for this emeritus candidate. I knew that there were changes in the faculty council leadership, but at the time I received this I was unaware who should receive this. I apologize.

I wholeheartedly approve this nomination for Professor Emeritus and I hope that you can find a spot on your next faculty council agenda to discuss this and seek approval of the faculty council.

Thank you, Cindy

Cynthia Bridges, Ph.D. Dean, Communications, Fine Arts, and Social Sciences General Academic Building, C318 361-698-1647 cbridges@delmar.edu

Del Mar College | Heritage Campus 101 Baldwin Blvd Corpus Christi, TX 78404 delmar.edu



Aug 15, 2022

Dr. Cynthia Bridges Dean, Communications, Fine Arts, & Social Sciences Del Mar College

Dean Bridges,

I am honored to write this letter to you nominating Ms. Elizabeth Flores for Professor Emeritus according to Del Mar College policy A5.33.4.1.1.2. According to policy B5.33.2.1 Ms. Flores retired Jan. 7, 2022, and I am making this nomination within one year. With reference to policy B5.33.2.2, Ms. Flores held the rank of Professor at the time of retirement and had served for many years as the program coordinator for Mexican American Studies. B5.33.2.3 also requires ten years of service. Ms. Flores had been with Del Mar College since 1979 for a total of 43 years of service.

Ms. Flores is eligible to receive this award not only because of her lengthy tenure, but based on her outstanding service, significant contributions to higher education, and meritorious teaching. Ms. Flores embodies the mission and goals of Del Mar College to continue educational opportunities and provide for the lifelong learning needs of our community. Ms. Flores' particular passion in bringing courses focused on Mexican American studies to our students led to an entire major in Mexican American studies that brings visibility to a minority group that makes up a significant percentage of our student body.

I can think of no one more deserving of the honor of Professor Emeritus. Ms. Flores' efforts on behalf of her students, her service to Del Mar College and to the department of Social Science, and her academic contributions to the field of political science and Mexican American Studies should be celebrated by Del Mar College. On the following pages, I provide evidence of Ms. Flores' efforts in teaching, assessment, innovation in the classroom, leadership, scholarship, and service. I am also including support statements from her colleagues in the Social Sciences department and Mexican American Studies program.

Thank you very much for your time and consideration.

Sincerely,

Beatriz Alvarado, Ph.D. Chair, Dept. of Social Science Del Mar College

> 101 Baldwin Blvd. Corpus Christi, TX 78404-3897 p: 361.698.1228 delmar.edu

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	someone that I look up to as an example of what it means to be a Latina and a leader. She has also served as a mentor to Javier Morin, current program coordinator of the Mexican American Studies program. Javier says, "Liz taught me how to lead the MAS Program in all of its aspects: She taught me how to organize events such as our MAS Summer Seminar and how to invite and schedule guest lecturers on campus. She showed me how to write proposals, contracts, invitations, and invoices. She taught me how to advise students for our Program. She led me through the AA requirements and showed me the different ways students can obtain the credits in MAS. She showed me the pathways students may take to obtain double majors in MAS and a related field. She helped me enter data into the College's Assessment Data (Improve) She introduced me to many people on campus and in our communitypeople who support our program and help us reach our goals as a Program. She is an extraordinary person, professionally and personally. Her wisdom has guided me as I have stepped into her role as Coordinator of the Mexican American Studies Program at our institution. She is kind and helpful. She shares her expertise with me and others. She is encouraging and inspiring. She offers me (and others) her guidance on a variety of topics—whether it's about our annual
	institution. She is kind and helpful. She shares her expertise with me and others. She is encouraging and inspiring.
	Collaboration with the various Offices on Campus and in the Community, Liz has been and will continue to be a valuable friend and advisor."
developing new instructional techniques, courses, forms of educational delivery, or relevant services;	Ms. Flores has a long history of teaching for Del Mar College. In her first years as a government instructor, she served the community by teaching courses at NAS- CCAD. She also jokingly recalls the days of talking into a cassette recorder as an instructor for Del Mar's government telecourses. She has also taught face to face, online, Maymester, rapid track, and dual credit courses. Her flexibility and creativity in teaching were always on full display. Like so many other professors, Ms. Flores found herself reimagining her courses when COVID disrupted the status quo. However, Ms. Flores immediately developed new discussion assignments designed to put the students' values and perspectives toward examples of government in daily life. As she puts it, she wants to show students that "the more you know, the more you don't know."

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	However, her greatest innovations came through the development of the Mexican American politics course (GOVT 2311) and the Mexican American Studies (MAS) program at Del Mar College. Anyone who has ever tried to navigate the process of adding a new course to the curriculum knows that a great deal of effort and dedication is required. Not only did she manage it for a single class, but an entire major. It is impossible to state how much passion Ms. Flores exhibits when discussing these courses and programs. She served as the program coordinator for the MAS major and spearheaded the planning for MAS events for many years. She takes great pride in the fact that the Mexican American Studies major produces graduates with a multi-disciplinary degree that is often a double- major.
demonstrating recognized leadership in the	Ms. Flores served as chair of the Dept. of Political
professional area through awards given by the College and/or professional organizations;	Science 1983-1985, as interim chair of the Center for Ethnic Studies and Cultural Development 1985-1986, The MAS program Coordinator 2012-2018 and interim Fall 2020. She has also received the following awards and recognitions: 2014 recipient, League of United Latin American Citizens (LULAC) Council 1 Educator of the Year Award 2013 recipient, Del Mar College Aileen Creighton Award for Teaching Excellence 1998 recipient, National Institute for Staff and Organizational Development (NISOD) Excellence Award, The University of Texas at Austin 1994 recipient, American G.I. Forum of the Coastal Bend Area Women's Chapter, Certificate of Appreciation for "Outstanding Community Achievement" Recipient, Incarnate Word Academy High School
	Alumni Honor for "Service to the Community"
publications, scholarship, or comparable achievements;	As you can imagine, Ms. Flores' 43 years of professional achievements is extensive. I will provide a sampling on this eligibility form for the sake of brevity, but I would like to emphasize that Ms. Flores' professional work is unparalleled. Contributing author of the "Local Government" chapter of <i>Texas Politics Today</i> by Jones and Crain, 19 th edition, as well as previous editions dating back to the 8 th edition. Commentator on the "Urban Upheavals: Natural, Civic, and Cultural Crises in Texas Cities" session at the Annual Meeting of the Texas State Historical Association, 2019. Moderator, "Chican@ Student Movement in the Schools" panel at the Chicana Voices: Stories from the <i>South Texas Civil Rights Movement Symposium</i> , Texas A&M-Corpus Chrsiti, Sept. 10, 2016. Chair, Southwestern Political Science Association 2014 Best Undergraduate Paper Award Committee

	Panelist, "Challenges and Opportunities for Community
	College Faculty and What Political Scientists Can Do
	About It", 2014 Southwestern Political Science
	Association Annual Meeting, San Antonio, TX.
	Invited presentation, "History and Legacies of the US
	Mexico Borderlands", TAMU-Kingsville Transcultural
	Program. CO-presenter with DMC Historian, Dr. Mark Robbins.
	Paper presentation "Johnson for President Clubs: Ad
	Hoc Politics and the 1960 Presidential Election" at the
	2008 Annual Meeting of the Texas State Historical
	Association Corpus Christi, TX.
or providing outstanding service to students through	Ms. Flores did provide outstanding service to her
tutoring, mentoring, advising, and sponsoring student	students in her capacity as the MAS program
organizations.	coordinator and the main advisor for MAS majors.
	Advisors do more than explain which classes a student
	should take to graduate. They serve as sounding
	boards, career counselors, emotional support, and
	cheerleaders for their students. Because of her long
	tenure of service, she was able to see many students
	through the MAS program from beginning to
	graduation. Her advisees consistently mention her
	efforts to keep them engaged and on-track to
	graduate.
	Ms. Flores was also instrumental in getting the MAS
	center off the ground. The MAS Center serves as a
	meeting place for MAS students. The Center can be
	used as a place to get homework done on Center
	computers, a meeting spot for MAS events and
	planning, or just a place to relax and reflect between
	classes. Previously located in Heritage Hall, the MAS
	Center has been moved to its current location in the
	Coles Building until the renovations at the Harvin
	Center are complete and it moves there, its permanent
	home. Ms. Flores has not only dedicated her time and
	effort to the MAS Center, she has also donated her
	own furniture, books, and décor to create an inviting
	and welcoming space for MAS students.
A5.33.4.1.2.2 Distinction in educational growth	The number of professional development sessions
includes a record of continuous self-improvement and	attended by Ms. Flores over her long and distinguished
development via formal coursework, scholarship or	career is impossible to reconstruct. She attended
comparable achievements, or other professional	several professional development sessions every year
development opportunities.	and continually attended virtual training throughout
	the pandemic.
	Ms. Flores is most proud of the presentations that she
	gave at DMC Faculty Professional Development days.
	She fondly recalls presenting with English Professor
	Mike Anzaldua in Fall 2007. The session topic was
	"Mexican American Studies in Texas Community
	Colleges".
	She also introduced faculty to the MAS LibGuide in
	"The LibGuide: Curating Knowledge" where she co-
	presented with Jennifer Jimenez and Sara Kaplan in the
	Spring 2021.

	She also had a hand in guiding the future of Political
	Science education in Texas. In 2017, the Coordinating
	Board established the ACGM Learning Outcomes
	Workgroups for the Mexican American Studies Field of
	Study Curriculum Courses. Ms. Flores served on the
	workgroup responsible for reviewing the GOTV 2311
	Mexican American Politics course description, creating
	the learning outcomes, and making recommendations
	for consideration by the Coordinating Board. In 2016,
	she represented Del Mar College on the MAS Field of
	Study Advisory Committee established by the
	Coordinating Board. The committee was comprised of
	community college and university faculty from across
	the state.
A5.33.4.1.2.3 Distinction in institutional and	There is no better recruiter for Del Mar College's MAS
community service is demonstrated by substantial	program than Elizabeth Flores. She was and continues
accomplishments in academic advising, marketing,	to be a constant presence at MAS events and the MAS
and recruiting for the faculty's program area	Summer Seminar. The Summer Seminar is open to the
and recruiting for the faculty's program area	public and brings the rich cultural history of Mexican
	Americans to the community in a professional and
	accessible way.
	accessible way.
	She was always ready to set up a table for MAS at any
	recruitment event and provided consistent reminders
	to her peers to include MAS in advising sessions. She is
	a sought-after voice in Mexican American and South
	Texas politics. She has given invited talks about the
	MAS program at Del Mar to the Pan American Round
	Table of Corpus Christi (2014), the Nueces County
	Historical Commission (2014), and the Coastal Bend
	Genealogical Society (2013). In 2013, she was the
	coordinator of the preview showing of the PBS
	documentary "Latino Americans", a collaboration
	between DMC and KEDT-TV. In 2008, she presented
	"The Importance of Learning About the Hispanic
	Population" to prison staff in observance of Hispanic
	Heritage Month at the Federal Bureau of Prison, in
	Three Rivers Texas. She was a member of the advisory
	board for a documentary produced by KEDT, "Justice
	for my People: The Dr. Hector P. Garcia Story" (2002).
	She was frequently asked to provide political
	commentary and analysis by the Caller-Times
	throughout the 1980's-90s. She co-hosted the KEDT
	Edition, a public-affairs show from 1993-94 and served
	on the Board of Directors for the Corpus Christi Transit
	Authority from 1985-87.
significant program, department, and College	The following is a sampling of Ms. Flores' committee
committee work, including leadership roles	work while working at Del Mar College. She has served
	on the Rebranding Advisory Group and the Harvin
	Center Renovation Committee. She was a member of the Mexican American Studies Program, which she led
	for many years. She helped Jennifer Jimenez in the
	library to establish the MAS LibGuide, which provided
	vital online resources just when COVID hit. She was a
	search committee member for several of the Social
	Sciences' chair positions. Ms. Flores contributed to
	multiple program review committees in the political

	science program and chaired some of them. In fact, she did double duty with program reviews as she was also a chair or member of the program reviews for MAS. In fact, she continues to help with the current MAS program review, even though it is beyond her retirement date. She has been a member of the Cultural Programs Committee, on the Search Committees for Provost and Vice President of Instruction and for at least two presidential searches. When asked which of the committees meant the most to her personally, Ms. Flores barely hesitated to identify
	the "Professor Emeritus Mike Anzaldúa Commemoration Task Force Committee", created by Dr. Mark Escamilla, President of Del Mar College. The task force was charged with recommending quotes that would be displayed throughout the Anzaldúa Plaza at the General Academic and Music Building. She was inspired by the task that would cause students and faculty to pause and reflect on their lives while preserving the memory of Mike Anzaldúa, a beloved colleague.
	When asked her views on leadership, Ms. Flores immediately mentioned some of her greatest supporters including Dr. Escamilla, Dr. Jonda Halcomb, and several chairs in the Social Sciences department. She says, "Leadership should be shared. It helps widen the interest in the programs and invests the best skills in the program or the department. Leadership brings in new connections and inspires others to lead." While Ms. Flores has held several leadership positions during her career at Del Mar College, she was always willing to help the next leader become better by sharing her experiences.
and/or work with and recognition by community organizations for contributions by the emeritus candidate which improve the community and promote the College mission.	It is my hope that this eligibility form has made clear the numerous contributions Elizabeth Flores has made and continues to make to the Del Mar community and to Corpus Christi. As a perfect example of this giving spirit, when I asked Ms. Flores to speak to me about the nomination for emeritus status for her, she immediately recognized the opportunity to raise more awareness of the Mexican American Studies program. She wanted to be sure that the MAS academic programs, the MAS center, and the MAS summer Seminar were all brought up in the nomination materials. One of Ms. Flores' top priorities is making the MAS program more visible. We are all aware that representation of underserved populations matters to members of that community. Del Mar College is a Hispanic serving institution with a large population of Mexican American and Latin students. She promotes the college mission by showcasing the MAS program. Her courses in Mexican American politics allow Hispanic students to know more about the contributions of Latinos/Latinas to our society. It is also inspirational to see a passionate and successful mentor, advisor, and teacher as Elizabeth Flores receive recognition for her advocacy.
	I would like to close this eligibility form with the words of some of her colleagues in the Social Sciences department. Again, these are edited for brevity.

"Liz has told me on many occasions, she sees her Political Science courses as opportunities to contribute to the development not only of better informed citizens, but citizens who are more actively <i>engaged</i> in their society. I think this is an ideal that many of us who teach at the college level, particularly in the social sciences, believe in strongly and hope to approach in our teaching." - Brian Hart, former Chair of Social Sciences, Professor of History
"Liz's deep involvement in the creation of the Mexican American Politics course and the Mexican American Studies degree serve to illustrate the tremendous commitment and dedication she has for her profession, her college and her community. Even more telling and somewhat amazing is that these professional programs are among the first established in the city and region that gave birth to the whole concept and eventual movements for civil rights for Mexican Americans." - Renato Ramirez, former Chair of Social Sciences, Professor Emeritus of Political Science
"I admire and respect Professor Flores' deep dedication to the profession. Her devotion to excellence provides a model for new faculty or anyone else who wishes to serve the students to the best of their ability. Professor Flores has also taken a personal interest in my professional growth throughout my time at the college. She freely gives of her time and energy for the benefit of colleagues, students, and the larger community. I have learned much about teaching, community involvement, and how to stay inspired from our many and generous conversations. I have been continually amazed at her seemingly endless energy and enthusiasm." - Dr. Derek Oden, Professor of History

Elizabeth N. Flores Retired Professor of Political Science Del Mar College

Educational Qualifications

M.A., Political Science, The University of Michigan, 1976

B.A., Political Science, St. Mary's University, Magna Cum Laude, 1975

Attended St. Edward's University, 1973

Attended Del Mar College, 1972-1973

Graduate of Incarnate Word Academy High School, Corpus Christi, Texas, 1972

Teaching Positions

Del Mar College-Government Department, Political Science Department, and Department of Social Sciences, 1979-January 7, 2022 (official date of retirement)

Courses Taught:

GOVT 2305 FEDERAL GOVERNMENT: FEDERAL CONSTITUTION AND TOPICS

GOVT 2306 TEXAS GOVERNMENT: TEXAS CONSTITUTION AND TOPICS

GOVT 2311 MEXICAN AMERICAN AND LATINX POLITICS

(In the course of my career, I taught 16-weeks', 8-weeks', 6-weeks', 5-weeks', and Maymester courses. I taught classroom and distance learning-telecourse and online-courses.)

Corpus Christi State University (now Texas A&M University-Corpus Christi)-Adjunct, 1979-1984

Del Mar College-Government Department, Temporary, Full-Time Position, 1976-1977

Leadership Roles

- Temporary Del Mar College Mexican-American Studies Program Coordinator, Fall 2020
- Del Mar College Mexican-American Studies Program Coordinator, 2012-2018
- Member, GOVT 2311 Mexican-American Politics Learning Outcomes Workgroup for the Mexican-American Studies Field of Study Curriculum Courses, established by the Texas Higher Education Coordinating Board, 2017 (nominated by Del Mar College)

- Member, Mexican-American Studies Field of Study Advisory Committee, established by the Texas Higher Education Coordinating Board, 2016 (nominated by Del Mar College)
- Del Mar College Mexican-American Studies Faculty Coordinator, 2011-2012
- Member, Social Studies/Social Science Vertical Team, Development of College Readiness Standards, established by the Texas Higher Education Coordinating Board, 2007-2008 (nominated by Del Mar College)
- Interim Director, Del Mar College Center for Ethnic Studies and Cultural Development, 1985-1986
- Chair, Del Mar College Department of Political Science, 1983-1985

College Service

Invited by Dr. Mark Escamilla to serve as one of the participants in the Mike Anzaldúa Keynote Address for the Mexican-American Studies Summer Seminar, 2021

Member, Rebranding Advisory Group, 2021

Member, Harvin Center Renovation Committee, 2019-2022

Member, Mexican-American Studies Program, 2011-January 7, 2022 (official date of retirement)

MAS LibGuide. I worked closely with Jennifer Jimenez, Reference/eResource Librarian and Assistant Professor of Learning Resource, to establish the MAS LibGuide, which includes resources relevant to the MAS Program and that are useful for a wide variety of curricula. The timing of this activity was especially important given the increasing need for virtual resources. April 2020-Fall 2021

Member, Social Sciences Department Chair Search Committee, Fall 2020

Member, Political Science Program Review Committee, 2019

Chair, Mexican-American Studies Program Review Committee, 2017-2018

Coordinator, Del Mar College Mexican-American Studies Program, 2012-2018

I was the first Coordinator of the Del Mar College Mexican-American Studies (MAS) Program. In my capacity as coordinator, my responsibilities included

- Working closely with colleagues on the planning of MAS Summer Seminars and other MAS-sponsored events
- Serving as the principal advisor of MAS majors
- Chairing the first MAS Program Review

- Providing information about MAS events and the MAS A.A. degree to the campus and the community
- Working closely with colleagues in revising the MAS Education Plan, the MAS Brochure, and the creation of the Mission Statement/Goals and Objectives for the MAS Center
- Calling MAS meetings and setting agenda items for the meetings
- In response to Dean Jonda Halcomb's request, recommending MAS budget items
- Submitting MAS course information to Continuing Education for the cross-listing of MAS courses with CE courses
- Working with the Scholarship Office on the promotion of the Mike Anzaldúa Scholarship

These responsibilities involved collaboration with faculty, department chairs, Dean Jonda Halcomb, and various offices including the Registrar's Office, College Relations, and the Del Mar College Foundation.

In 2018 I stepped down as Coordinator of the Mexican-American Studies (MAS) Program. I worked closely with the two coordinators who followed me, Erica Bertero and Javier Morin, to assist as needed in a variety of areas including program and event planning, operations, the budget, and assessment. (In Fall 2020, the Coordinator position was vacant. I served as temporary MAS Coordinator that semester.)

Member, Cultural Programs Committee, 2010-2021

Member of the "Professor Emeritus Mike Anzaldúa Commemoration Task Force Committee" created by Dr. Mark Escamilla. The Task Force Committee consisted of John Crisp and Rosa Linda Reynoso, co-chairs, Sandra Valerio, Elizabeth Flores, Sara Kaplan, Lenora Keas, Alan Clark, Kenneth Rosier, Dr. Cynthia Bridges, Dr. Leonard Rivera and Linda Eubank. John Crisp, Rosa Linda Reynoso, Sandra Valerio and Elizabeth Flores were given the charge by Dr. Escamilla to recommend quotes that would be displayed throughout Anzaldua Plaza. 2013-2016

Member, Provost and Vice President of Instruction Search Committee, 2015-2016

Member, Department of Social Sciences Chairperson Search Committee, Fall 2015

Chair, Political Science Program Review Committee, 2013-2014

Peer Reviewer (in accordance with the Del Mar College Peer Evaluation Process Policy),

Fall 2013 Member, Provost and Vice President of Instruction Search Committee, Fall

2009

Chair, Political Science Program Review Committee, 2008-2009

Chair, Political Science Search Committee, 2005

Chair, Social Sciences Department Online Evaluation Committee, 2004

Member, Presidential Search Committee, 2003-2004

Chair, Political Science Search Committee, 2005

Chair, Social Sciences Department Online Evaluation Committee, 2004

Member, Presidential Search Committee, 2003-2004

Professional Development

Co-presenter with Jennifer Jimenez, Reference/eResource Librarian and Assistant Professor of Learning Resources, and Sara Kaplan, Associate Professor of English, Faculty Professional Development Day. Topic: "The LibGuide: Curating Knowledge," Spring 2021

Viewed the Office of eLearning Virtual Canvas training demonstrations: Panopto: Recording a Video – Presenters: Juan Saldaña and Lexy Sanchez; and Panopto: Editing a Video Recording Presenters: Juan Saldaña and Lexy Sanchez, January 13, 2021

Attended a Teams professional development meeting with Librarian Jennifer Jimenez on "LibGuide Training." May 12, 2020

In 2017, the Coordinating Board established the ACGM Learning Outcomes Workgroups for the Mexican-American Studies Field of Study Curriculum Courses. I served on the workgroup that was charged with reviewing the GOVT 2311 Mexican-American Politics course description, creating learning outcomes, and making recommendations for consideration by the Coordinating Board.

In 2016, I served on the Mexican-American Studies Field of Study Advisory Committee established by the Coordinating Board. The committee was charged with reviewing the Mexican-American Studies Field of Study and making recommendations for consideration by the Coordinating Board. Both committees consisted of community college and university faculty from different institutions in the state.

I was nominated by Del Mar College to serve on these two Coordinating Board advisory committees. Serving on these two committees expanded my knowledge regarding curriculum development and how the curriculum can best meet the needs of students. Serving also gave me the opportunity to interact with and learn from my counterparts at other community colleges and universities, to share information about Del Mar College's MAS Program, and to share what I learned at the meetings with my colleagues at Del Mar College.

Co-presenter with English Professor Mike Anzaldúa, DMC Convocation Professional Development Day. Session Topic: "Mexican-American Studies in Texas Community Colleges," at Del Mar College, Fall 2007

Grants

Recipient of Del Mar College Professional and Organizational Development (POD) grant of \$850.00 to bring Dr. Teresita Aguilar, Director of the Center for Mexican-American Studies and Research, Our Lady of the Lake University, to Del Mar College to deliver a presentation on "Student Enrichment Through Mexican-American Studies." 2011

Recipient of Del Mar College Faculty Grant for \$900.43. Topic of study: "Johnson for President Clubs: Ad-hoc Politics and the 1960 Presidential Elections," 2007

Publications

Contributing author ("Local Government" chapter) to *Texas Politics Today* by Jones and Crain, 19th Edition, as well as previous editions of *Texas Politics Today* beginning with the 8th edition.

Op-Ed Column published in the *Corpus Christi Caller-Times*, "Del Mar can make a tough transition easier." on January 16, 2007

Op-Ed Column published in the Corpus Christi Caller-Times, "Will candidates invest a little shoe leather?" on February 12, 2005

Feedback Columnist, Corpus Christi Caller-Times, 1988-1997

Professional Academic Activities

Commentator on the "Urban Upheavals: Natural, Civic, and Cultural Crises in Texas Cities" session at the Annual Meeting of the Texas State Historical Association, 2019

Moderator, "Chican@ Student Movement in the Schools" panel at the Chicano Voices: Stories from the South Texas Civil Rights Movement Symposium, Texas A&M University-Corpus Christi, September 10, 2016

Chair, Southwestern Political Science Association, Best Undergraduate Paper Award Committee, 2014

Participant on the panel "Challenges and Opportunities for Community College Faculty and What Political Scientists Can Do About It" at the Southwestern Political Science Association Annual Meeting, San Antonio, Texas, 2014 Invited presentation, Texas A&M University-Kingsville Transculturation Program, at Texas A&M University-Kingsville. Co-presenter with Del Mar College Historian Dr. Mark Robbins, February 2, 2014. Topic: "History and Legacies of the U.S. Mexico Borderlands"

Organizer and moderator of "Round Table – "Building and Expanding the Political Science Program at the Community College: Opportunities and Challenges," Southwestern Political Science Association Annual Meeting, Houston, Texas, 2010

Section Head, Subnational Politics and Federalism Panel, Southwestern Political Science Association Annual Meeting, Las Vegas, Nevada, 2008

Paper presentation on the topic "Johnson for President" Clubs: Ad Hoc Politics and the 1960 Presidential Election" at the Annual Meeting of the Texas State Historical Association, Corpus Christi, Texas, 2008

Discussant on a "Teaching Political Science" Panel at the Southern Political Science Association Conference in Atlanta, Georgia, Spring 2006

Professional Community Activities

Invited presentation at the Pan American Round Table of Corpus Christi Luncheon, November 18, 2014. Topic: "De; Mar College Mexican-American Studies Program"

Invited presentation at the Nueces County Historical Commission Meeting, May 13, 2014. Topic: "Del Mar College Mexican-American Studies Program"

Invited presentation at the Coastal Bend Genealogical Society Meeting, September 14, 2013. Topic: "Del Mar College Mexican-American Studies Program"

Coordinator, Preview Showing of PBS documentary "Latino Americans," a collaboration between Del Mar College and KEDT-TV, the local PBS affiliate, September 10, 2013

Invited presentation before prison staff in observance of Hispanic Heritage Month at the Federal Bureau of Prisons, Federal Correctional Institution, Three Rivers, Texas, September 24, 2008. Topic: "The Importance of Learning About the Hispanic Population"

Invited presentation on "Campaign Research" at the YWCA of Corpus Christi Institute for Public Leadership, Campaign Skills Workshop, Summer 2008

Participated in the KEDT-TV Challenge Program, an academic competition TV program consisting of teams from area high schools, 2007 (I taped government and political questions for the contestants.)

Invited presentation on a panel that discussed the legislative branch at the AP (Advanced Placement) U.S. Government and Politics Civic Minded Conference sponsored by Moody High School, Fall 2004

Invited presentation on the subject of the November 2004 election before CC Focus, a community organization, Fall 2004

Invited presentation on behalf of Del Mar College at a CCISD in-service meeting on the topic of distance learning, Spring 2004

Member, Advisory Board. "Justice for my People: The Dr. Hector P. Garcia Story." (2002), a documentary produced by KEDT-TV

Frequently called upon for political commentary and analysis by the Corpus Christi Caller-Times, 1980s-1990s

Co-Host, The KEDT Edition, a KEDT-TV public affairs show, 1993-1994

Board of Directors, Corpus Christi Regional Transit Authority, 1985-1987

Expert Witness, Alonzo v Jones (Corpus Christi election system court case) Fall 1982

Political Consultant for the Mexican-American Legal Defense and Educational Fund (MALDEF), 1982

Recognition/Awards

Recipient of the League of United Latin American Citizens (LULAC) Council 1 Educator of the Year Award, 2014

Recipient of the Del Mar College Aileen Creighton Award for Teaching Excellence, 2013

Recipient of NISOD Excellence Award, National Institute for Staff and Organizational Development, The University of Texas at Austin, 1998

Recipient of American G.I. Forum of the U.S. Coastal Bend Area Women's Chapter, Certificate of Appreciation for "Outstanding Community Achievement," 1994

Recipient of Incarnate Word Academy High School Alumni Honor for "Service to the Civic Community"

Del Mar College-Related Activities During Retirement

Member, 9th Annual MAS Summer Seminar Planning Committee, 2023

Member, 8th Annual MAS Summer Seminar Planning Committee, 2022

Member, MAS Program Review Committee (reader), 2022

During Fall 2021, I began working on a draft of "A Brief Chronological History of the Del Mar College Mexican-American Studies Program." Currently in progress.

Regular Agenda Item 5



To:	Mark Escamilla, Ph.D., President of the College
From:	Raul Garcia, CPA, Vice President and Chief Financial Officer
Date:	February 14, 2023
Subject:	Board Agenda: Quarterly Investment Report

SUMMARY:

Ms. Linda Patterson of Patterson and Associates will present the College's Quarterly Investment Report for the period of September 2022 to November 2022.

BACKGROUND:

In compliance with Section 2256.023 of the Public Funds Investment Act (PFIA) and the Texas Education Code Section 51.032, the College's quarterly investment report is submitted to the Board of Regents for review and approval.

STAFF RECOMMENDATION:

It is recommended that the Board of Regents approve the College's Quarterly Investment Report for the period of September 2022 to November 2022.

LIST OF SUPPORTING DOCUMENTS:

- 1. Power Point Presentation of Quarterly Investment Report for the period of September 2022 to November 2022.
- 2. Del Mar College Quarterly Investment Report for the period of September 2022 to November 2022.

101 Baldwin Blvd Corpus Christi, TX 78404-3897 p: 361.698.1269 + ft 361.698.1943

delmar.edu



QUARTERLY INVESTMENT REPORT Del Mar College District

FOR THE PERIOD ENDING NOVEMBER 30, 2022

PRESENTED BY LINDA PATTERSON





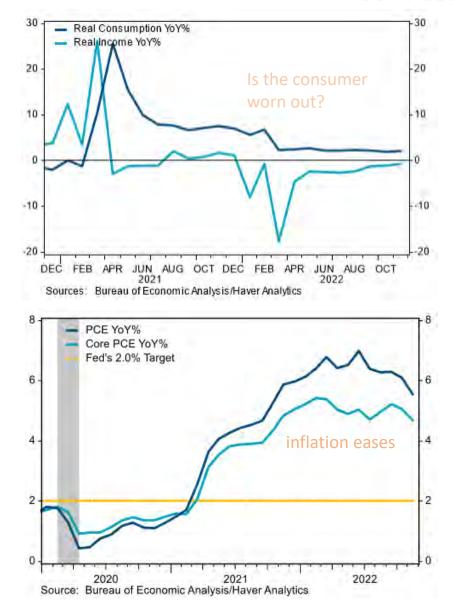
Preparing for Recovery

If 2022 was all about inflation, then 2023 may be all about recovering and preparing for recovery. With the monthly irregularities in data, and the uncertainty in the economic outlook and legislative policy, we are left with unanswered questions for the new year. Investors and consumers alike continue to wonder is the U.S. in recession? How deep and prolonged might a downturn be? Has inflation peaked, and if so, will price pressures continue to retreat from here? Where are the risks?

For the consumer, high borrowing costs and prices, a surprisingly low level of labor participation and depleted savings should increasingly lower spending activity. And, as shoppers reduce or shift spending, businesses may continue a growing trend of investment, particularly in technology to replace high-cost labor and grow productivity; a missing component of activity for over a decade. Excessive post-Covid consumer demand led to inflated retail inventories which now weigh down on prices and business.

Consumer activity peaked in the 3rd quarter, but the lingering pain of inflation increasingly took its toll by year-end. The reality of a reduced wealth cushion, is causing a shift or reduction in spending habits. For some, this means curtailing purchases. For others, this means downgrading the quality or brand of their purchases. And for others –notably the younger generation – this has resulted in binge spending (where consumers pull back as much as possible one month to purchase more expensive items the next.) Regardless of the form, it is increasingly evident that consumers are dramatically shifting the goods and services in their basket - a reflection of growing unease for household financials.

As the consumer modifies her spending, the Fed has also modified the plan for fighting inflation. With inflation pressures easing the Fed has reduced its march to higher rates with its limited 50 bps increase in overnight rates in December.





A Painful Progress

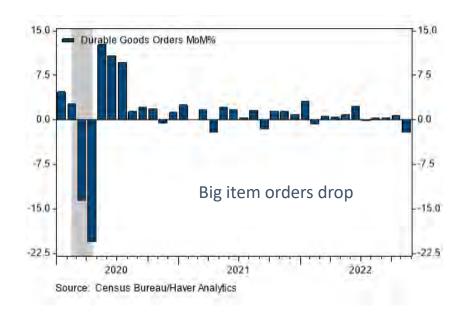
In 2023 the continuing near-term pain to the consumer and to business will undoubtedly forestall a much larger and longerterm struggle if inflation were to remain unchecked domestically and globally. Global uncertainty caused by political tensions, outright threats and war, along with lingering supply chain snags will continue to exacerbate markets unease causing substantial volatility and even threatening economic dysfunction.

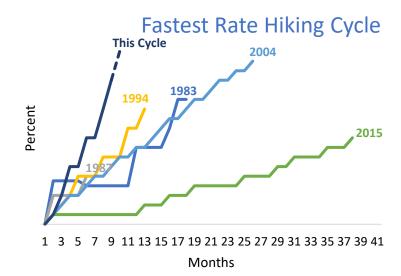
All this year, central banks have recognized and coordinated rate increases to fight inflation. Even the historically conservative Bank of Japan has allowed its ten-year bond rate to rise 50 bps to 0.50%! The US leads the inflation battle at an inflation rate of 5.5% YOY versus a rate still near 10% in Europe.

The easing of inflation has given the central banks some breathing space. If this extends globally, slowing demand and discounting prices because of elevated inventories, along with declining house prices we may see all central banks pausing to wait for an anticipated turn. That interplay of inflation and central bank intervention will ultimately shape 2023.

GDP has unexpectedly risen at year-end after two quarters of decline. The factors continue to vary perhaps too greatly to make predictions: personal consumption especially on services was up whereas goods consumption was down and business investment remains sluggish.

All that said, the painfully slow pace of retreat continues to underscore the fact that there is still work to be done, as Chairman Powell said at the December FOMC meeting.





Expectations Drive Rates

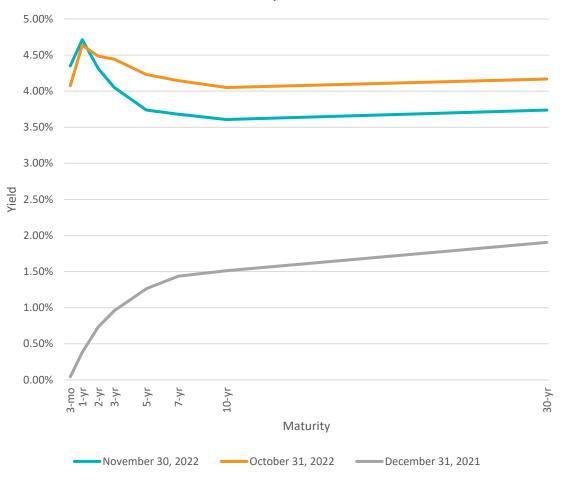


The Fed may moderate from the 0.75% hike and give us only a 0.50% hike in December.

The Fed fully concedes that higher rates will slow growth but is willing to take these actions to tame inflation through lessening demand.

The expected increase in GDP has changed the recession discussion somewhat with the market even beginning to think a soft landing possible.

There are signs of slightly slowing inflation such as lower rents and a reduced need for workers. The continuously changing environment has even the Fed debating how much more tightening is needed.



U.S. Treasury Yield Curve

PORTFOLIO REVIEW



.

Your Portfolio As of November 30, 2022





Weighted Average Maturity

Your Asset Allocation



2-3 years

3-4 years

Your Maturity Distribution

32,399,367

23%

Overnight

0-1 year

70,000,000

60.000,000

50,000,000 40,000,000

30,000,000

20,000,000 10,000,000

Dollars Invested

Allocation Percentage Per Year

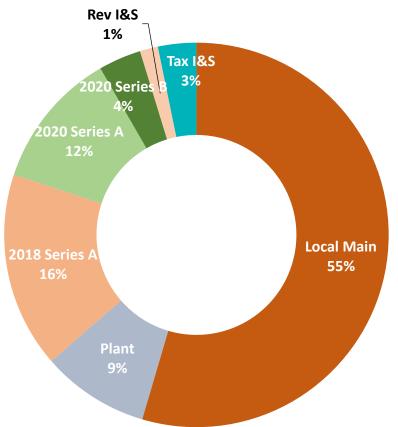
1-2 years

4-5 years



by sub-portfolio including bond funds

as of November 30, 2022



Funds from the 2018 Tax Bond B have been totally expended.



Pooled Funds

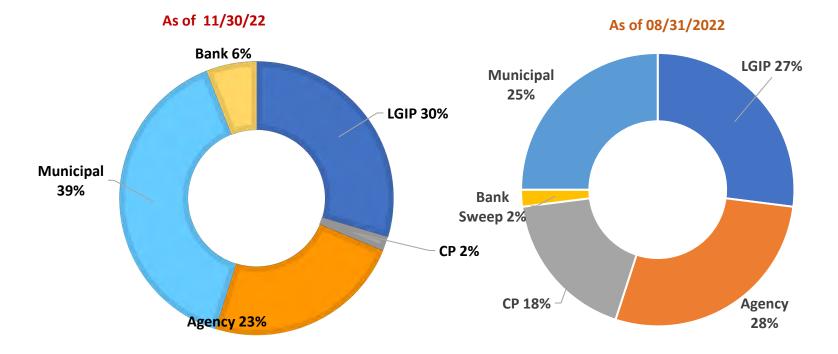
excluding Series 2018 and 2020 (A & B) Bond Funds

	FY '22-23 Q1	FY'21-22 AVG	FY'21-22 Q4	FY'21-22 Q3
Book Value	\$ 95,316,563	\$ 122,078,273	\$ 93,289,010	\$ 122,078,273
Market Value	\$ 93,222,521	\$ 121,138,210	\$ 91,422,238	\$ 121,138,210
WAM	202 days	213 days	231 days	162 days
Yield	1.977 %	0.572 %	1.097 %	0.645 %
Benchmark 6-month T-Bill	4.20 %	1.10 %	1.97 %	0.79 %
Total Earnings	\$ 348,960	\$ 594,108	\$ 312,262	\$ 159,885

YIELD: YIELD SHOWN IS AVERAGE PORTFOLIO YIELD FOR THE PERIOD BENCHMARK: BENCHMARK SHOWN IS THE 6-MONTH AVERAGE YIELD OF THE 6-MONTH TREASURY BILL



Del Mar College Pooled Funds Asset Allocation – Market Sector



Yields in these sectors:	08/31/22	11/30/22
US Agency	0.440%	0. 439%
Commercial Paper	0.807%	3.474%
Municipal Securities	0.460%	0.515%
Local Government Investment Pools	2.161%	3.929%
Banks including sweep	1.853%	3.474%

• Yield: Yield shown is WEIGHTED average YIELD AT COST OF THE HOLDINGS WITHIN THE portfolio AS OF THE DATE SHOWN



Series 2018 A Tax Bond Funds

	FY'22-23 Q1	FY'21-22 AVG	FY'21-22 Q4	FY'21-22 Q3
Book Value	\$ 22,962,968	\$ 29,546,503	\$ 25,653,153	\$ 25,829,609
Market Value	\$ 21,397,096	\$ 28,660,530	\$ 24,156,067	\$ 24,668,863
WAM	628 Days	745 days	707 days	795 days
Yield	0.51 %	0.54 %	0.52 %	0.52 %
Benchmark 6-month T-Bill	4.20 %	1.10 %	1.97 %	0.79 %
Earnings	\$ 31,948	\$ 168,747	\$ 33,750	\$ 37,139

YIELD: YIELD SHOWN IS AVERAGE PORTFOLIO YIELD FOR THE PERIOD BENCHMARK: BENCHMARK SHOWN IS THE 6-MONTH AVERAGE YIELD OF THE 6-MONTH TREASURY BILL



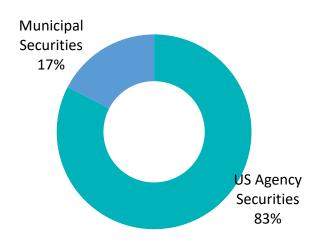
Series 2020 (A & B) Tax Bond Funds

	FY'22-23 Q1	FY'21-22 AVG	FY'21-22 Q4	FY'21-22 Q3
Book Value	\$ 21,186,580	\$ 43,994,175	\$ 24,156,566	\$ 43,994,175
Market Value	\$ 19,812,208	\$ 42,550,535	\$ 22,889,372	\$ 42,550,535
WAM	589 days	605 days	617 days	605 days
Yield	0.11 %	0.48 %	0.43%	0.48 %
Benchmark 6-month T-Bill	4.20 %	1.10 %	1.97 %	0.79 %
Earnings	\$ 25,778	\$ 202,551	\$ 46,943	\$ 50,720

YIELD: YIELD SHOWN IS AVERAGE PORTFOLIO YIELD FOR THE PERIOD BENCHMARK: BENCHMARK SHOWN IS THE 6-MONTH AVERAGE YIELD OF THE 6-MONTH TREASURY BILL



Asset allocation of Series 2018 and 2020 Bonds



Yields in these sectors as of 11/30/2022

U.S. Agency Securities	0.50%
Municipal Securities	0.38%

YIELD: YIELD SHOWN IS WEIGHTED AVERAGE YIELD AT COST OF THE HOLDINGS WITHIN THE PORTFOLIO AS OF THE DATE SHOWN $12\,$



Del Mar's partner in Treasury management.





Disclosure



Meeder Public Funds, Inc., dba Patterson & Associates is a registered investment adviser with the Securities and Exchange Commission (SEC) under the Investment Advisers Act of 1940. Registration with the SEC does not imply a certain level of skill or training. The opinions expressed in this presentation are those of Meeder Public Funds, Inc. The material presented has been derived from sources considered to be reliable, but the accuracy and completeness cannot be guaranteed.

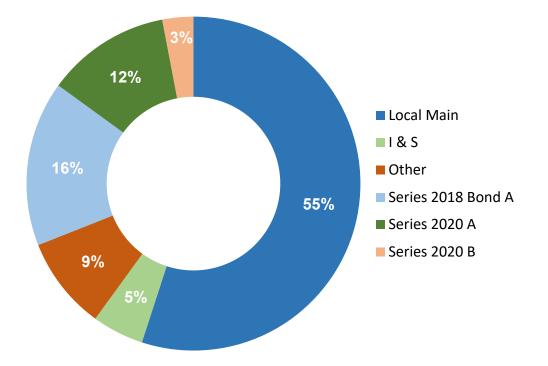
Past performance does not guarantee future results. Opinions and forecasts are all subject to change at any time, based on market and other conditions, and should not be construed as a recommendation of any specific security. Investing in securities involves inherent risks, including the risk that you can lose the value of your investment. Any forecast, projection, or prediction of the market, the economy, economic trends, and fixed-income markets are based upon current opinion as of the date of issue and are also subject to change. Opinions and data presented are not necessarily indicative of future events or expected performance. Meeder Public Funds, Inc., dba Patterson & Associates cannot and does not claim to be able to accurately predict the future investment performance of any individual security or of any asset class. There is no assurance that the investment process will consistently lead to successful results. The investment return and principal value of an investment will fluctuate, thus an investor's shares, or units, when redeemed, may be worth more or less than their original cost.

Patterson & Associates

Barton Oaks Plaza II 901 S. MoPac Expy Suite 195 Austin, Texas 78746 800.817.2442

by sub-portfolio including bond funds as of November 30, 2022







QUARTERLY INVESTMENT REPORT Del Mar College

NOVEMBER 30, 2022





Peeling the Inflation Onion

NY Federal President Williams has compared the fight against inflation to 'peeling an onion' with three distinct layers to be overcome. Williams sees the outer layer of globally traded commodities lumber, steel, grains and oil which surged in prices with supply chain problems and Russia's actions in Ukraine. These are the easiest to overcome as economies normalize and supply chains normalize.

The middle layer is made up of finished products, especially durable goods like appliances, cars and furniture that also felt the supply chain pressure and contributed to outsized domestic price increases. These take considerably longer to peel back.

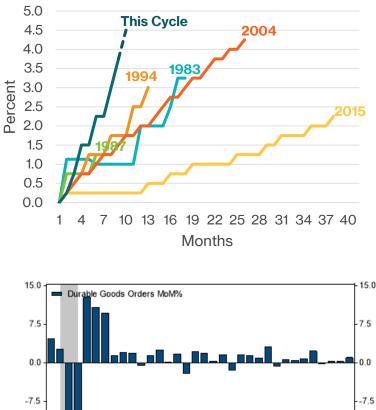
The final inner layer he notes is the most challenging: underlying inflation reflecting the balance between supply and demand of the economy and the labor market. This may require years.

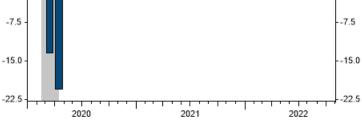
Differences of opinion at the Fed as to where we are on the onion is expected to slow the series of massive 0.75% hikes we saw in 2022. The market expects only a 0.50% hike December 14th and while Fed officials may be increasingly willing to reduce the size of rates hikes sooner than later, the growing consensus at the Fed is for an ongoing and enhanced need for higher rates beyond earlier expectations. In other words, the pathway to the terminal level may be less abrupt, but the terminal level itself may be more elevated. Estimates now range between 4.4% and 4.9%.

It was just November 2021 when the Chairman said it was "time to retire the term *transitory*." Clearly, he meant it and they continue on their effort to destroy demand.

The October inflation reports which showed rates off recent highs were a welcome step in the right direction towards reinstating price stability.

Fastest Rate Hiking Cycle







A Fragile Balance

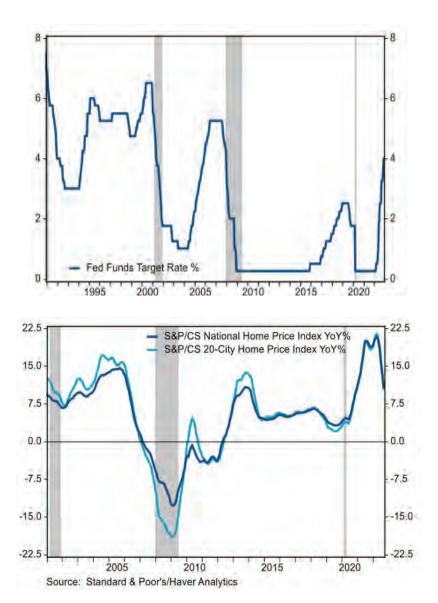
Although the markets are growing more confident that the Fed may be able to pull off a *soft* landing there is still a fragile balance between the large number of variables and forces influencing global economies as well as the US.

The consumer made a strong (non-expected) push on Black Friday deals. They appear to have a bit more momentum heading into the key holiday spending season with sales beating expectations. This consumer activity is a welcome reprieve for retailers, but at 1.9% this is a marked decline from an average 8.6% pace last year. Troublingly, the consumer continues to drawdown on savings and ramp up debt particularly on credit cards to make the holidays jolly.

Of course, from the Fed's perspective, a bounce in consumer spending, against the backdrop of still elevated inflation, reinforces the need for the Fed to continue to raise rates higher in order to reinstate price stability. Remember, the intent of the Fed is to intentionally lower demand and increase the unemployment rate as the economy slows in order to lower price pressures.

Two international players also figure into the balancing act. Oil dropped on indications of increased OPEC production, but it was quickly negated by the Saudis repudiation of any output increase. In China, the world's 2nd largest economy, is facing increasing protests from the population against zero-covid tolerance. If the government pushes back with shut-downs the supply chain will begin to tangle again. If not, increasing China demand may also increase commodity prices.

Of course, Russia and North Korea remain as additional balancing questions. Lots to look at on this economic see-saw.



Expectations Drive Rates

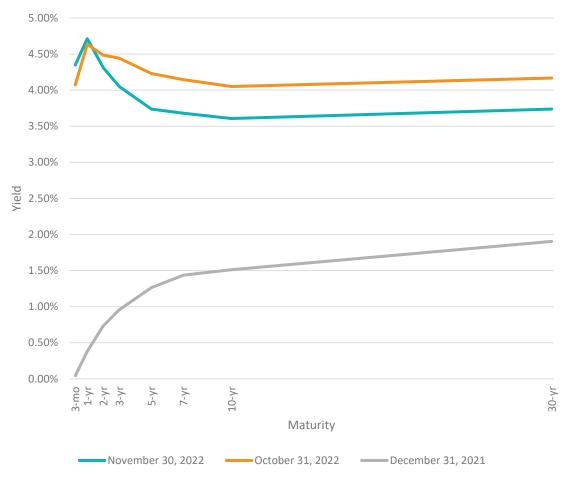


The Fed may moderate from the 0.75% hike and give us only a 0.50% hike in December.

The Fed fully concedes that higher rates will slow growth but is willing to take these actions to tame inflation through lessening demand.

The expected increase in GDP has changed the recession discussion somewhat with the market even beginning to think a soft landing possible.

There are signs of slightly slowing inflation such as lower rents and a reduced need for workers. The continuously changing environment has even the Fed debating how much more tightening is needed.



U.S. Treasury Yield Curve

Del Mar College Portfolio Summary Management Report August 31, 2022 – November 30, 2022

This quarterly report is in compliance with the investment policy and strategy as established for Del Mar College and the Public Funds Investment Act (Chapter 2256, Texas Government Code).

Beginning Book Value	\$	143,098,729	<i>Portfolio as of 11/30/22:</i> Ending Book Value	\$ 139,466,112
Beginning Market Value	\$	138,467,677	Ending Market Value	\$ 134,431,826
			Accrued Interest Receivable	\$ 100,541
Unrealized Gain/Loss	\$	(4.631,052)	Unrealized Gain/Loss	\$ (5,034,286)
WAM at Beginning Period Date		386 days	WAM at Ending Period Date	331 days
			² Change in Market Value	\$ (4,035,851)
Average Yield for Quarter:	1.2	20%		
Average Yield 3 month T-Bill:	3.8	00%		
Average Yield 6 month T-Bill:	4.2	00%		

Dr. Catherine West Director of Accounting – Del Mar College

Mr. John Johnson

Comptroller – Del Mar College

Linda T. Patterson President – Patterson & Associates

Notes Patterson & Associates has assisted in the preparation of this consolidated quarterly report, with additional input provided by Del Mar College. WAM represents weighted average maturity ²Change in Market Value is required data, but will primarily reflect the receipt and expenditure of the College's funds from quarter to quarter

Your Portfolio As of November 30, 2022

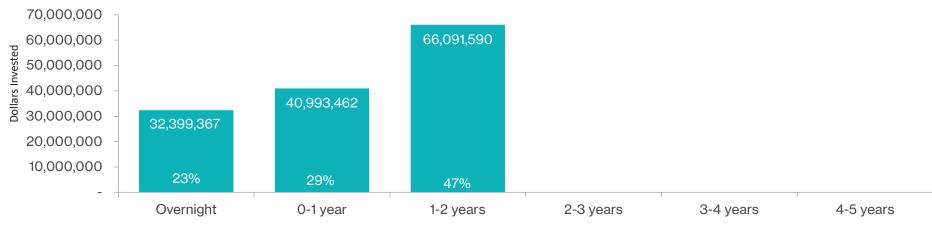


Your Portfolio Statistics

3% Local Main. 12% Weighted Average Maturity 0.91 years I&S Other Weighted Average Yield (All Funds) 1.45% 16% Series 2018 Bond A 55% Series 2020 Bond A 9% Series 2020 Bond B 5%

Your Asset Allocation

Your Maturity Distribution



Allocation Percentage Per Year



Del Mar College Portfolio Management Portfolio Summary November 30, 2022

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

Investments	Par Value	Market Value	Book Value	% of Portfolio	Term	Days to Maturity	YTM 365 Equiv.	
Stagecoach Sweep	5,179,338,75	5,179,338.75	5,179,338.75	3.71	1	1	3.474	
Commercial Paper DiscAmortizing	8,500,000.00	8 404 970.00	8,410,156.67	6.03	202	81	3.474	
Federal Agency Coupon Securities	55,000,000.00	51 469 778 66	55,000,000,00	39,44	950	562	0,470	
Municipal Bonds	43,305,000.00	42,157,710.35	43,656,588,61	31.30	785	334	0.513	
Bank Accts/CD's - Int. Mon/Qtr/Ann	5,582.97	5 582.97	5,582.97	0.00	1	1	0.026	
LOGIC	27,214,445.32	27 214 445 32	27,214,445.32	19.51	1	1	3.929	
Investments	139,204,367.04	134,431,826.05	139,466,112.32	100.00%	633	331	1.451	
Cash and Accrued Interest								-
Accrued Interest at Purchase		7,392.88	7,392.88					
Subtotal		7_392.88	7,392.88					
Total Cash and Investments	139,204,367.04	134,439,218.93	139,473,505.20		633	331	1.451	
Total Earnings	November 30 Month Ending	Fiscal Year To Da	ite					_
Current Year	14,092,33	243,139	.85					-

The following reports are submitted in accordance with the Public Funds Investment (Texas Gov't Code 2256). The reports also offer supplemental information not required by the Act in order to fully inform the governing body of the Del Mar College of the position and activity within the College's portfolio of investments. The reports include a management summary overview, a detailed inventory report for the end of the period, a transaction report, as well as graphic representations of the portfolio to provide full disclosure to the governing body.

John Johnson, Comptroller

Reporting period 11/01/2022-11/30/2022 Data Updated: SET_DMAR: 01/09/2023 08:45 Run Date: 01/09/2023 - 08:45

Portfolio DMAR AP PM (PRF_PM1) 7 3.0 Report Ver 7 3.6.1



Del Mar College Summary by Type November 30, 2022 Grouped by Fund

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-

Security Type	Num Invest	ber of ments	Par Value	Book Value	% of Portfolio	Average YTM 365	Average Days to Maturity
Fund: Local Maintenance							
Federal Agency Coupon Securities		3	20,500,000.00	20,500,000.00	14.70	0.439	472
Municipal Bonds		11	23,990,000.00	24,254,162.40	17.39	0.515	264
LOGIC		1	17,748,306.23	17,748,306.23	12.73	3.929	1
Commercial Paper DiscAmortizing		3	8,500,000.00	8,410,156.67	6.03	3.474	81
Bank Accts/CD's - Int. Mon/Qtr/Ann		1	5,339.00	5,339.00	0.00	0.000	1
Stagecoach Sweep		1	5,179,338.75	5,179,338.75	3.71	3.474	1
	Subtotal	20	75,922,983.98	76,097,303.05	54.56	1.819	220
Fund: Plant							
LOGIC		1	7,611,158.21	7,611,158.21	5.46	3.929	1
Municipal Bonds		1	5,000,000.00	5,000,000.00	3.59	0.480	121
	Subtotal	2	12,611,158.21	12,611,158.21	9.05	2.562	49
Fund: Rev Bond I & S							
Municipal Bonds		1	1,800,000.00	1,800,000.00	1.29	0.794	517
LOGIC		1	320,273.65	320,273.65	0.23	3.929	1
Bank Accts/CD's - Int. Mon/Qtr/Ann		1	240.40	240.40	0.00	0.610	1
	Subtotal	3	2,120,514.05	2,120,514.05	1.52	1.268	439
Fund: Tax Bond I&S							
LOGIC		1	1,534,707.23	1,534,707.23	1.10	3.929	1
Municipal Bonds		2	2,945,000.00	2,952,877.33	2.12	0.609	328
Bank Accts/CD's - Int. Mon/Qtr/Ann		1	3.57	3.57	0.00	0.000	1
	Subtotal	4	4,479,710.80	4,487,588.13	3.22	1.745	216
Fund: 2018 Tax Bond A							
Municipal Bonds		2	5,915,000.00	5,962,968.86	4.28	0.484	594
Federal Agency Coupon Securities		4	17,000,000.00	17,000,000.00	12.19	0.521	641

Del Mar College Summary by Type November 30, 2022 Grouped by Fund

Security Type		nber of tments	Par Value	Book Value	% of Portfolio	Average YTM 365	Average Days to Maturity
	Subtotal	6	22,915,000.00	22,962,968.86	16.47	0.512	629
Fund: 2020 Tax Bond A							
Federal Agency Coupon Securities		3	12,500,000.00	12,500,000.00	8.96	0.441	565
Municipal Bonds		1	3,655,000.00	3,686,580.02	2.64	0.383	578
	Subtotal	4	16,155,000.00	16,186,580.02	11.60	0.428	568
Fund: 2020 Tax Bond B							
Federal Agency Coupon Securities		1	5,000,000.00	5,000,000.00	3.59	0.500	659
	Subtotal	1	5,000,000.00	5,000,000.00	3.59	0.500	659
	Total and Average	40	139,204,367.04	139,466,112.32	100.00	1.451	331



Del Mar College Fund LMAIN - Local Maintenance Investments by Fund November 30, 2022

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-

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Da Date Ma	•
Stagecoach Sw	еер										
21309	298	Wells Fargo Stagecoach Sweep	09/01/2022	5,179,338.75	5,179,338.75	5,179,338.75	3.474	3.426	3.474		1
			Subtotal and Average	5,179,338.75	5,179,338.75	5,179,338.75	-	3.427	3.474		1
Commercial Pa	per DiscAmortizi	ng									
19423KNW0	516	Collateralized CP Flex	09/08/2022	2,485,125.00	2,500,000.00	2,481,395.00		3.621	3.672	01/30/2023	60
63873KM61	508	Natixis BY CP	03/14/2022	2,999,391.67	3,000,000.00	2,998,092.00		1.498	1.519	12/06/2022	5
8923A1SS1	517	Toyota Credit Puerto Rico CP	11/21/2022	2,925,640.00	3,000,000.00	2,925,483.00		5.235	5.308	05/26/2023	176
			Subtotal and Average	8,410,156.67	8,500,000.00	8,404,970.00	-	3.426	3.474	_	80
Federal Agency	Coupon Securities	S									
3130APLJ2	502	FHLB Call Note	11/17/2021	8,500,000.00	8,500,000.00	8,133,735.43	0.500	0.493	0.500	11/17/2023	351
3130ANSW1	512	FHLB Call Note	07/01/2022	2,000,000.00	2,000,000.00	1,885,646.90	0.370	0.364	0.369	03/13/2024	468
3130AMT85	515	FHLB Call Note	08/01/2022	10,000,000.00	10,000,000.00	9,324,328.10	0.400	0.394	0.399	06/28/2024	575
			Subtotal and Average	20,500,000.00	20,500,000.00	19,343,710.43	-	0.433	0.439		471
Municipal Bond	ls										
447154ED3	519	Huntsville AL Public Bldg	11/01/2022	1,465,000.00	1,465,000.00	1,455,433.55	0.393	0.387	0.392	02/01/2023	62
494135AN6	513	Killeen TX	07/01/2022	305,000.00	305,000.00	297,112.70	0.602	0.593	0.601	08/01/2023	243
6022453S9	503	Milwaukee County WI	11/23/2021	4,057,580.22	4,000,000.00	3,892,880.00	2.000	0.542	0.550	12/01/2023	365
60636VBZ9	498	MO State Dev Fin Board	10/12/2021	2,765,000.00	2,765,000.00	2,655,976.05	0.300	0.295	0.299	11/01/2023	335
60636WNR2	518	MO St Highways & Transit Comm	11/01/2022	2,636,154.59	2,500,000.00	2,497,475.00	5.002	1.099	1.114	05/01/2024	517
64990FD27	520	NY State Dorm Authority	11/01/2022	1,500,000.00	1,500,000.00	1,480,500.00	0.267	0.263	0.266	03/15/2023	104
678807QR2	485	Oklahoma County OK ISD	07/07/2021	3,669,867.25	3,655,000.00	3,603,281.75	1.000	0.294	0.298	07/01/2023	212
683548EP2	514	Opelika AL Utilities	07/01/2022	1,235,000.00	1,235,000.00	1,210,818.70	0.550	0.542	0.549	06/01/2023	182
851026EC4	497	Springfield MO Public Utility	10/07/2021	2,365,849.68	2,365,000.00	2,272,765.00	0.650	0.602	0.610	11/01/2023	335
934021CN4	510	Ward County ND	04/01/2022	3,654,710.66	3,600,000.00	3,627,684.00	5.000	0.420	0.426	04/01/2023	121
957897MF5	511	Western Carolina University NC	05/01/2022	600,000.00	600,000.00	592,566.00	0.909	0.896	0.908	04/01/2023	121
			Subtotal and Average	24,254,162.40	23,990,000.00	23,586,492.75		0.508	0.515		263
Bank Accts/CD	's - Int. Mon/Qtr/An	n									
6936021309	209	Wells Fargo Analyzed Bus. Chck	09/01/2014	5,339.00	5,339.00	5,339.00					1

Fund LMAIN - Local Maintenance Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Days To Date Maturity
			 Subtotal and Average	5,339.00	5,339.00	5,339.00	-	0.000	0.000	1
LOGIC										
999999996	42	LOGIC	09/01/2006	17,748,306.23	17,748,306.23	17,748,306.23	3.929	3.875	3.929	1
			Subtotal and Average	17,748,306.23	17,748,306.23	17,748,306.23	-	3.875	3.929	1
			Total Investments and Average	76,097,303.05	75,922,983.98	74,268,157.16		1.794	1.819	220

Fund PLANT - Plant Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Days To Date Maturity	
Municipal Bonds											
59333NN90	458	Miami-Dade County FL	09/30/2020	5,000,000.00	5,000,000.00	4,930,150.00	0.375	0.473	0.480	04/01/2023	121
			Subtotal and Average	5,000,000.00	5,000,000.00	4,930,150.00	_	0.473	0.480		121
LOGIC											
999999996	261	LOGIC	01/27/2017	7,611,158.21	7,611,158.21	7,611,158.21	3.929	3.875	3.929		1
			Subtotal and Average	7,611,158.21	7,611,158.21	7,611,158.21	_	3.875	3.929		1
			Total Investments and Average	12,611,158.21	12,611,158.21	12,541,308.21		2.527	2.562		48

Fund RBIS - Rev Bond I & S Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365		
Municipal Bond	s										
356731BZ1	463	Village of Freeport NY	10/07/2020	1,800,000.00	1,800,000.00	1,704,564.00	0.794	0.783	0.794	05/01/2024	517
			Subtotal and Average	1,800,000.00	1,800,000.00	1,704,564.00	-	0.783	0.794		517
Bank Accts/CD	s - Int. Mon/Qtr/Anı	n									
6913041023	205	Wells Fargo Bus.Checking Plus	08/01/2014	240.40	240.40	240.40	0.610	0.601	0.610		1
			Subtotal and Average	240.40	240.40	240.40	-	0.602	0.610		1
LOGIC											
999999996	107	LOGIC	08/27/2009	320,273.65	320,273.65	320,273.65	3.929	3.875	3.929		1
			Subtotal and Average	320,273.65	320,273.65	320,273.65	-	3.875	3.929		1
		Total In	vestments and Average	2,120,514.05	2,120,514.05	2,025,078.05		1.250	1.268		439

Fund TAX - Tax Bond I&S Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Da Date Ma	•
Municipal Bond	S										
59333NQ63	459	Miami-Dade County FL	09/30/2020	1,522,877.33	1,515,000.00	1,500,759.00	2.000	0.424	0.430	04/01/2023	121
683548EQ0	454	Opelika AL Utilities	09/16/2020	1,430,000.00	1,430,000.00	1,352,508.30	0.800	0.789	0.800	06/01/2024	548
			Subtotal and Average	2,952,877.33	2,945,000.00	2,853,267.30	-	0.601	0.609		327
Bank Accts/CD'	s - Int. Mon/Qtr/An	n									
6913041015	208	Wells Fargo Analyzed Bus. Chck	09/01/2014	3.57	3.57	3.57					1
			Subtotal and Average	3.57	3.57	3.57	-	0.000	0.000		1
LOGIC											
999999996	49	LOGIC	09/01/2006	1,534,707.23	1,534,707.23	1,534,707.23	3.929	3.875	3.929		1
			Subtotal and Average	1,534,707.23	1,534,707.23	1,534,707.23	-	3.875	3.929		1
		Total Inv	restments and Average	4,487,588.13	4,479,710.80	4,387,978.10		1.721	1.745		216

Fund TAX18A - 2018 Tax Bond A Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Da Date Ma	•
Federal Agency	Coupon Securities	3									
31422XMV1	495	FRMAC Call Note	10/04/2021	2,500,000.00	2,500,000.00	2,314,136.90	0.500	0.493	0.500	10/04/2024	673
3130AN5A4	489	FHLB Call Note	07/26/2021	5,000,000.00	5,000,000.00	4,679,618.85	0.500	0.493	0.500	07/26/2024	603
3130ANMN7	490	FHLB Call Note	08/26/2021	4,500,000.00	4,500,000.00	4,179,257.28	0.520	0.516	0.524	08/26/2024	634
3130APAR6	493	FHLB Call Note	09/30/2021	5,000,000.00	5,000,000.00	4,646,759.55	0.550	0.542	0.550	09/30/2024	669
			Subtotal and Average	17,000,000.00	17,000,000.00	15,819,772.58	-	0.514	0.521		640
Municipal Bond	s										
298101GX8	476	City of Eudora KS	04/19/2021	3,715,000.00	3,715,000.00	3,458,107.75	0.500	0.498	0.504	09/01/2024	640
791526SZ0	499	St Louis County MO	10/12/2021	2,247,968.86	2,200,000.00	2,119,216.00	2.000	0.444	0.450	05/01/2024	517
			Subtotal and Average	5,962,968.86	5,915,000.00	5,577,323.75	-	0.478	0.484	_	593
			Total Investments and Average	22,962,968.86	22,915,000.00	21,397,096.33		0.505	0.512		628

Fund TAX20A - 2020 Tax Bond A Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Da Date Ma	•
Federal Agency	Coupon Securities	3									
3130ALJ70	472	FHLB Call Note	03/12/2021	2,500,000.00	2,500,000.00	2,358,248.00	0.400	0.399	0.405	03/12/2024	467
3130AMWD0	487	FHLB Call Note	07/12/2021	5,000,000.00	5,000,000.00	4,654,984.10	0.400	0.394	0.400	07/12/2024	589
3130AMZC9	488	FHLB Call Note	07/12/2021	5,000,000.00	5,000,000.00	4,662,653.15	0.500	0.493	0.500	07/12/2024	589
			Subtotal and Average	12,500,000.00	12,500,000.00	11,675,885.25	-	0.435	0.441		564
Municipal Bond	s										
678807QS0	486	Oklahoma County OK ISD	07/07/2021	3,686,580.02	3,655,000.00	3,505,912.55	1.000	0.377	0.383	07/01/2024	578
			Subtotal and Average	3,686,580.02	3,655,000.00	3,505,912.55	_	0.378	0.383		578
		Total	Investments and Average	16,186,580.02	16,155,000.00	15,181,797.80		0.422	0.428		567

Fund TAX20B - 2020 Tax Bond B Investments by Fund November 30, 2022

CUSIP	Investment #	lssuer	Purchase Date	Book Value	Par Value	Market Value	Current Rate	YTM 360	YTM 365	Maturity Da Date Ma	
Federal Agency	/ Coupon Securitie	s						000			
3130ANSN1	492	FHLB Call Note	09/20/2021	5,000,000.00	5,000,000.00	4,630,410.40	0.500	0.493	0.500	09/20/2024	659
			Subtotal and Average	5,000,000.00	5,000,000.00	4,630,410.40	-	0.493	0.500		659
			Total Investments and Average	5,000,000.00	5,000,000.00	4,630,410.40		0.493	0.500		659



Del Mar College Cash Reconciliation Report For the Period September 1, 2022 - November 30, 2022 Grouped by Fund

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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Trans. Date Investme	ent# Fund	Trans. Type	Security ID	Par Value	Security Description	Maturity Date	Purchases	Interest	Redemptions	Cash
Local Maintenand	;e									
09/02/2022 505	LMAIN	Maturity	53948BJ26	2,500,000.00	LLOYDS 2.5M 0.00% Mat.	09/02/2022	0.00	0.00	2,500,000.00	2,500,000.00
09/08/2022 516	LMAIN	Purchase	19423KNW0	2,500,000.00	CLLCPF 2.5M 0.00% Mat.	01/30/2023	-2,464,300.00	0.00	0.00	-2,464,300.00
09/13/2022 512	LMAIN	Interest	3130ANSW1	2,000,000.00	FHLBC 2.0M 0.37% Mat. 03/13/2024	03/13/2024	0.00	3,700.00	0.00	3,700.00
10/01/2022 510	LMAIN	Interest	934021CN4	3,600,000.00	WARDCO 3.6M 5.00% Mat.	04/01/2023	0.00	90,000.00	0.00	90,000.00
10/01/2022 511	LMAIN	Interest	957897MF5	600,000.00	WESTCA 0.6M 0.91% Mat.	04/01/2023	0.00	2,727.00	0.00	2,727.00
10/11/2022 506	LMAIN	Maturity	8923A1KB6	5,000,000.00	TYCRPR 5.0M 0.00% Mat.	10/11/2022	0.00	0.00	5,000,000.00	5,000,000.00
10/28/2022 507	LMAIN	Maturity	19424JKU9	3,050,000.00	COLLCP 3.1M 0.00% Mat.	10/28/2022	0.00	0.00	3,050,000.00	3,050,000.00
11/01/2022 497	LMAIN	Interest	851026EC4	2,365,000.00	SPRING 2.4M 0.65% Mat.	11/01/2023	0.00	7,686.25	0.00	7,686.25
11/01/2022 498	LMAIN	Interest	60636VBZ9	2,765,000.00	MODEV 2.8M 0.30% Mat.	11/01/2023	0.00	4,147.50	0.00	4,147.50
11/01/2022 518	LMAIN	Purchase	60636WNR2	2,500,000.00	MOHWYS 2.5M 5.00% Mat.	05/01/2024	-2,644,163.68	0.00	0.00	-2,644,163.68
11/01/2022 519	LMAIN	Purchase	447154ED3	1,465,000.00	HUNTAL 1.5M 0.39% Mat.	02/01/2023	-1,465,000.00	-1,439.36	0.00	-1,466,439.36
11/01/2022 520	LMAIN	Purchase	64990FD27	1,500,000.00	NYDORM 1.5M 0.27% Mat.	03/15/2023	-1,500,000.00	-511.75	0.00	-1,500,511.75
11/17/2022 502	LMAIN	Interest	3130APLJ2	8,500,000.00	FHLBC 8.5M 0.50% Mat. 11/17/2023	11/17/2023	0.00	21,250.00	0.00	21,250.00
11/21/2022 517	LMAIN	Purchase	8923A1SS1	3,000,000.00	TYCRPR 3.0M 0.00% Mat.	05/26/2023	-2,921,415.00	0.00	0.00	-2,921,415.00
						Subtotal	-10,994,878.68	127,559.64	10,550,000.00	-317,319.04
Plant										
10/01/2022 458	PLANT	Interest	59333NN90	5,000,000.00	MIAMI 5.0M 0.38% Mat. 04/01/2023	04/01/2023	0.00	9,375.00	0.00	9,375.00
						Subtotal	0.00	9,375.00	0.00	9,375.00
Rev Bond I & S										
11/01/2022 463	RBIS	Interest	356731BZ1	1,800,000.00	FREENY 1.8M 0.79% Mat.	05/01/2024	0.00	7,146.00	0.00	7,146.00
						Subtotal	0.00	7,146.00	0.00	7,146.00
Tax Bond I&S										
10/01/2022 459	TAX	Interest	59333NQ63	1,515,000.00	MIAMI 1.5M 2.00% Mat. 04/01/2023	04/01/2023	0.00	15,150.00	0.00	15,150.00
						Subtotal	0.00	15,150.00	0.00	15,150.00
2018 Tax Bond A										
09/01/2022 476	TAX18A	Interest	298101GX8	3,715,000.00	EUDORA 3.7M 0.50% Mat.	09/01/2024	0.00	9,287.50	0.00	9,287.50
09/30/2022 493	TAX18A	Interest	3130APAR6	5,000,000.00	FHLBC 5.0M 0.55% Mat. 09/30/2024	09/30/2024	0.00	13,750.00	0.00	13,750.00
10/04/2022 495	TAX18A	Interest	31422XMV1	2,500,000.00	FAMCAC 2.5M 0.50% Mat.	10/04/2024	0.00	6,250.00	0.00	6,250.00
11/01/2022 496	TAX18A	Interest	60636WNR2	2,500,000.00	MOHWYS 2.5M 5.00% Mat.	05/01/2024	0.00	62,525.00	0.00	62,525.00
11/01/2022 499	TAX18A	Interest	791526SZ0	2,200,000.00	STLOUI 2.2M 2.00% Mat.	05/01/2024	0.00	22,000.00	0.00	22,000.00
11/01/2022 496	TAX18A	Sale	60636WNR2	2,500,000.00	0.0M 5.00%	05/01/2024	0.00	0.00	2,500,000.00	2,500,000.00
						Subtotal	0.00	113,812.50	2,500,000.00	2,613,812.50
2020 Tax Bond A										
09/12/2022 472	TAX20A	Interest	3130ALJ70	2,500,000.00	FHLBC 2.5M 0.40% Mat. 03/12/2024	03/12/2024	0.00	5,000.00	0.00	5,000.00
										Portfolio DMAR

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Del Mar College Cash Reconciliation Report For the Period September 1, 2022 - November 30, 2022

Trans. Date	Investment #	Fund	Trans. Type	Security ID	Par Value	Security Description	Maturity Date	Purchases	Interest	Redemptions	Cash
2020 Tax	k Bond A										
09/15/2022	2 482	TAX20A	Interest	64990FD27	1,500,000.00	NYDORM 1.5M 0.27% Mat.	03/15/2023	0.00	2,002.50	0.00	2,002.50
11/01/2022	2 473	TAX20A	Interest	447154ED3	1,465,000.00	HUNTAL 1.5M 0.39% Mat.	02/01/2023	0.00	1,439.36	0.00	1,439.36
11/01/2022	2 482	TAX20A	Interest	64990FD27	1,500,000.00	NYDORM 1.5M 0.27% Mat.	03/15/2023	0.00	511.75	0.00	511.75
11/01/2022	2 473	TAX20A	Sale	447154ED3	1,465,000.00	0.0M 0.39%	02/01/2023	0.00	0.00	1,465,000.00	1,465,000.00
11/01/2022	2 482	TAX20A	Sale	64990FD27	1,500,000.00	0.0M 0.27%	03/15/2023	0.00	0.00	1,500,000.00	1,500,000.00
							Subtotal	0.00	8,953.61	2,965,000.00	2,973,953.61
2020 Tax	k Bond B										
09/20/2022	2 492	TAX20B	Interest	3130ANSN1	5,000,000.00	FHLBC 5.0M 0.50% Mat. 09/20/2024	09/20/2024	0.00	12,500.00	0.00	12,500.00
							Subtotal	0.00	12,500.00	0.00	12,500.00
							Total	-10,994,878.68	294,496.75	16,015,000.00	5,314,618.07



Del Mar College Purchases Report Sorted by Fund - Fund September 1, 2022 - November 30, 2022

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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CUSIP	Investment #	Fund	Sec. Type ^{Issuer}	Original Par Value	Purchase Date Payment Periods	Principal Purchased	Accrued Interest at Purchase _{Pu}	Rate at Irchase	Maturity Date	YTM	Ending Book Value
Local Maintenance	9										
19423KNW0	516	LMAIN	ACP CLLCPF	2,500,000.00	09/08/2022 01/30 - At Maturity	2,464,300.00			01/30/2023	3.622	2,485,125.00
447154ED3	519	LMAIN	MC1 HUNTAL	1,465,000.00	11/01/2022 02/01 - Final Pmt.	1,465,000.00	1,439.36	0.393	02/01/2023	0.393	1,465,000.00
60636WNR2	518	LMAIN	MC1 MOHWYS	2,500,000.00	11/01/2022 05/01 - 11/01	2,644,163.68		5.002	05/01/2024	1.115	2,636,154.59
64990FD27	520	LMAIN	MC1 NYDORM	1,500,000.00	11/01/2022 03/15 - Final Pmt.	1,500,000.00	511.75	0.267	03/15/2023	0.267	1,500,000.00
8923A1SS1	517	LMAIN	ACP TYCRPR	3,000,000.00	11/21/2022 05/26 - At Maturity	2,921,415.00			05/26/2023	5.236	2,925,640.00
			Subtotal	10,965,000.00	_	10,994,878.68	1,951.11				11,011,919.59
			Total Purchases	10,965,000.00		10,994,878.68	1,951.11				11,011,919.59



Del Mar College Maturity Report Sorted by Maturity Date

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

Sorted by Maturity Date Receipts during September 1, 2022 - November 30, 2022

CUSIP	Investment #	Fund	Sec. Type ^{Issuer}	Par Value	Maturity Date		Book Value at Maturity	Interest	Maturity Proceeds	Net Income
53948BJ26	505	LMAIN	ACP LLOYDS	2,500,000.00	09/02/2022	12/08/2021	2,500,000.00	0.00	2,500,000.00	0.00
8923A1KB6	506	LMAIN	ACP TYCRPR	5,000,000.00	10/11/2022	01/14/2022	5,000,000.00	0.00	5,000,000.00	0.00
19424JKU9	507	LMAIN	ACP COLLCP	3,050,000.00	10/28/2022	02/03/2022	3,050,000.00	0.00	3,050,000.00	0.00
			Total Maturities	10,550,000.00			10,550,000.00	0.00	10,550,000.00	0.00



Del Mar College Sales/Call Report Sorted by Fund - Fund September 1, 2022 - November 30, 2022

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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CUSIP	Investment #	Fund	lssuer Sec. Type		Redem. Date Matur. Date	Par Value	Rate at Redem.	Book Value at Redem.	Redemption Principal	Redemption Interest	Total Amount	Net Income
2018 Tax Bond A												
60636WNR2	496	TAX18A	MOHWYS MC1	10/06/2021	11/01/2022 05/01/2024	2,500,000.00	5.002	2,663,547.03	2,500,000.00	62,525.00	2,562,525.00 Sale	-101,022.03
					Subtotal	2,500,000.00		2,663,547.03	2,500,000.00	62,525.00	2,562,525.00	-101,022.03
2020 Tax Bond A												
447154ED3	473	TAX20A	HUNTAL MC1	03/18/2021	11/01/2022 02/01/2023	1,465,000.00	0.393	1,465,000.00	1,465,000.00	1,439.36	1,466,439.36 Sale	1,439.36
64990FD27	482	TAX20A	NYDORM MC1	06/23/2021	11/01/2022 03/15/2023	1,500,000.00	0.267	1,500,000.00	1,500,000.00	511.75	1,500,511.75 Sale	511.75
					Subtotal	2,965,000.00		2,965,000.00	2,965,000.00	1,951.11	2,966,951.11	1,951.11
					Total Sales	5,465,000.00		5,628,547.03	5,465,000.00	64,476.11	5,529,476.11	-99,070.92



Del Mar College Interest Earnings Sorted by Fund - Fund September 1, 2022 - November 30, 2022 Period Yield on Beginning Book Value

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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										/	Adjusted Interest	Earnings
CUSIP	Investment #	Fund	Security Type	Ending Par Value	Beginning Book Value	Ending Book Value	Maturity Date	Current Rate	Yield This Period	Interest Earned	Amortization/ Accretion	Adjusted Interes Earnings
Fund: Local Ma	aintenance											
999999996	42	LMAIN	RR3	17,748,306.23	20,121,305.42	17,748,306.23		3.929	2.532	127,000.81	0.00	127,000.81
6936021309	209	LMAIN	RRP	5,339.00	78,939.00	5,339.00				0.00	0.00	0.00
3130AMT85	515	LMAIN	FAC	10,000,000.00	10,000,000.00	10,000,000.00	06/28/2024	0.400	0.401	10,000.00	0.00	10,000.00
3130APLJ2	502	LMAIN	FAC	8,500,000.00	8,500,000.00	8,500,000.00	11/17/2023	0.500	0.501	10,625.00	0.00	10,625.00
3130ANSW1	512	LMAIN	FAC	2,000,000.00	2,000,000.00	2,000,000.00	03/13/2024	0.370	0.371	1,850.00	0.00	1,850.00
21309	298	LMAIN	LA1	5,179,338.75	1,191,714.96	5,179,338.75		3.474	14.923	44,338.19	0.00	44,338.19
494135AN6	513	LMAIN	MC1	305,000.00	305,000.00	305,000.00	08/01/2023	0.602	0.604	459.02	0.00	459.02
934021CN4	510	LMAIN	MC1	3,600,000.00	3,695,743.66	3,654,710.66	04/01/2023	5.000	0.431	45,000.00	-41,033.00	3,967.00
683548EP2	514	LMAIN	MC1	1,235,000.00	1,235,000.00	1,235,000.00	06/01/2023	0.550	0.548	1,688.85	0.00	1,688.85
957897MF5	511	LMAIN	MC1	600,000.00	600,000.00	600,000.00	04/01/2023	0.909	0.911	1,363.50	0.00	1,363.50
8923A1SS1	517	LMAIN	ACP	3,000,000.00	0.00	2,925,640.00	05/26/2023		5.279	0.00	4,225.00	4,225.00
8923A1KB6	506	LMAIN	ACP	0.00	4,997,000.00	0.00	10/11/2022		0.548	0.00	3,000.00	3,000.00
447154ED3	519	LMAIN	MC1	1,465,000.00	0.00	1,465,000.00	02/01/2023	0.393	0.398	479.79	0.00	479.79
64990FD27	520	LMAIN	MC1	1,500,000.00	0.00	1,500,000.00	03/15/2023	0.267	0.271	333.75	0.00	333.75
678807QR2	485	LMAIN	MC1	3,655,000.00	3,676,238.93	3,669,867.25	07/01/2023	1.000	0.302	9,137.50	-6,371.68	2,765.82
60636WNR2	518	LMAIN	MC1	2,500,000.00	0.00	2,636,154.59	05/01/2024	5.002	1.110	10,420.83	-8,009.09	2,411.74
851026EC4	497	LMAIN	MC1	2,365,000.00	2,366,081.42	2,365,849.68	11/01/2023	0.650	0.612	3,843.12	-231.74	3,611.38
60636VBZ9	498	LMAIN	MC1	2,765,000.00	2,765,000.00	2,765,000.00	11/01/2023	0.300	0.301	2,073.75	0.00	2,073.75
6022453S9	503	LMAIN	MC1	4,000,000.00	4,071,975.27	4,057,580.22	12/01/2023	2.000	0.552	20,000.00	-14,395.05	5,604.95
53948BJ26	505	LMAIN	ACP	0.00	2,499,972.22	0.00	09/02/2022		0.406	0.00	27.78	27.78
19424JKU9	507	LMAIN	ACP	0.00	3,046,040.08	0.00	10/28/2022		0.832	0.00	3,959.92	3,959.92
63873KM61	508	LMAIN	ACP	3,000,000.00	2,988,320.00	2,999,391.67	12/06/2022		1.486	0.00	11,071.67	11,071.67
19423KNW0	516	LMAIN	ACP	2,500,000.00	0.00	2,485,125.00	01/30/2023		3.672	0.00	20,825.00	20,825.00
			Subtotal	75,922,983.98	74,138,330.96	76,097,303.05			0.363	288,614.11	-26,931.19	261,682.92
Fund: Plant												
999999996	261	PLANT	RR3	7,611,158.21	7,551,265.70	7,611,158.21		3.929	3.181	59,892.51	0.00	59,892.51
59333NN90	458	PLANT	MC1	5,000,000.00	5,000,000.00	5,000,000.00	04/01/2023	0.375	0.376	4,687.50	0.00	4,687.50
			Subtotal	12,611,158.21	12,551,265.70	12,611,158.21			0.515	64,580.01	0.00	64,580.01

Run Date: 01/10/2023 - 08:31

Del Mar College Interest Earnings September 1, 2022 - November 30, 2022

										/	Adjusted Interest	Earnings
CUSIP	Investment #	Fund	Security Type	Ending Par Value	Beginning Book Value	Ending Book Value	Maturity Date	Current Rate	Yield This Period	Interest Earned	Amortization/ Accretion	Adjusted Interest Earnings
Fund: Rev Bon	d I & S											
999999996	107	RBIS	RR3	320,273.65	317,753.39	320,273.65		3.929	3.181	2,520.26	0.00	2,520.26
6913041023	205	RBIS	RRP	240.40	240.10	240.40		0.610	0.501	0.30	0.00	0.30
356731BZ1	463	RBIS	MC1	1,800,000.00	1,800,000.00	1,800,000.00	05/01/2024	0.794	0.796	3,573.00	0.00	3,573.00
			Subtotal	2,120,514.05	2,117,993.49	2,120,514.05			0.288	6,093.56	0.00	6,093.56
Fund: Tax Bon	d I&S											
999999996	49	TAX	RR3	1,534,707.23	1,522,630.54	1,534,707.23		3.929	3.181	12,076.69	0.00	12,076.69
6913041015	208	TAX	RRP	3.57	3.57	3.57				0.00	0.00	0.00
683548EQ0	454	TAX	MC1	1,430,000.00	1,430,000.00	1,430,000.00	06/01/2024	0.800	0.802	2,860.00	0.00	2,860.00
59333NQ63	459	TAX	MC1	1,515,000.00	1,528,785.32	1,522,877.33	04/01/2023	2.000	0.437	7,575.00	-5,907.99	1,667.01
			Subtotal	4,479,710.80	4,481,419.43	4,487,588.13			0.371	22,511.69	-5,907.99	16,603.70
Fund: 2018 Tax	Bond A											
3130ANMN7	490	TAX18A	FAC	4,500,000.00	4,500,000.00	4,500,000.00	08/26/2024	0.520	0.521	5,850.00	0.00	5,850.00
3130APAR6	493	TAX18A	FAC	5,000,000.00	5,000,000.00	5,000,000.00	09/30/2024	0.550	0.552	6,875.00	0.00	6,875.00
3130AN5A4	489	TAX18A	FAC	5,000,000.00	5,000,000.00	5,000,000.00	07/26/2024	0.500	0.501	6,250.00	0.00	6,250.00
31422XMV1	495	TAX18A	FAC	2,500,000.00	2,500,000.00	2,500,000.00	10/04/2024	0.500	0.501	3,125.00	0.00	3,125.00
298101GX8	476	TAX18A	MC1	3,715,000.00	3,715,000.00	3,715,000.00	09/01/2024	0.500	0.501	4,643.75	0.00	4,643.75
60636WNR2	496	TAX18A	MC1	0.00	2,681,718.92	0.00	05/01/2024	5.002	-35.896	20,841.67	-18,171.89	2,669.78
791526SZ0	499	TAX18A	MC1	2,200,000.00	2,256,433.95	2,247,968.86	05/01/2024	2.000	0.451	11,000.00	-8,465.09	2,534.91
			Subtotal	22,915,000.00	25,653,152.87	22,962,968.86			0.129	58,585.42	-26,636.98	31,948.44
Fund: 2020 Tax	Bond A											
3130AMZC9	488	TAX20A	FAC	5,000,000.00	5,000,000.00	5,000,000.00	07/12/2024	0.500	0.501	6,250.00	0.00	6,250.00
3130AMWD0	487	TAX20A	FAC	5,000,000.00	5,000,000.00	5,000,000.00	07/12/2024	0.400	0.401	5,000.00	0.00	5,000.00
3130ALJ70	472	TAX20A	FAC	2,500,000.00	2,500,000.00	2,500,000.00	03/12/2024	0.400	0.401	2,500.00	0.00	2,500.00
447154ED3	473	TAX20A	MC1	0.00	1,465,000.00	0.00	02/01/2023	0.393	0.392	959.57	0.00	959.57
64990FD27	482	TAX20A	MC1	0.00	1,500,000.00	0.00	03/15/2023	0.267	0.266	667.50	0.00	667.50
678807QS0	486	TAX20A	MC1	3,655,000.00	3,691,566.34	3,686,580.02	07/01/2024	1.000	0.451	9,137.50	-4,986.32	4,151.18
			Subtotal	16,155,000.00	19,156,566.34	16,186,580.02			0.107	24,514.57	-4,986.32	19,528.25
Fund: 2020 Ta	Bond B											
3130ANSN1	492	TAX20B	FAC	5,000,000.00	5,000,000.00	5,000,000.00	09/20/2024	0.500	0.501	6,250.00	0.00	6,250.00
			Subtotal	5,000,000.00	5,000,000.00	5,000,000.00			0.125	6,250.00	0.00	6,250.00
			Total	139,204,367.04	143,098,728.79	139,466,112.32			0.292	471,149.36	-64,462.48	406,686.88



Del Mar College **Amortization Schedule** September 1, 2022 - November 30, 2022 Sorted By Fund - Fund

Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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Investment #		Maturity Date Be	ginning Par Value	Purchase	Original Premium	Ending	Amounts Amortized And Unamortized	Amount Amortized	Amt Amortized	Amount Unamortized
lssuer	Fund	Amort. Date	Current Rate	Principal	or Discount	Book Value	And Onamon12ed As of 09/01/2022		Through 11/30/2022	Through 11/30/2022
Local Mainten	ance									
516 Collateralized CF	LMAIN P Flex	01/30/2023	2,500,000.00	2,464,300.00	-35,700.00	2,485,125.00	0.00 -35,700.00	20,825.00	20,825.00	-14,875.00
507 Collateralized CP	LMAIN V	10/28/2022	3,050,000.00	3,031,450.92	-18,549.08	0.00	14,589.16 -3,959.92	3,959.92	18,549.08	0.00
505 Lloyds Bank CP	LMAIN	09/02/2022	2,500,000.00	2,492,555.55	-7,444.45	0.00	7,416.67 -27.78	27.78	7,444.45	0.00
503 Milwaukee Count	LMAIN y WI	12/01/2023	4,000,000.00 2.000	4,116,440.00	116,440.00	4,057,580.22	-44,464.73 71,975.27	-14,395.05	-58,859.78	57,580.22
518 MO St Highways	LMAIN & Transit Co	05/01/2024 omm	2,500,000.00 5.002	2,644,163.68	144,163.68	2,636,154.59	0.00 144,163.68	-8,009.09	-8,009.09	136,154.59
508 Natixis BY CP	LMAIN	12/06/2022	3,000,000.00	2,967,515.00	-32,485.00	2,999,391.67	20,805.00 -11,680.00	11,071.67	31,876.67	-608.33
485 Oklahoma Count	LMAIN y OK ISD	07/01/2023	3,655,000.00 1.000	3,705,548.65	50,548.65	3,669,867.25	-29,309.72 21,238.93	-6,371.68	-35,681.40	14,867.25
497 Springfield MO P	LMAIN ublic Utility	11/01/2023	2,365,000.00 0.650	2,366,915.65	1,915.65	2,365,849.68	-834.23 1,081.42	-231.74	-1,065.97	849.68
506 Toyota Credit Pu	LMAIN erto Rico CP	10/11/2022	5,000,000.00	4,979,750.00	-20,250.00	0.00	17,250.00 -3,000.00	3,000.00	20,250.00	0.00
517 Toyota Credit Pu	LMAIN erto Rico CP	05/26/2023	3,000,000.00	2,921,415.00	-78,585.00	2,925,640.00	0.00 -78,585.00	4,225.00	4,225.00	-74,360.00
510 Ward County ND	LMAIN	04/01/2023	3,600,000.00 5.000	3,764,131.98	164,131.98	3,654,710.66	-68,388.32 95,743.66	-41,033.00	-109,421.32	54,710.66
			Subtotal	35,454,186.43	284,186.43	24,794,319.07	-82,936.17 201,250.26	-26,931.19	-109,867.36	174,319.07
Plant										
458 Miami-Dade Cou	PLANT nty FL	04/01/2023 10/01/2021	5,000,000.00 0.375	4,986,950.00	-13,050.00	5,000,000.00	13,050.00 0.00	0.00	13,050.00	0.00
			Subtotal	4,986,950.00	-13,050.00	5,000,000.00	13,050.00 0.00	0.00	13,050.00	0.00
Tax Bond I&S										
459 Miami-Dade Cou	TAX nty FL	04/01/2023	1,515,000.00 2.000	1,574,145.60	59,145.60	1,522,877.33	-45,360.28 13,785.32	-5,907.99	-51,268.27	7,877.33
			Subtotal	1,574,145.60	59,145.60	1,522,877.33	-45,360.28 13,785.32	-5,907.99	-51,268.27	7,877.33

Del Mar College Amortization Schedule September 1, 2022 - November 30, 2022

Investment #		Maturity Date Be	ginning Par Value	Purchase	Original Premium		Amounts Amortized	Amount Amortized	Amt Amortized	Amount Unamortized
lssuer	Fund	Amort. Date	Current Rate	Principal	or Discount	Ending Book Value	And Unamortized As of 09/01/2022		Through 11/30/2022	Through 11/30/2022
2018 Tax Bon	d A									
476 City of Eudora K	TAX18A S	09/01/2024 09/01/2021	3,715,000.00 0.500	3,714,368.45	-631.55	3,715,000.00	631.55 0.00	0.00	631.55	0.00
490 FHLB Call Note	TAX18A	08/26/2024 11/26/2021	4,500,000.00 0.520	4,499,460.00	-540.00	4,500,000.00	540.00 0.00	0.00	540.00	0.00
496 MO St Highways	TAX18A & Transit Co	05/01/2024 mm	2,500,000.00 5.002	2,780,150.00	280,150.00	0.00	-98,431.08 181,718.92	-18,171.89	-116,602.97	0.00
499 St Louis County	TAX18A MO	05/01/2024	2,200,000.00 2.000	2,286,438.00	86,438.00	2,247,968.86	-30,004.05 56,433.95	-8,465.09	-38,469.14	47,968.86
			Subtotal	13,280,416.45	365,416.45	10,462,968.86	-127,263.58 238,152.87	-26,636.98	-153,900.56	47,968.86
2020 Tax Bon	d A									
472 FHLB Call Note	TAX20A	03/12/2024 04/12/2021	2,500,000.00 0.400	2,499,625.00	-375.00	2,500,000.00	375.00 0.00	0.00	375.00	0.00
486 Oklahoma Coun	TAX20A ty OK ISD	07/01/2024	3,655,000.00 1.000	3,714,503.40	59,503.40	3,686,580.02	-22,937.06 36,566.34	-4,986.32	-27,923.38	31,580.02
			Subtotal	6,214,128.40	59,128.40	6,186,580.02	-22,562.06 36,566.34	-4,986.32	-27,548.38	31,580.02
			Total	61,509,826.88	754,826.88	47,966,745.28	-265,072.09 489,754.79	-64,462.48	-329,534.57	261,745.28



Del Mar College Projected Cashflow Report Sorted by Monthly For the Period December 1, 2022 - June 30, 2023 Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

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Projected	Investment #	Fund	Security ID	Transaction	lssuer	Par Value	Original Cost	Principal	Interest	Total
Decembe		1 unu	Security ID	Түре	155001		Original Cost	Thiopa	interest	Total
		TA)/	(005 (05 00			0.00	0.00	0.00	5 300 00	5 300 00
12/01/2022		TAX	683548EQ0	Interest	Opelika AL Utilities	0.00	0.00	0.00	5,720.00	5,720.00
12/01/2022		LMAIN	6022453S9	Interest	Milwaukee County WI	0.00	0.00	0.00	40,000.00	40,000.00
12/01/2022		LMAIN	683548EP2	Interest	Opelika AL Utilities	0.00	0.00	0.00	3,396.25	3,396.25
12/06/2022		LMAIN	63873KM61	Maturity	Natixis BY CP	3,000,000.00	2,967,515.00	3,000,000.00	0.00	3,000,000.00
12/12/2022		TAX20A	3130ALJ70	Call	FHLB Call Note	2,500,000.00	2,499,625.00	2,500,000.00	0.00	2,500,000.00
	487	TAX20A	3130AMWD0	Call	FHLB Call Note	5,000,000.00	5,000,000.00	5,000,000.00	0.00	5,000,000.00
12/13/2022		LMAIN	3130ANSW1	Call	FHLB Call Note	2,000,000.00	2,000,000.00	2,000,000.00	0.00	2,000,000.00
	492	TAX20B	3130ANSN1	Call	FHLB Call Note	5,000,000.00	5,000,000.00	5,000,000.00	0.00	5,000,000.00
	515	LMAIN	3130AMT85	Interest	FHLB Call Note	0.00	0.00	0.00	20,000.00	20,000.00
	515	LMAIN	3130AMT85	Call	FHLB Call Note	10,000,000.00	10,000,000.00	10,000,000.00	0.00	10,000,000.00
12/30/2022	493	TAX18A	3130APAR6	Call	FHLB Call Note	5,000,000.00	5,000,000.00	5,000,000.00	0.00	5,000,000.00
					Total for December 2022	32,500,000.00	32,467,140.00	32,500,000.00	69,116.25	32,569,116.25
January	2023									
01/04/2023	495	TAX18A	31422XMV1	Call	FRMAC Call Note	2,500,000.00	2,500,000.00	2,500,000.00	0.00	2,500,000.00
01/12/2023	487	TAX20A	3130AMWD0	Interest	FHLB Call Note	0.00	0.00	0.00	10,000.00	10,000.00
01/12/2023	488	TAX20A	3130AMZC9	Interest	FHLB Call Note	0.00	0.00	0.00	12,500.00	12,500.00
01/12/2023	488	TAX20A	3130AMZC9	Call	FHLB Call Note	5,000,000.00	5,000,000.00	5,000,000.00	0.00	5,000,000.00
01/26/2023	489	TAX18A	3130AN5A4	Interest	FHLB Call Note	0.00	0.00	0.00	12,500.00	12,500.00
01/30/2023	516	LMAIN	19423KNW0	Maturity	Collateralized CP Flex	2,500,000.00	2,464,300.00	2,500,000.00	0.00	2,500,000.00
					Total for January 2023	10,000,000.00	9,964,300.00	10,000,000.00	35,000.00	10,035,000.00
February	2023									
02/01/2023	513	LMAIN	494135AN6	Interest	Killeen TX	0.00	0.00	0.00	918.05	918.05
02/01/2023	519	LMAIN	447154ED3	Maturity	Huntsville AL Public Bldg	1,465,000.00	1,465,000.00	1,465,000.00	2,878.73	1,467,878.73
02/17/2023	502	LMAIN	3130APLJ2	Call	FHLB Call Note	8,500,000.00	8,500,000.00	8,500,000.00	0.00	8,500,000.00
02/26/2023	490	TAX18A	3130ANMN7	Interest	FHLB Call Note	0.00	0.00	0.00	11,700.00	11,700.00
02/26/2023	490	TAX18A	3130ANMN7	Call	FHLB Call Note	4,500,000.00	4,499,460.00	4,500,000.00	0.00	4,500,000.00
					Total for February 2023	14,465,000.00	14,464,460.00	14,465,000.00	15,496.78	14,480,496.78
March 20)23									
03/01/2023	476	TAX18A	298101GX8	Interest	City of Eudora KS	0.00	0.00	0.00	9,287.50	9,287.50
03/12/2023		TAX20A	3130ALJ70	Interest	FHLB Call Note	0.00	0.00	0.00	5,000.00	5,000.00

Portfolio DMAR AP PC (PRF_PC) 7.2.0 Report Ver. 7.3.6.1

Del Mar College Projected Cashflow Report For the Period December 1, 2022 - June 30, 2023

Projected	1	E.e.d		Transaction	h	Dee Malue		Dein ein el	la ta a a t	Tabal
Trailo. Dato	Investment #	Fund	Security ID	Туре	lssuer	Par Value	Original Cost	Principal	Interest	Total
March 20)23									
03/13/2023	512	LMAIN	3130ANSW1	Interest	FHLB Call Note	0.00	0.00	0.00	3,700.00	3,700.00
03/15/2023	520	LMAIN	64990FD27	Maturity	NY State Dorm Authority	1,500,000.00	1,500,000.00	1,500,000.00	2,002.50	1,502,002.50
03/20/2023	492	TAX20B	3130ANSN1	Interest	FHLB Call Note	0.00	0.00	0.00	12,500.00	12,500.00
03/30/2023	493	TAX18A	3130APAR6	Interest	FHLB Call Note	0.00	0.00	0.00	13,750.00	13,750.00
					Total for March 2023	1,500,000.00	1,500,000.00	1,500,000.00	46,240.00	1,546,240.00
April 202	23									
04/01/2023	458	PLANT	59333NN90	Maturity	Miami-Dade County FL	5,000,000.00	4,986,950.00	5,000,000.00	9,375.00	5,009,375.00
04/01/2023	459	TAX	59333NQ63	Maturity	Miami-Dade County FL	1,515,000.00	1,574,145.60	1,515,000.00	15,150.00	1,530,150.00
04/01/2023	510	LMAIN	934021CN4	Maturity	Ward County ND	3,600,000.00	3,764,131.98	3,600,000.00	90,000.00	3,690,000.00
04/01/2023	511	LMAIN	957897MF5	Maturity	Western Carolina University NC	600,000.00	600,000.00	600,000.00	2,727.00	602,727.00
04/04/2023	495	TAX18A	31422XMV1	Interest	FRMAC Call Note	0.00	0.00	0.00	6,250.00	6,250.00
					Total for April 2023	10,715,000.00	10,925,227.58	10,715,000.00	123,502.00	10,838,502.00
May 2023	3									
05/01/2023	463	RBIS	356731BZ1	Interest	Village of Freeport NY	0.00	0.00	0.00	7,146.00	7,146.00
05/01/2023	497	LMAIN	851026EC4	Interest	Springfield MO Public Utility	0.00	0.00	0.00	7,686.25	7,686.25
05/01/2023	498	LMAIN	60636VBZ9	Interest	MO State Dev Fin Board	0.00	0.00	0.00	4,147.50	4,147.50
05/01/2023	499	TAX18A	791526SZ0	Interest	St Louis County MO	0.00	0.00	0.00	22,000.00	22,000.00
05/01/2023	518	LMAIN	60636WNR2	Interest	MO St Highways & Transit Comm	0.00	0.00	0.00	62,525.00	62,525.00
05/17/2023	502	LMAIN	3130APLJ2	Interest	FHLB Call Note	0.00	0.00	0.00	21,250.00	21,250.00
05/26/2023	517	LMAIN	8923A1SS1	Maturity	Toyota Credit Puerto Rico CP	3,000,000.00	2,921,415.00	3,000,000.00	0.00	3,000,000.00
					Total for May 2023	3,000,000.00	2,921,415.00	3,000,000.00	124,754.75	3,124,754.75
June 202	23									
06/01/2023	454	TAX	683548EQ0	Interest	Opelika AL Utilities	0.00	0.00	0.00	5,720.00	5,720.00
06/01/2023	503	LMAIN	6022453S9	Interest	Milwaukee County WI	0.00	0.00	0.00	40,000.00	40,000.00
06/01/2023	514	LMAIN	683548EP2	Maturity	Opelika AL Utilities	1,235,000.00	1,235,000.00	1,235,000.00	3,396.25	1,238,396.25
06/28/2023	515	LMAIN	3130AMT85	Interest	FHLB Call Note	0.00	0.00	0.00	20,000.00	20,000.00
					Total for June 2023	1,235,000.00	1,235,000.00	1,235,000.00	69,116.25	1,304,116.25
					GRAND TOTALS:	73,415,000.00	73,477,542.58	73,415,000.00	483,226.03	73,898,226.03



Patterson & Associates 901 S. MoPac Suite 195 Austin, TX 78746

Del Mar College Texas Compliance Change in Val Report Sorted by Fund September 1, 2022 - November 30, 2022

Inv # Cusip	lssuer Par Value	Fund YTM	Purch Date Mat Date	Interest Accrual	Beginning Book Value Beginning Market Value	Purchases/ Additions	Redemptions	Change in Value	Ending Book Value Ending Market Value
Fund: Local Maintenance)								
209	WFABC	LMAIN	09/01/2014	0.00	78,939.00	57,967,759.19	58,041,359.19	-73,600.00	5,339.00
6936021309	5,339.00	0.000	11	0.00	78,939.00	57,967,759.19	58,041,359.19	-73,600.00	5,339.00
298	WFSTSW	LMAIN	09/01/2022	44,338.19	1,191,714.96	30,666,609.38	26,649,786.71	3,987,623.79	5,179,338.75
21309	5,179,338.75	3.474	11	29,198.88	1,191,714.96	30,666,609.38	26,649,786.71	3,987,623.79	5,179,338.75
42	LOGIC	LMAIN	09/01/2006	127,000.81	20,121,305.42	10,127,000.81	12,500,000.00	-2,372,999.19	17,748,306.23
999999996	17,748,306.23	3.929	11	127,000.81	20,121,305.42	10,127,000.81	12,500,000.00	-2,372,999.19	17,748,306.23
485	OKLACO	LMAIN	07/07/2021	9,137.50	3,676,238.93	0.00	0.00	-6,371.68	3,669,867.25
678807QR2	3,655,000.00	0.298	07/01/2023	0.00	3,589,283.10	0.00	0.00	13,998.65	3,603,281.75
497	SPRING	LMAIN	10/07/2021	3,843.12	2,366,081.42	0.00	0.00	-231.74	2,365,849.68
851026EC4	2,365,000.00	0.610	11/01/2023	7,686.25	2,283,218.30	0.00	0.00	-10,453.30	2,272,765.00
498	MODEV	LMAIN	10/12/2021	2,073.75	2,765,000.00	0.00	0.00	0.00	2,765,000.00
60636VBZ9	2,765,000.00	0.299	11/01/2023	4,147.50	2,655,146.55	0.00	0.00	829.50	2,655,976.05
502	FHLBC	LMAIN	11/17/2021	10,625.00	8,500,000.00	0.00	0.00	0.00	8,500,000.00
3130APLJ2	8,500,000.00	0.500	11/17/2023	21,250.00	8,166,417.08	0.00	0.00	-32,681.65	8,133,735.43
503	MILWCO	LMAIN	11/23/2021	20,000.00	4,071,975.27	0.00	0.00	-14,395.05	4,057,580.22
6022453S9	4,000,000.00	0.550	12/01/2023	0.00	3,920,320.00	0.00	0.00	-27,440.00	3,892,880.00
505	LLOYDS	LMAIN	12/08/2021	0.00	2,499,972.22	0.00	2,500,000.00	-2,499,972.22	0.00
53948BJ26	0.00	0.000	09/02/2022	0.00	2,499,675.00	0.00	2,500,000.00	-2,499,675.00	0.00
506	TYCRPR	LMAIN	01/14/2022	0.00	4,997,000.00	0.00	5,000,000.00	-4,997,000.00	0.00
8923A1KB6	0.00	0.000	10/11/2022	0.00	4,985,710.00	0.00	5,000,000.00	-4,985,710.00	0.00
507	COLLCP	LMAIN	02/03/2022	0.00	3,046,040.08	0.00	3,050,000.00	-3,046,040.08	0.00
19424JKU9	0.00	0.000	10/28/2022	0.00	3,036,323.80	0.00	3,050,000.00	-3,036,323.80	0.00

Portfolio DMAR

Inv #	Issuer	Fund	Purch Date	Interest Accrual	Beginning Book Value Beginning	Purchases/			Ending Book Value Ending
Cusip	Par Value	YTM	Mat Date	Interest Received	Market Value	Additions	Redemptions	Change in Value	Market Value
508	NATICP	LMAIN	03/14/2022	0.00	2,988,320.00	0.00	0.00	11,071.67	2,999,391.67
63873KM61	3,000,000.00	1.498	12/06/2022	0.00	2,975,352.00	0.00	0.00	22,740.00	2,998,092.00
510	WARDCO	LMAIN	04/01/2022	45,000.00	3,695,743.66	0.00	0.00	-41,033.00	3,654,710.66
934021CN4	3,600,000.00	0.426	04/01/2023	90,000.00	3,652,200.00	0.00	0.00	-24,516.00	3,627,684.00
511	WESTCA	LMAIN	05/01/2022	1,363.50	600,000.00	0.00	0.00	0.00	600,000.00
957897MF5	600,000.00	0.908	04/01/2023	2,272.50	590,268.00	0.00	0.00	2,298.00	592,566.00
512	FHLBC	LMAIN	07/01/2022	1,850.00	2,000,000.00	0.00	0.00	0.00	2,000,000.00
3130ANSW1	2,000,000.00	0.369	03/13/2024	1,480.00	1,898,667.46	0.00	0.00	-13,020.56	1,885,646.90
513	KILNTX	LMAIN	07/01/2022	459.02	305,000.00	0.00	0.00	0.00	305,000.00
494135AN6	305,000.00	0.601	08/01/2023	0.00	296,722.30	0.00	0.00	390.40	297,112.70
514	OPELAL	LMAIN	07/01/2022	1,688.85	1,235,000.00	0.00	0.00	0.00	1,235,000.00
683548EP2	1,235,000.00	0.549	06/01/2023	0.00	1,207,138.40	0.00	0.00	3,680.30	1,210,818.70
515	FHLBC	LMAIN	08/01/2022	10,000.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00
3130AMT85	10,000,000.00	0.399	06/28/2024	0.00	9,411,095.20	0.00	0.00	-86,767.10	9,324,328.10
516	CLLCPF	LMAIN	09/08/2022	0.00	0.00	2,464,300.00	0.00	2,485,125.00	2,485,125.00
19423KNW0	2,500,000.00	3.621	01/30/2023	0.00	0.00	2,464,300.00	0.00	2,481,395.00	2,481,395.00
517	TYCRPR	LMAIN	11/21/2022	0.00	0.00	2,921,415.00	0.00	2,925,640.00	2,925,640.00
8923A1SS1	3,000,000.00	5.235	05/26/2023	0.00	0.00	2,921,415.00	0.00	2,925,483.00	2,925,483.00
518	MOHWYS	LMAIN	11/01/2022	10,420.83	0.00	2,644,163.68	0.00	2,636,154.59	2,636,154.59
60636WNR2	2,500,000.00	1.114	05/01/2024	0.00	0.00	2,644,163.68	0.00	2,497,475.00	2,497,475.00
519	HUNTAL	LMAIN	11/01/2022	479.79	0.00	1,465,000.00	0.00	1,465,000.00	1,465,000.00
447154ED3	1,465,000.00	0.392	02/01/2023	0.00	0.00	1,465,000.00	0.00	1,455,433.55	1,455,433.55
520	NYDORM	LMAIN	11/01/2022	333.75	0.00	1,500,000.00	0.00	1,500,000.00	1,500,000.00
64990FD27	1,500,000.00	0.266	03/15/2023	0.00	0.00	1,500,000.00	0.00	1,480,500.00	1,480,500.00

Inv #	Issuer	Fund	Purch Date	Interest Accrual	Beginning Book Value Beginning	Purchases/			Ending Book Value Ending
Cusip	Par Value	YTM	Mat Date	Interest Received	Market Value	Additions	Redemptions	Change in Value	Market Value
	Sub Totals Fo	or: Fund: Loca	al Maintenance	288,614.11	74,138,330.96	109,756,248.06	107,741,145.90	1,958,972.09	76,097,303.05
				283,035.94	72,559,496.57	109,756,248.06	107,741,145.90	1,708,660.59	74,268,157.16
Fund: Plant									
261	LOGIC	PLANT	01/27/2017	59,892.51	7,551,265.70	59,892.51	0.00	59,892.51	7,611,158.21
999999996	7,611,158.21	3.929	1 1	59,892.51	7,551,265.70	59,892.51	0.00	59,892.51	7,611,158.21
458	MIAMI	PLANT	09/30/2020	4,687.50	5,000,000.00	0.00	0.00	0.00	5,000,000.00
59333NN90	5,000,000.00	0.480	04/01/2023	9,375.00	4,898,300.00	0.00	0.00	31,850.00	4,930,150.00
		Sub Totals Fo	or: Fund: Plant	64,580.01	12,551,265.70	59,892.51	0.00	59,892.51	12,611,158.21
				69,267.51	12,449,565.70	59,892.51	0.00	91,742.51	12,541,308.21
Fund: Rev Bond I & S									
107	LOGIC	RBIS	08/27/2009	2,520.26	317,753.39	2,520.26	0.00	2,520.26	320,273.65
999999996	320,273.65	3.929	/ /	2,520.26	317,753.39	2,520.26	0.00	2,520.26	320,273.65
205	WFBC+	RBIS	08/01/2014	0.30	240.10	0.30	0.00	0.30	240.40
6913041023	240.40	0.610	11	0.30	240.10	0.30	0.00	0.30	240.40
463	FREENY	RBIS	10/07/2020	3,573.00	1,800,000.00	0.00	0.00	0.00	1,800,000.00
356731BZ1	1,800,000.00	0.794	05/01/2024	7,146.00	1,713,150.00	0.00	0.00	-8,586.00	1,704,564.00
	Sub Tota	ls For: Fund: F	Rev Bond I & S	6,093.56	2,117,993.49	2,520.56	0.00	2,520.56	2,120,514.05
				9,666.56	2,031,143.49	2,520.56	0.00	-6,065.44	2,025,078.05
Fund: Tax Bond I&S									
208	WFABC	TAX	09/01/2014	0.00	3.57	0.00	0.00	0.00	3.57
6913041015	3.57	0.000	1 1	0.00	3.57	0.00	0.00	0.00	3.57
454	OPELAL	TAX	09/16/2020	2,860.00	1,430,000.00	0.00	0.00	0.00	1,430,000.00
683548EQ0	1,430,000.00	0.800	06/01/2024	0.00	1,361,245.60	0.00	0.00	-8,737.30	1,352,508.30
459	MIAMI	TAX	09/30/2020	7,575.00	1,528,785.32	0.00	0.00	-5,907.99	1,522,877.33
59333NQ63	1,515,000.00	0.430	04/01/2023	15,150.00	1,498,153.20	0.00	0.00	2,605.80	1,500,759.00

Inv #	Issuer	Fund	Purch Date	Interest Accrual	Beginning Book Value				Ending Book Value
Cusip	Par Value	YTM	Mat Date	Interest Received	Beginning Market Value	Purchases/ Additions	Redemptions	Change in Value	Ending Market Value
49	LOGIC	TAX	09/01/2006	12,076.69	1,522,630.54	12,076.69	0.00	12,076.69	1,534,707.23
999999996	1,534,707.23	3.929	11	12,076.69	1,522,630.54	12,076.69	0.00	12,076.69	1,534,707.23
	Sub Tota	als For: Fund:	Tax Bond I&S	22,511.69	4,481,419.43	12,076.69	0.00	6,168.70	4,487,588.13
				27,226.69	4,382,032.91	12,076.69	0.00	5,945.19	4,387,978.10
Fund: 2018 Tax Bond A									
315	LOGIC	TAX18A	08/10/2018	0.00	0.00	0.00	0.00	0.00	0.00
999999996	0.00	0.000	11	0.00	0.00	0.00	0.00	0.00	0.00
476	EUDORA	TAX18A	04/19/2021	4,643.75	3,715,000.00	0.00	0.00	0.00	3,715,000.00
298101GX8	3,715,000.00	0.504	09/01/2024	9,287.50	3,481,920.90	0.00	0.00	-23,813.15	3,458,107.75
489	FHLBC	TAX18A	07/26/2021	6,250.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
3130AN5A4	5,000,000.00	0.500	07/26/2024	0.00	4,730,631.60	0.00	0.00	-51,012.75	4,679,618.85
490	FHLBC	TAX18A	08/26/2021	5,850.00	4,500,000.00	0.00	0.00	0.00	4,500,000.00
3130ANMN7	4,500,000.00	0.524	08/26/2024	0.00	4,224,326.54	0.00	0.00	-45,069.26	4,179,257.28
493	FHLBC	TAX18A	09/30/2021	6,875.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
3130APAR6	5,000,000.00	0.550	09/30/2024	13,750.00	4,698,700.00	0.00	0.00	-51,940.45	4,646,759.55
495	FAMCAC	TAX18A	10/04/2021	3,125.00	2,500,000.00	0.00	0.00	0.00	2,500,000.00
31422XMV1	2,500,000.00	0.500	10/04/2024	6,250.00	2,340,165.60	0.00	0.00	-26,028.70	2,314,136.90
496	MOHWYS	TAX18A	10/06/2021	20,841.67	2,681,718.92	0.00	2,500,000.00	-2,681,718.92	0.00
60636WNR2	0.00	0.000	05/01/2024	62,525.00	2,544,100.00	0.00	2,500,000.00	-2,544,100.00	0.00
499	STLOUI	TAX18A	10/12/2021	11,000.00	2,256,433.95	0.00	0.00	-8,465.09	2,247,968.86
791526SZ0	2,200,000.00	0.450	05/01/2024	22,000.00	2,136,222.00	0.00	0.00	-17,006.00	2,119,216.00
	Sub Totals	For: Fund: 20	18 Tax Bond A	58,585.42	25,653,152.87	0.00	2,500,000.00	-2,690,184.01	22,962,968.86
				113,812.50	24,156,066.64	0.00	2,500,000.00	-2,758,970.31	21,397,096.33
Fund: 2018 Tax Bond B									
316	LOGIC	TAX18B	08/10/2018	0.00	0.00	0.00	0.00	0.00	0.00
999999996	0.00	0.000	11	0.00	0.00	0.00	0.00	0.00	0.00

Portfolio DMAR

Inv #	Issuer	Fund	Purch Date	Interest Accrual	Beginning Book Value Beginning	Purchases/			Ending Book Value Ending
Cusip	Par Value	YTM	Mat Date	Interest Received	Market Value	Additions	Redemptions	Change in Value	Market Value
	Sub Totals	For: Fund: 20 ⁴	18 Tax Bond B	0.00	0.00	0.00	0.00	0.00	0.00
				0.00	0.00	0.00	0.00	0.00	0.00
Fund: 2020 Tax Bond A									
433	LOGIC	TAX20A	06/30/2020	0.00	0.00	0.00	0.00	0.00	0.00
999999996	0.00	0.000	/ /	0.00	0.00	0.00	0.00	0.00	0.00
472	FHLBC	TAX20A	03/12/2021	2,500.00	2,500,000.00	0.00	0.00	0.00	2,500,000.00
3130ALJ70	2,500,000.00	0.405	03/12/2024	5,000.00	2,374,650.98	0.00	0.00	-16,402.98	2,358,248.00
473	HUNTAL	TAX20A	03/18/2021	959.57	1,465,000.00	0.00	1,465,000.00	-1,465,000.00	0.00
447154ED3	0.00	0.000	02/01/2023	1,439.36	1,446,731.45	0.00	1,465,000.00	-1,446,731.45	0.00
482	NYDORM	TAX20A	06/23/2021	667.50	1,500,000.00	0.00	1,500,000.00	-1,500,000.00	0.00
64990FD27	0.00	0.000	03/15/2023	2,514.25	1,474,005.00	0.00	1,500,000.00	-1,474,005.00	0.00
486	OKLACO	TAX20A	07/07/2021	9,137.50	3,691,566.34	0.00	0.00	-4,986.32	3,686,580.02
678807QS0	3,655,000.00	0.383	07/01/2024	0.00	3,503,427.15	0.00	0.00	2,485.40	3,505,912.55
487	FHLBC	TAX20A	07/12/2021	5,000.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
3130AMWD0	5,000,000.00	0.400	07/12/2024	0.00	4,700,173.05	0.00	0.00	-45,188.95	4,654,984.10
488	FHLBC	TAX20A	07/12/2021	6,250.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
3130AMZC9	5,000,000.00	0.500	07/12/2024	0.00	4,709,082.70	0.00	0.00	-46,429.55	4,662,653.15
	Sub Totals	For: Fund: 202	20 Tax Bond A	24,514.57	19,156,566.34	0.00	2,965,000.00	-2,969,986.32	16,186,580.02
				8,953.61	18,208,070.33	0.00	2,965,000.00	-3,026,272.53	15,181,797.80
Fund: 2020 Tax Bond B									
434	LOGIC	TAX20B	06/30/2020	0.00	0.00	0.00	0.00	0.00	0.00
999999996	0.00	0.000	/ /	0.00	0.00	0.00	0.00	0.00	0.00
492	FHLBC	TAX20B	09/20/2021	6,250.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
3130ANSN1	5,000,000.00	0.500	09/20/2024	12,500.00	4,681,301.60	0.00	0.00	-50,891.20	4,630,410.40
	Sub Totals	For: Fund: 202	20 Tax Bond B	6,250.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00
				12,500.00	4,681,301.60	0.00	0.00	-50,891.20	4,630,410.40

Portfolio DMAR

Inv #	Issuer	Fund	Purch Date	Interest Accrual	Beginning Book Value				Ending Book Value
Cusip	Par Value	YTM	Mat Date	Interest Received	Beginning Market Value	Purchases/ Additions	Redemptions	Change in Value	Ending Market Value
		Report	Grand Totals:	471,149.36	143,098,728.79	109,830,737.82	113,206,145.90	-3,632,616.47	139,466,112.32
				524,462.81	138,467,677.24	109,830,737.82	113,206,145.90	-4,035,851.19	134,431,826.05

Disclosures



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Investing involves risk. Past performance is no guarantee of future results. Debt and fixed income securities are subject to credit and interest rate risk. The investment return and principal value of an investment will fluctuate so that an investors shares, when redeemed, may be worth more or less than their original cost. Current performance may be lower or higher than the performance data quoted.

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Meeder Public Funds Patterson Group

Barton Oaks Plaza II 901 S. MoPac Expy Suite 195 Austin, Texas 78746 800.817.2442

Del Mar College Annual Investment Report (Including Deposits)

Investment or Deposit Type	Market Value
Publicly Traded Equity and Similar Investments	
Common Stock (U.S. and foreign stocks held in separately managed accounts or internally n	managed by institution
investment staff; exclude mutual or commingled funds)	
Equity/Stock Mutual Funds	
Balanced Mutual Funds (where target allocation is > 80% equities)	
"Commonfund" Equity Commingled Funds	
Other Equity Commingled Funds	
Preferred Stock	
Other - list by type	
Total Publicly Traded Equity and Similar Invest	tments
	0.0
"Other" Investments - Other than Publicly Traded Equity and Debt Investments	
Real Estate (include direct ownership & investments in real estate limited partnerships, priv	vte REITs or similar
vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation	on category
rather than comprising art of a broadly diversified stock portfolio)	
Other Real Aset Investments (e.g. investments in	
Private Equity	
Hedge Funds	
"Commonfund" Alternative Asset Commingled Funds (Real Estate, Private Equity, He	edge Funds,
Commodities, etc.)	
Annuities	
Commodities	
Collectibles	
Other - list by type	
Total "Other" Investments - Other than Publicly Traded Equity and Debt Invest	tments

U.S. Government Securities ("Treasuries")	
U.S. Government Agency Securities ("Agencies")	
Mortgage Pass Throughs - "Agency"	
Mortgage Pass Throughs - "Private Label"	
Asset Backed Securities (ABS) (other than mortgage-b	
Sovereign Debt (non-U.S.)	
Municipal Obligations	42,157,710.35
Collaterized Mortgage Obligations (CMOs) - list below by category	
Interest Only Strips (IOs)	
Principal Only Strips (POs)	
Inverse Floaters	
Stated Final Maturity longer than 10 years	
Other CMOs - "Agency"	
Other CMOs - "Private Label"	

November 30, 2022

Corporate Obligations (U.S. or foreign companies) - list below by rating
Highly Rated (AAA/AA or equivalent)
Other Investment Grade (A/BBB or equivalent)
High Yield Bonds (<bbb equivalent)<="" or="" td=""></bbb>
Not Rated
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securites)
"Commonfund" Fixed Income/Bond Commingled Funds
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt
securities; not registered with the SEC)
GICs (Guaranteed Investment Contracts)
Other - list by type

Total Publicly Traded Debt & Similar Investments > 1 year

	42,157,710.35
Short-Term Investments and Deposits	
U.S. Government Securities ("Treasuries")	
U.S. Government Agency Securities ("Agencies")	51,469,778.66
Bankers' Acceptances	
Commercial Paper - A1/P1 (or equivalent)	8,404,970.00
Other Commercial Paper - lower rated	
Repurchase Agreements (Repos)	
Money Market Mutual Funds (registered with the SEC)	
Short-Term Mutual Funds Other than Money Market Mutual Fund (registered with the SEC)	
Public Funds investment Pool Created to Function as a MM Mutual Fund (not registered w/SEC but "2a7-like	")
TexPool (and TexPool Prime)	
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds	27,214,445.32
Other Investment Pools - Short-Term (not created to function as a money market mutual fund)	
Certificates of Deposit (CD) - Non-negotiable	
Certificates of Deposit (CD) - Negotiable	
Bank Deposits	5,184,921.72
Cash Held at State Treasury	
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)	
Other - list by type	
Total Short-Term Investments & Deposits	92,274,115.70
TOTAL INVESTMENTS and DEPOSITS	134,431,826.05

Investment Disclosures:

Del Mar College utilizes an outside investment advisor, Patterson & Associates, located at Barton OAKs Plaza II, 901 South MoPac, Suite 195 in Austin, Texas. The investment advisory service is on a non-discretionary basis, meaning the investment advisor obtains *prior* approval for all investment transactions from Del Mar College.

Del Mar College does not use soft dollars, directed brokerage or directed commission, commission recapture or similar arrangements.

The Summary of Investments above for Del Mar College are not associated with an independent

endowment or foundation.

Explanantions of Applicable Asset Classes

Other Money Market Funds and Pools	Money funds and pools with a constant \$1.00 per share net asset value objective.
Short-Term Investments	Includes all debt investments with a maturity (as of purchase date) of less than one year and all cash and bank deposits.
TexPool Investments	Investments in TexPool. Includes other Texas pool investments with other money market funds.
U.S. Government Agency Securities	Securities issued by U.S. Government-sponsored agencies or corporations such as FNMA, FHLMC, or FHLB that do not have full faith and credit guarantees from the U.S.
U.S. Government	Includes Treasuries and any other investment with an affirmative full faith and credit guarantees from the U.S. Government.

Regular Agenda Item 6



то:	Mark Escamilla, Ph.D., President of the College
FROMT:	Raul Garcia, CPA, Vice President and Chief Financial Officer
DATE:	February 14, 2023
SUBJECT:	Board Agenda: Quarterly Financial Report

BACKGROUND:

In accordance with Board Policy A4.2.1.1, the Board of Regents will review the College's monthly financial statements and disbursement activity. Mr. Raul Garcia, Vice President and Chief Financial Officer, will present the November's Quarterly Financial Report.

Action Item: Discussion and possible action regarding the College's Quarterly Financial Report for the period ending November 2022.

101 Baldwin Blvd. Corpus Christi, TX 78404-3897 p: 361.698.1269 + f: 361.698.1945

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DEL MAR COLLEGE INCOME/EXPENSE STATEMENT CURRENT OPERATING FUNDS For the Three Months Ended November 2022

BUDGET INC/EXP YD BUDGET INC/EXP REVENUES: STATE FUNDING \$17,359,104 \$5 5,815,001 34% \$17,359,105 \$6,815,002 2 REXEMPENDER 1,007,343 25% 4,263,497 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,065,874 1,7,722,471 7,722,471 7,722,471 7,722,471 7,722,471 7,722,471 7,722,471 1,722,169,585 7,580,480 1,730,836 7,730,876 1,833,413 1,22,20,199 29% 60,303,66 1,730,836 1,730,836 1,730,836 2,501,759 2 2,502,825 5,75,804 450 2,502,825 5,75,804 450 2,502,825 7,738,694 2,501,759 2,502,825 7,738,694 3,26,017,696 2,502,911 1,602,817,753,894 2,501,759 2,502,911 2,502,911 2,502,911 2,502,911 2,502,911 2,502,911 2,502,911 2,502,911 2,502,914 3,511,600		1	F	Y 202	23	FY 2023 FY 202		202	22		
REVENUES: STATE EVENUES: STATE EVENUES: STATE EVENUES: TOTAL STATE FUNDING \$ 17,359,104 \$ 5,815,301 34% \$ 17,359,105 \$ 5,815,302 1,056,874 TOTAL STATE FUNDING 1,371,176 467,794 25% 1,564,963 5,12,12 TOTAL STATE FUNDING 5 23,511,661 \$ 7,353,437 31% \$ 23,167,665 \$ 7,272,417 TUITION & FEES 5 24,375,830 \$ 7,400,775 31% \$ 2608,205 \$ 7,580,400 1202,199 20,303,364 127,200 20,303,364 20,303,364 20,303,364 20,303,364 20,303,364 20,303,364 20,303,364 25,007,596 2 20,303,364 25,007,596 2 20,307,366 3 8,7,736,594 3 4,87,4576 8,288,383 2 2,017,596 2 20,303,367,450 5 8,7,736,594 3 4,87,4576 8,288,383 2 2,017,596 2 2,017,596 2,017,596 3,07,501 2 2,017,596 3,47,76,73 3,163,767 3,18,7460 3,367,450 5 8,262,178 3,367,450 5			BUDGET		INC/EXP			BUDGET		INC/EXP	% Sp YT
STATE FUNDING S 17.359.104 S 5.4815.307 34% S 17.359.105 S 5.815.302 2 INSURANCE CONTRIBUTION 4.281.371 1.070.342 25% 1.564.947 1.066.974 TOTAL STATE FUNDING \$ 2.3,177.176 407.794 25% 1.564.973 3.99.24 2.1 TOTAL STATE FUNDING \$ 2.3,187.565 \$ 7.272.417 2 OTHER REVENUES \$ 2.4,376.830 \$ 7.400.775 31% \$ 2.5,962.825 \$ 7.580.480 2 TUTION A FEES \$ 2.4,376.830 \$ 7.400.775 31% \$ 2.5,962.825 \$ 7.580.480 2 5 3.33.417 1.273.908.362 7.730.878 2 2.301.7585 2 2.5,962.825 \$ 7.580.480 2 8.667.662 \$ 8.87.308.93.393.936 17.730.838 2 2.506.75.84 2.860.760 2 2.860.760 2 2.860.760 2 2.860.760 2 2.860.760	99									2012	
EASE APPROPRIATION \$ 17,399,104 \$ 5,415,302 5,415,417 1,414,417 5,415,417 1,414,417 5,415,417 1,414,417 3,414,417 3,417,417,417 3,417,417,417 42,414,417 3,414,417,417 <t< td=""><td>The New York Control of the Control</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	The New York Control of the Control										
INSURANCE CONTRIBUTION 4.281/371 1.070.343 25% 4.283.407 1.068.974 TOTAL STATE FUNDING \$ 23.511,661 \$ 7.353.437 31% \$ 23.617,666 \$ 7.727,417 TOTAL STATE FUNDING \$ 23.511,661 \$ 7.353.437 31% \$ 25.962,825 \$ 7.727,417 TOTAL STATE FUNDING \$ 24.375.830 \$ 7.460.775 31% \$ 25.962,825 \$ 7.580.480 2 PROPERTY TAXES \$ 65.556.443 19.220.199 29% \$ 63.303.356 17.309.838 2 SELENTITIS \$ 7.717.77 27.128.087 30% \$ 87.736.584 \$ 28.80.33 2 SALARIES A BENEFITS \$ 33.467.687 \$ 8.270.348 25% \$ 34.874.576 \$ 8.289.833 2 PACULTY SALARIES \$ 13.737.672 4.093.319 24% 16.466.947 3.867.460 2 NON EXEMPT SALARIES \$ 13.737.672 4.093.319 24% 16.466.947 3.867.460 2 NON EXEMPT SALARIES \$ 13.760.01 \$ 31.927.1335 2.37% \$ 8.868.158 2 2.077.224 4.375.716 2 20.779.27 2 777.71 2 77.7											
RETIREMENT CONTRIBUTION 1.871,176 467,794 25% 1.564,693 391,241 OTHAL STATE FUNDING \$ 23,611,661 \$ 7,353,437 31% \$ 23,187,565 \$ 7,272,417 2 OTHER REVENUES \$ 24,375,830 \$ 7,480,775 31% \$ 25,962,825 \$ 7,580,480 2 PROPERTY TAXES \$ 5,564,43 19,220,199 2% \$ 60,390,356 17,309,836 2 TOTAL OTHER REVENUES \$ 91,194,417 \$ 27,128,057 30% \$ 87,736,594 \$ 25,017,596 2 SALARIES & BENEFITS \$ 91,194,417 \$ 27,128,057 30% \$ 34,874,576 \$ 6,288,383 2 CON EXEMT SALARIES \$ 17,378,672 4,093,319 24% \$ 16,469,947 3,887,450 \$ 8,260,351 TOTAL SALARIES & BENEFITS \$ 88,400,351 \$ 19,281,333 \$ 27,942 2% \$ 34,874,576 \$ 6,288,383 2 SUPLUES, POSTAGE DUPL, COPIER RENTAL 3,443,888 714,054 21% 3,110,202 717,771 2 SUPLUES, POSTAGE DUPL, COPIER RENTAL 3,443,888 714,054 21% 3,110,202 717,571 2 SUPUES, POST		\$		\$	5,815,301		\$	17,359,105	\$	5,815,302	34
TOTAL STATE FUNDING \$ 23,511,661 \$ 7,353,437 31% \$ 23,187,565 \$ 7,272,417 3 OTHER REVENUES TUTION A FEES \$ 24,375,830 \$ 7,480,775 31% \$ 25,962,825 \$ 7,580,480 2 PROPERTY TAXES 65,556,443 19,220,149 29% 60,300,366 17,309,838 2 30% \$ 87,736,594 \$ 26,017,596 2 2 30% \$ 87,736,594 \$ 26,017,596 2 2 30% \$ 87,736,594 \$ 26,017,596 2 2 30% \$ 87,736,594 \$ 26,017,596 2 2 30% \$ 87,736,594 \$ 26,017,596 2 3					1,070,343					1,065,874	25
OTHER REVENUES TUTION & FEES S 24.375.830 S 7.480.775 31% S 25.962.825 S 7.560.480 Z MISCELLANEOUS 1.282.144 427.083 34% 1.383.413 127.280 MISCELLANEOUS 1.282.144 427.083 34% 5 37.736.594 S 25.017.595 2 XPENDITURES: 5 91.194.417 \$ 27.128.057 30% \$ 34.874.576 S 8.288.383 2 XPENDITURES: 1.383.413 127.280 30% \$ 34.874.576 S 8.288.383 2 XPENDITURES: 1.392.481 2.491.104 164.489.947 3.867.450 2 3.867.450 2 3.867.450 \$ 1.86.68.32 2 1.001.14.08 2.165.281 1 2.0279.228 4.375.718 2 4.375.718 2 3.867.450 \$ 37.900 2 \$ 1.85.856.159 \$ 1.86.66.322 2 1.001.202 717.571 2 1.001.202 717.571 2 3.14.308 3.110.202 717.571 2 3.110.202 717.571 2 3.14.438 <t< td=""><td></td><td>1.12</td><td>1,871,176</td><td>11.5</td><td>467,794</td><td>25%</td><td></td><td>1,564,963</td><td></td><td>391,241</td><td>25</td></t<>		1.12	1,871,176	11.5	467,794	25%		1,564,963		391,241	25
TUTION & FEES \$ 24.375.830 \$ 7.480.775 31% \$ 25.962.825 \$ 7.580.480 \$ 2 MISCELLANEOUS 1.262.144 427.083 34% 1.383.413 127.280 2 TOTAL OTHER REVENUES \$ 91,184.417 \$ 27,122,657 30% \$ 87,736,594 \$ 25,017,566 2 PRENDTURES: \$ 91,184.417 \$ 27,122,657 30% \$ 84,77.56,594 \$ 25,017,566 2 SALARIES & DENEFITS \$ 33,467,687 \$ 8,270,346 26% \$ 34,67,467 \$ 8,288,383 2 NON EXEMPT SALARIES 13,924,461 2,440,104 1% 12,011,408 2,165,281 1 DIVENSALARY \$ 86,400,351 \$ 19,281,338 23% \$ 83,562,199 \$ 16,606,822 2 CONTRACT INSTRUCTION \$ 15,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 \$ 16,606,822 26% 1,554,478 24,73,718 2 CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 \$ 16,606,822 26% 1,564,733 171,971 2 CONTRACT INSTRUCTION \$ 15,60,401	TOTAL STATE FUNDING	\$	23,511,651	\$	7,353,437	31%	\$	23,187,565	\$	7,272,417	31
PROPERTY TAXES 65,556,443 10,220,130 294% 60,350,356 17,300,836 2 MISCELLANEOUS 1,282,144 427,083 34% 1,383,413 127,280 1 MISCELLANEOUS 1,282,144 427,083 34% 1,383,413 127,280 1 MISCELLANES 31,467,687 \$ 2,712,0657 30% \$ 34,74,556 \$ 6,03,833,92 2 ALARIES & BENEFITS 7,376,672 4,093,319 24% 16,466,947 3,667,460 2 NON EXEMPT SALARIES 13,244,811 4,420,566 21% 20,279,228 4,375,718 2 CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 25% \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 37% \$ 83,652,119 \$ 16,52,417 30 1 20,279,228 4,375,118 2 200,717,571 2 200,753 17,193,70 2,37,3	OTHER REVENUES										
PROPERTY TAXES 65.566.443 19.220.190 29% 60.300.366 17.300.936 MISCELLANEOUS 1.282.144 427.080 34% 1.383.413 127.280 7 TOTAL OTHER REVENUES \$ 91,194.417 \$ 27,128,067 30% \$ 87,736,594 \$ 25,017,596 2 MINCELLANES \$ 33.467,687 \$ 8.270,348 25% \$ 34,874,576 \$ 8.288,383 2 FACULTY SALARIES 17.378,672 4.093,319 24% 10.486,947 3.667,460 2 FACULTY SALARIES 13.324.481 2.491,104 18% 12.01.408 2.165,281 2 ON EXEMPT SALARIES 85.400,351 \$ 19.281,336 23% \$ 16,660,827 3 3.676,402 2 CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,900 25% \$ 161,600 \$ 37,	TUITION & FEES	S	24.375.830	S	7 480 775	31%	s	25 962 825	S	7 580 480	29
MISCELLANEOUS 1.282.144 427.083 34% 1.333.413 127.280 TOTAL OTHER REVENUES \$ 91,194,417 \$ 27,128,067 30% \$ 87,736,594 \$ 25,017,596 2 SALARIES & DENEFITS FACULY SALARIES \$ 13,847,687 \$ 8,270,348 25% \$ 34,874,576 \$ 8,283,833 2 NON EXEMPT SALARIES 13,324,481 2,409,319 24% 16,485,947 3,667,460 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 18,696,832 2 15,650,40 13,64,11 12,011,408 2,165,241 13,64,11,11,202 17,571,12 2 2 15,654,478 2,475,718 3 3,7900 2 5 15,656,632 2 14,93,71,10,202 71,571,12 2 3 17,137,12 2 3 3,479,012 17,137,12 2 3 17,137,12 2 17,142,12 </td <td>PROPERTY TAXES</td> <td>1</td> <td>65,556,443</td> <td></td> <td></td> <td></td> <td></td> <td>and the second second</td> <td></td> <td>212 221 22 2</td> <td>29</td>	PROPERTY TAXES	1	65,556,443					and the second second		212 221 22 2	29
TOTAL OTHER REVENUES \$ 91,194,417 \$ 27,128,057 30% \$ 87,736,594 \$ 25,017,596 2 MAINES A BENEFITS FACULTY SALARIES \$ 33,467,687 \$ 8,270,348 25% \$ 34,676,876 \$ 8,288,383 2 2 2 2 3 3,867,450 2 2 3,867,450 2 4,033,319 24% 16,486,947 3,867,450 2 4,376,718 2 0,229,214 4,337,718 2 0,229,228 4,377,718 2 4,377,718 2 0,229,214 4,420,666 21% 20,0279,228 4,377,718 2 0,279,228 4,377,718 2 6,47,07,718 2 0,79,00 2 5 18,596,822 2 0,079,228 4,377,718 2 6,47,30 1 1,39,244,81 2,440,473 14,422,366 21% 1,54,478 2,647,30 1 1,59,47,01 2 3,110,202 717,571 2 3,110,202 717,571 2 3,110,202 717,571 2 3,110,202 717,571 2 3,110,202	MISCELLANEOUS										9
XPENDITURES: SALARIES S 33,467,687 \$ 8,270,348 25% \$ 34,874,576 \$ 8,283,833 2 EXEMPT SALARIES 17,378,672 4,003,319 24% 16,466,947 3,867,460 2,165,281 1 DNO EXEMPT SALARIES 13,924,441 2,491,104 18% 12,011,408 2,165,281 1 20,629,511 4,426,665 21% 20,279,228 4,375,718 2 TOTAL SALARIES 13,924,443 2,491,104 18% 12,011,408 2,165,281 1 8,658,129 X 18,656,532 2 20,279,228 4,375,718 2 2,077,228 4,375,718 2 20,719,228 4,375,718 2 3,7900 2 % 15,610,05 37,900 2 % 15,614,78 266,730 1 7,137 2 2 7,17,571 2 2 3,110,202 7,17,571 2 3,110,202 7,17,571 2 3,110,202 7,17,571 2 3,110,202 7,17,571 2 3,160,213 1,612,210 25,3,166	TOTAL OTHER REVENUES	\$		\$			\$		\$		29
SALARIES S 33.467.687 \$ 8.270.346 25% \$ 34.874.576 \$ 8.288.383 2 FACULTY SALARIES 17.378.672 4.093.319 24% 16.468.947 3.867.450 2 NON EXEMPT SALARIES 13.924.481 2.491.104 18% 12.011.408 2.165.281 1 BENEFITS 20629.511 4.426.565 21% 2.0279.228 4.375.718 2 TOTAL SALARIES \$ 85,400.351 \$ 19.281,336 23% \$ 83.662.169 \$ 1.436.682.15 \$ 18.696.832 2 CONTRACT INSTRUCTION \$ 151.600 \$ 3.7.900 25% \$ 161.600 \$ 3.79.00 2 SUDPLIES, POSTAGE DUPL_COPIER RENTAL 3.443.888 71.054 2.647.76 2.647.76 2.647.76 2.647.76 17.571 2 AUDIT & LEGAL TAX APPRAISAL, COLL. FEES 1.626.295 406.477 2.554.476 2.647.76 7.547.76 2.667.75 2.667.75 2.660.77 16.42.10 2.	VRENDITURES						-		-		
FACULTY SALARIES \$ 33.467.687 \$ 8.270.348 \$ 33.467.676 \$ 8.289,383 2 EXEMPT SALARIES 17.376.672 4.093.319 24% 16.466.947 3.867.450 \$ 8.289.383 2 NON EXEMPT SALARIES 13.324.481 2.481.104 18% 12.011.040 2.16.486.947 3.867.450 2 3.867.450 2 20.79.228 4.375.718 2 20.79.228 4.375.718 2 20.79.228 4.375.718 2 20.79.228 4.375.718 2 20.79.228 4.375.718 2 20.77.727 2 3.667.450 2 3.16.696.832 2 2 20.750.226 4.375.718 2 20.757.228 4.375.718 2 20.757.228 4.375.718 2 20.757.228 4.375.718 2 20.757.257 2 3.10.202 717.757 2 3.10.202 717.757 2 3.10.202 717.373 2 3.10.202 717.373 2 3.10.202 717.373 2 3.10.202 717.373 2 3.10.202 717.373 2 3.10.202 717.373 2 3.10.201 20.338 2.757.473<											
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NON EXEMPT SALARIES 13.924.481 2.491104 18% 12.011.408 2.165.281 1 BENEFITS 20.629.511 4.426,565 21% 20.279,228 4.375,718 2 NON SALARY 5 85.400,351 5 19.281,336 23% 5 83.662,159 5 18.696,832 NON-SALARY CONTRACT INSTRUCTION \$ 151,600 \$ 37.900 25% \$ 151.600 \$ 37.900 2 SUPPLIES, POSTAGE, DUPL COPIER RENTAL 3.443.888 714.054 21% 3.110.202 771.771 2 MAINTENANCE & REPAIRS 1.595.040 414.923 26% 1.554.478 264.730 1 GUIPMENT 1.070.25 106.240 10% 780.753 171.937 2 STUDENT RECRUITING AND MARKETING 1.626,295 406.497 25% 1.612,210 253.416 1 ACCREDITATION 75.047 14.827 20% 80.047 20.388 2 CONSULTANTS & CONTRACT LABOR 3.276.496 531.494 13% 2.577.607 503.550 2		\$		\$			5	and the second second	\$		24
BENEFITS 20.629.511 4.426,565 21% 20.279.228 4.375,718 2 TOTAL SALARIES & BENEFITS \$ 85,400,551 \$ 19,281,335 23% \$ 83,652,159 \$ 10,569,832 2 NON-SALARY CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 717,571 2 SUPPLIES, POSTAGE, DUPLCOPIER RENTAL 3.443,888 714,054 21% 3,110,202 717,571 2 MAINTENANCE & REPAIRS 1.955,040 414,923 26% 1.554,478 264,730 1 AUDIT & LEGAL, TAX APPRAISAL, COLL, FEES 1,626,295 406,497 25% 1.612,210 253,416 1 COMP. SOCTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,555 2 50,355,00 141,397 50,355,00 141,397 50,355,00 143,997 50,355,00 143,997 50,355,00 144,927 50,355,00 143,997 50,355,00 144,927 50,355,00 144,927 50,355,00 144,927 50,356,00											23
TOTAL SALARIES & BENEFITS \$ 85,400,351 \$ 19,281,336 23% \$ 0,01,532,159 \$ 10,656,832 23% NON-SALARY CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 MAINTENANCE & REPAIRS 1,595,040 414,923 26% 1,554,478 264,730 1 GUIPMENT 1,070,405 105,240 10% 780,753 171,937 2 AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1,626,295 406,497 25% 1,612,210 253,416 1 CONSULTANTS & CONTRACT LABOR 3,276,496 591,494 18% 2,977,074 515,805 1 ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 SPECIAL, POP, INTERFRETOR 114,997 0% 114,397 -0% 144,397 -0% 144,397 5,375,92 25% 26,076,07 50,3550 2 COMP, SOFTWARE H								and the set of the set			18
NON-SALARY Contract instruction \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 SUPPLIES, POSTAGE DUPL, COPIER RENTAL 3.443,888 714.054 21% 3.110,202 717,571 264,730 1 AUDIT RECRUITING AND MARKETING 1.074,025 1056,400 10% 780,753 117,1937 26 AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1.626,295 406,497 25% 1.612,210 253,416 1 CONP.SOLUTANTS & CONTRACT LABOR 3.276,496 591,494 18% 2.970,704 515,805 1 AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1.626,295 406,497 25% 1.612,210 253,416 1 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694,283 553,539 21% 2.577,607 503,550 2 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694,283 553,539 21% 2.577,607 503,550 2 2.577,607 503,550 2 2.577,607 503,550 2 2.577,607 503,550 2 2.577,607 503,550 2.50,000 66,907 1 1.615,000 1.51,500 1.51,500 <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td>•</td> <td></td> <td>-</td> <td></td> <td>22</td>				•			•		-		22
CONTRACT INSTRUCTION \$ 151,600 \$ 37,900 25% \$ 151,600 \$ 37,900 2 SUPPLIES, POSTAGE, DUPL. COPIER RENTAL 3.443,888 714,054 21% 3.110,202 717,571 22 SUPPLIES, POSTAGE, DUPL. COPIER RENTAL 3.443,888 714,054 21% 3.110,202 717,571 22 SUPPLIES, POSTAGE, DUPL. COPIER RENTAL 1.074,025 105,240 10% 780,753 171,937 26 SUDDENT RECRUITING AND MARKETING 1.060,908 119,655 11% 1.030,908 91,730 25 AUDIT & LEGAL, TAX APPRAISAL, COLL, FEES 1.626,295 406,497 25% 1.612,210 253,416 1 CONSULTANTS & CONTRACT LABOR 3.276,496 591,494 18% 2.970,704 515,805 1 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694,283 553,59 21% 2.577,607 503,550 2 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694,283 532,992 11% 3.86,038 66,6907 1 EECURITY 1,515,000 1.25,441 <t< td=""><td></td><td>φ</td><td>05,400,351</td><td>Φ</td><td>19,201,330</td><td>23%</td><td>Þ</td><td>83,652,159</td><td>\$</td><td>18,696,832</td><td>22</td></t<>		φ	05,400,351	Φ	19,201,330	23%	Þ	83,652,159	\$	18,696,832	22
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL 3,443,888 714,054 21% 3,110,202 717,571 2 MAINTENANCE & REPARS 1,595,040 414,923 26% 1,554,478 2264,730 1 GUIPMENT 1,074,025 105,240 10% 780,753 171,371 2 STUDENT RECRUITING AND MARKETING 1,060,908 119,655 11% 1,030,908 91,730 2 AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1,622,295 400,497 25% 1,612,210 253,316 1 CONSULTANTS & CONTRACT LABOR 3,276,496 591,494 14% 2970,704 515,805 1 ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 SPECIAL POP. INTERPRETOR 114,397 - 0% 114,397 5,375 2 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 753,533 21% 2,677,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 1,515,000 125,441 8% 1,058,300 407,396 3 RECORUTIVY 1,515,000 125,441 8%	and the second							No. or and		and street	
MAINTENANCE & REPAIRS 1,595,040 414,923 26% 1,554,478 264,730 1 EQUIPMENT 1,074,025 105,240 10% 780,753 171,937 2 STUDENT RECRUITING AND MARKETING 1,060,908 119,655 11% 1,030,908 91,730 6 AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1,626,295 406,497 25% 1,612,210 253,416 1 CONSULTANTS & CONTRACT LABOR 3,276,496 591,494 18% 2,970,704 515,805 1 ACCREDITATION 75,047 14,827 - 0% 114,397 5,375 5 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,550 2 SECURITY 1,515,000 126,441 8% 1,068,300 407,936 3 4522 5 IBRARY 1,515,000 14,442 5% 269,476 52,675 2 5 52,000 67,675 2 IBRARY 2,694,76 14,482 5% 269,476 52,675 2 5 2 5 2		\$	and the second s	\$			\$		\$		25
EQUIPMENT 1,074,025 105,240 10% 780,753 171,937 2 STUDENT RECRUITING AND MARKETING 1,060,908 119,655 11% 1,030,908 91,730 5 STUDENT RECRUITING AND MARKETING 1,060,908 119,655 11% 1,030,908 91,730 5 ADDIT & LEGAL, TAX APPRAISAL, COLL, FEES 1,626,295 406,497 25% 1.612,210 253,416 1 CONSULTANTS & CONTRACT LABOR 3,276,496 591,494 18% 2,970,704 515,805 1 ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 SPECIAL POP, INTERPRETOR 114,397 - 0% 114,397 5,375 5 COMP SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 536,923 72,146 13% 486,036 66,907 1 SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 RECRUITMENT 1,515,000 125,441 8% 1,058,300										and the state of the	23
STUDENT RECRUITING AND MARKETING 1.060.908 119.655 11% 1.030.908 91.730 5 AUDIT & LEGAL, TAX APPRAISAL, COLL, FEES 1.626,295 406.497 25% 1.612.210 253.416 1 CONSULTANTS & CONTRACT LABOR 3.276.496 591.494 18% 2.970.704 515.805 1 ACCREDITATION 75.047 14.827 20% 80.047 20.388 2 SPECIAL POP. INTERRETOR 114.397 - 0% 114.397 5.375 5 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694.283 553.539 21% 2.577.607 503.550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 1515.000 125.441 8% 1.058.300 407.936 3 SECURITY 1.515.000 119.3% 32.000 10.010 3 RECRUITMENT 32.000 1.119 3% 32.000 10.010 3 FOOD BEVERAGE 89.301 8.263 9% 87.133 4.522 5 BAD DEBT 151.707 37.927 25% 250.000 62.675 2 IDH			10 m 10 m 10 m 10 m								17
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES 1,626,295 406,497 25% 1,612,210 253,416 1 CONSULTANTS & CONTRACT LABOR 3,276,496 591,494 18% 2,970,704 515,805 1 ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 SPECIAL POP. INTERPRETOR 114,397 - 0% 114,397 5,375 5 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 56,923 72,146 13% 486,036 66,907 1 ELECTION 190,000 - - - - 0% - - 0% SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 RECRUITMENT 32,000 1,119 3% 32,000 10,010 3 FOOD BEVERAGE 89,301 8,283 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2											22
CONSULTANTS & CONTRACT LABOR 3.276,496 591,494 18% 2,970,704 515,805 1 ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 20,388 2 20,388 2 20,388 2 30,47 20,388 2 20,388 2 20,388 2 30,47 20,388 2 30,47 20,388 2 5,375 6 6 60,07 1 141,397 5,375 6 6 66,907 1 53,550 2 7,146 13% 486,036 66,907 1 6 1 0 - 0% - - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 0 - 0 0 0 0 0 0 0 0 0 1 0 3 20,00 110,10 3 3 4,522 5 5 0 0 0 0 0 0 0 0 0 0 0 0											99
ACCREDITATION 75,047 14,827 20% 80,047 20,388 2 SPECIAL POP: INTERPRETOR 114,397 - 0% 114,397 5,375 5 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 536,923 72,146 13% 486,036 66,907 1 ELECTION 190,000 - 0% - - 0 2 SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2,825,447 706,362 25% 3,354,392 838,598 2 INSURANCE 302,858 <td></td> <td></td> <td></td> <td></td> <td>the second second second</td> <td></td> <td></td> <td></td> <td></td> <td>253,416</td> <td>16</td>					the second second second					253,416	16
SPECIAL POP. INTERPRETOR 114,397 - 0% 114,397 5,375 5 COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2,694,283 553,539 21% 2,577,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 536,923 72,146 13% 486,036 66,907 1 ELECTION 190,000 - 0% - - 0 SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 BAD DEBT 151,707 37,927 25% 250,000 62,500 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 3 INTLIFIES & TELEPHONE 2,825,447 706,362 25% 2,705,000 676,250 2 UNILITIES & TELEPHONE 2,825,447 706,362 25% 2,705,000 676,250 2 BANK & COLLECTION FEES 192,800										515,805	17
COMP. SOFTWARE, HARDWARE, LICENSE & SERV. 2.694,283 553,539 21% 2.577,607 503,550 2 TRAVEL & PROFESSIONAL DEVELOPMENT 536,923 72,146 13% 486,036 66,907 1 ELECTION 190,000 - 0% -					14,827	20%		80,047		20,388	25
TRAVEL & PROFESSIONAL DEVELOPMENT 536,923 72,146 13% 488,036 66,907 1 ELECTION 190,000 - 0% - - - 0 SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 BAD DEBT 151,707 37,927 25% 250,000 62,500 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 NEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 3,724,250 931,063 25% 2,705,000 676,250 23 INSURANCE 32,850 436,915 64,691 15% 488,265 42,335 9 CAMPUS POLICE						0%		114,397		5,375	59
ELECTION 190,000 - 0% - - - 0 SECURITY 1,515,000 125,441 8% 1,058,300 407,936 33 RECRUITMENT 32,000 1,119 3% 32,000 10,010 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 BAD DEBT 151,707 37,927 25% 250,000 62,500 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0% 8,926 - 0% 8,926 - 00 66,202 25% 3,354,392 838,598 22 1011111111111111111111111111111111111			2,694,283		553,539	21%		2,577,607		503,550	20
SECURITY 1,515,000 125,441 8% 1,058,300 407,936 3 RECRUITMENT 32,000 1,119 3% 32,000 10,010 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 BAD DEBT 151,707 37,927 25% 250,000 62,500 2 MEMBERSHIP & DUES INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2,825,447 706,362 25% 2,705,000 676,550 2 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 2 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 1,663,863 - 0 CONTINGENCY \$ 1,720,591 - 0%			536,923		72,146	13%		486,036		66,907	14
RECRUITMENT 32,000 1,119 3% 32,000 10,010 3 FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 2 BAD DEBT 151,707 37,927 25% 250,000 62,500 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 3 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2,825,447 706,362 25% 2,705,000 676,250 23 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 487,750 24 CAMPUS POLICE 302,858 6,948 2% 513,000 11,866 2 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CO			190,000		100 Cont.	0%		÷		1.1.1.1.1.1.1.1.1	0%
FOOD BEVERAGE 89,301 8,263 9% 87,133 4,522 5 LIBRARY 269,476 14,482 5% 269,476 52,675 20 BAD DEBT 151,707 37,927 25% 250,000 62,500 22 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2.825,447 706,362 25% 3,354,392 838,598 22 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 22 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2' CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591			1,515,000		125,441	8%		1,058,300		407,936	39
LIBRARY 269,476 14,482 5% 269,476 52,675 22 BAD DEBT 151,707 37,927 25% 250,000 62,500 22 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2,825,447 706,362 25% 3,354,392 838,598 22 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 23 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 23 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 24 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591			32,000		1,119	3%		32,000		10,010	31
BAD DEBT 151,707 37,927 25% 260,000 62,500 2 MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 33 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 00 UTILITIES & TELEPHONE 2,825,447 706,362 25% 3,354,392 838,598 24 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 25 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 242,335 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 488,265 42,335 9 9 25,608,137 \$ 5,359,187 2* CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES <td>FOOD BEVERAGE</td> <td></td> <td>89,301</td> <td></td> <td>8,263</td> <td>9%</td> <td></td> <td>87,133</td> <td></td> <td>4,522</td> <td>5%</td>	FOOD BEVERAGE		89,301		8,263	9%		87,133		4,522	5%
MEMBERSHIP & DUES 242,044 73,538 30% 228,903 72,874 30 MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 00 UTILITIES & TELEPHONE 2,825,447 706,362 25% 3,354,392 838,598 22 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 23 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 21 NET INCOME F	LIBRARY		269,476		14,482	5%		269,476		52,675	20
MEMBERSHIP & DUES/INDIRECT ADVOCACY 8,926 - 0% 8,926 - 0 UTILITIES & TELEPHONE 2,825,447 706,362 25% 3,364,392 838,598 24 INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 25 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 23	BAD DEBT		151,707		37,927	25%		250,000		62,500	25
UTILITIES & TELEPHONE 2.825,447 706,362 25% 3.354,392 838,598 24 INSURANCE 3.724,250 931,063 25% 2.705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 22 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 1,720,591 - 0% \$ 1,663,863 - 0 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 1,720,591 - 0% \$ 110,924,159 \$ 24,056,021 25 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	MEMBERSHIP & DUES		242,044		73,538	30%		228,903		72,874	32
INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	MEMBERSHIP & DUES/INDIRECT ADVOCACY		8,926		1	0%		8,926		100 A.	0%
INSURANCE 3,724,250 931,063 25% 2,705,000 676,250 24 BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 22 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 24 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 24 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	UTILITIES & TELEPHONE		2,825,447		706,362	25%		3,354,392		838,598	25
BANK & COLLECTION FEES 192,800 13,994 7% 192,800 42,544 22 CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 25 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 1,720,591 - 0% \$ 1,663,863 - 0 NET INCOME FROM OPERATIONS \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22	INSURANCE										25
CAMPUS POLICE 302,858 6,948 2% 513,000 11,886 2 TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 2 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	BANK & COLLECTION FEES										22
TUITION BOND TRANSFERS OUT 1,955,500 488,875 25% 1,951,000 487,750 26 MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 27 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	CAMPUS POLICE							(C =			2%
MISCELLANEOUS 436,915 64,691 15% 488,265 42,335 9 TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 27 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 00 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 00 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	TUITION BOND TRANSFERS OUT										25
TOTAL NON-SALARY \$ 27,585,126 \$ 5,502,980 20% \$ 25,608,137 \$ 5,359,187 2 CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL CONTINGENCY \$ 1,720,591 - 0% \$ 1,663,863 - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993 \$ 8,233,993	MISCELLANEOUS										9%
TOTAL CONTINGENCY \$ 1,720,591 \$ - 0% \$ 1,663,863 \$ - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993	TOTAL NON-SALARY	\$	27,585,126	\$			\$		\$	the second se	219
TOTAL CONTINGENCY \$ 1,720,591 \$ - 0% \$ 1,663,863 \$ - 0 TOTAL EXPENDITURES \$ 114,706,068 \$ 24,784,317 22% \$ 110,924,159 \$ 24,056,021 22 NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993 \$ 8,233,993	ONTINGENCY	\$	1,720,591			0%	\$	1,663.863			0%
NET INCOME FROM OPERATIONS \$ 9,697,178 \$ 8,233,993	TOTAL CONTINGENCY	-		\$			-		\$		0%
	TOTAL EXPENDITURES	\$	114,706,068	\$	24,784,317	22%	\$	110,924,159	\$	24,056,021	229
	NET INCOME FROM OPERATIONS			\$	9,697,178				\$	8,233,993	
3 3.03/.1/0 % X73.443	URRENT NET FUNDS AVAILABLE FOR OPERATIONS			\$	9,697,178				\$	8,233,993	

DEL MAR COLLEGE BALANCE SHEET CURRENT OPERATING FUNDS As of November 30, 2022

-	FY2023	-	FY2022		Change
s	5 050 348	\$	4 966 576	¢	83,772
¢		ų		φ	921.497
	00,000,007				(5.629)
			0,020		(5,025)
	81 708		20 421		42.287
					(550,892)
					113,063 (2,208,306)
			0,000,000		(2,200,000)
\$	74,414,481	\$	76,018,689	\$	(1,604,208)
\$	2,139,286	\$	2,157,353	S	(18,067)
	7,891,022		7,763,906	-	127,116
	77,505,362				(5,760,811)
			for the second		(+1) = -1= / · · /
	6.013,918		6.987.030		(973,112)
					(1,459,588)
	488,875		487,750		1,125
\$	111,712,541	\$	119,795,878	\$	(8,083,337)
c	24 027 440	•	04 000 550		
Ф		\$		\$	3,851
					-
					5,012,093
	9,697,178		8,233,993		1,463,185
\$	(37,298,060)	\$	(43,777,189)	\$	6,479,129
\$	74,414,481	\$	76 018 689	8	(1,604,208)
	\$ \$ \$	\$ 5,050,348 55,553,837 81,708 4,614,931 1,456,865 7,656,792 \$ 74,414,481 \$ 2,139,286 7,891,022 77,505,362 6,013,918 17,674,078 488,875 \$ 111,712,541 \$ 31,927,410 8,600,000 (87,522,648) 9,697,178 \$ (37,298,060)	\$ 5,050,348 \$ \$ 55,553,837 \$ 81,708 4,614,931 1,456,865 7,656,792 \$ 7,656,792 \$ 74,414,481 \$ \$ 2,139,286 \$ 7,891,022 77,505,362 \$ 6,013,918 17,674,078 488,875 \$ 111,712,541 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$ \$ 31,927,410 \$	\$ 5,050,348 \$ 4,966,576 55,553,837 54,632,340 - 5,629 81,708 39,421 4,614,931 5,165,823 1,456,865 1,343,802 7,656,792 9,865,098 \$ 74,414,481 \$ \$ 74,414,481 \$ \$ 2,139,286 \$ 2,157,353 7,891,022 7,763,906 77,505,362 83,266,173 6,013,918 6,987,030 17,674,078 19,133,666 488,875 487,750 \$ 31,927,410 \$ 31,923,559 8,600,000 8,600,000 8,600,000 (87,522,648) (92,534,741) 9,697,178 \$ 31,923,993 \$ (43,777,189)	\$ 5,050,348 \$ 4,966,576 \$ \$ 55,553,837 54,632,340 5,629 81,708 39,421 5,165,823 1,456,865 1,343,802 7,656,792 9,865,098 \$ 7,656,792 \$ 74,414,481 \$ 76,018,689 \$ \$ 2,139,286 \$ 2,157,353 \$ \$ 7,491,022 7,763,906 \$ 7,763,906 77,505,362 83,266,173 \$ 6,013,918 6,987,030 17,674,078 19,133,666 488,875 487,750 \$ 111,712,541 \$ 119,795,878 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410 \$ 31,923,559 \$ \$ 31,927,410

Check	Date	Payee	Amount	2011 409	Description
75800	11/1/2022	Air Czar LLC	\$	393.60	Repairs & Maintenance
75801	11/1/2022	BBC Entrepreneurial Training &		1,000.00	Consultants
75802	11/1/2022	Command Commissioning Llc		13,174.70	Consultants
75803	11/1/2022	Education Management Solutions		40,906.88	Software Desk Lic Fees
75804	11/1/2022	Facility Solutions Group		20,254.61	Electrical
75805	11/1/2022	Facility Solutions Group		72,454.88	Contractors
75806	11/1/2022	Flowers Baking Company		95.68	Food Supplies
75807	11/1/2022	Gobi Library Solutions from EB		325.21	Library Books
75808	11/1/2022	Grunwald Printing Co Inc			Production, Publications & Prom
75809	11/1/2022	Holt Company of Texas			Contractors
75810	11/1/2022	Home Depot		545.78	Office Supplies
75811	11/1/2022	Lawrence Greenwood		672.00	Instructional Supplies
75812	11/1/2022	Matco Tools Corporation		955.50	Software Desk Lic Fees
75813	11/1/2022	Patterson Dental Company		260.61	Instructional Supplies
75814	11/1/2022	Promo Universal LLC			Commencement Expense
75815	11/1/2022	Service Mechanical Group LLC		the second second	SC NC HVAC
75816	11/1/2022	Sheinberg Tool Co Inc		48.12	Supplies - Automotive
75817	11/1/2022	Sutherlands Inc		553.30	Instructional Supplies
75818	11/1/2022	Texas A&M University			Telephone
75819	11/1/2022	Third Coast Distributing		6.99	Supplies - Automotive
75820	11/1/2022	Time Warner Cable			Telephone
75821	11/1/2022	Time Warner Cable		903.72	Telephone
75822	11/1/2022	Time Warner Cable		1,948.00	Telephone
75823	11/1/2022	Time Warner Cable		1,977.22	Telephone
75824	11/1/2022	VWR International LLC			Instructional Supplies
75825	11/1/2022	Woody's Truck Center			Repairs & Maintenance
75826	11/1/2022	Workplace Resource LLC			< 5,000 Furn and Fix Not Cap
75827	11/3/2022	Ace Mart Restaurant Supply			Instructional Supplies
75828	11/3/2022	Armstrong McCall Beauty Supply			Instructional Supplies
75829	11/3/2022	Big M Pest Control		0203003	Repairs & Maintenance
75830	11/3/2022				Funds Held for Other Additions
75831	11/3/2022			100.00	Funds Held for Other Additions
75832	11/3/2022	Flowers Baking Company			Food Supplies
75833	11/3/2022	Formax Division of Bescorp			Maint Agree-Software
75834	11/3/2022	Franklin Covey Client Sales In			Software Desk Lic Fees
75835	11/3/2022	Gignac & Associates LLP			Consultants
75836	11/3/2022	Gobi Library Solutions from EB		the second s	Library Books
75837		GreatAmerica Financial Service			Maint Agree-Equip
75838		Gulf Coast Nut &			Repairs & Maintenance
75839	11/3/2022	HEB Grocery Company			Food Supplies
75840	11/3/2022	Holt Company of Texas			Contractors
75841	11/3/2022	Home Depot			Building Structure
75842	11/3/2022	Hose of South Texas			Repairs & Maintenance
75843		akeshore Learning Materials			Instructional Supplies
75844		awrence Greenwood			Instructional Supplies
75845	11/3/2022	Mid-Coast Electrical Supply, I			Repairs & Maintenance
75846		Priority Management Systems			Professional Development
75847		Republic Services Inc			Disposal Trash

Disbursements for dates 11/01/2022 thru 11/30/2022

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Check	Date	Payee	Amount	Description
75848	11/3/2022	Ricoh USA Inc	28.44	Copier Rental
75849	11/3/2022	Robstown Hardware Company Inc	103.85	Site Supplies
75850	11/3/2022	The Texas Chapter IAWP	1,000.00	Travel
75851	11/3/2022	Texas Public Purchasing Associ	75.00	Memberships & Dues
75852	11/3/2022	Third Coast Distributing	522.01	Supplies - Automotive
75853	11/3/2022	VWR International LLC		Instructional Supplies
75854	11/3/2022	Annuity Investment	50.00	A/P - TSA
75855	11/3/2022	Fiduciary Trust Company of New		A/P - TSA
75856	11/3/2022	IRS Austin Service Center		A/P - IRS Levy
75857	11/3/2022		797.00	A/R - Students
75858	11/3/2022	Texas Real Estate Commission	950.00	Instructional Supplies
75859		Texas Real Estate Commission		Instructional Supplies
75860	11/8/2022	Advantage Aircraft Service Inc	2,631.25	Instructional Supplies
75861	11/8/2022	Air Specialty & Equipment Co		SC NC HVAC
75862		American Association of Colleg	4,850.00	Contract Labor
75863		Apollo Towing Service		Instructional Supplies
75864	and the second	Archetype Innovation, LLC		Software Desk Lic Fees
75865		ATIS Elevator Inspections LLC	870.88	Repairs & Maintenance
75866	11/8/2022	Corpus Christi Safe & Lock Co		Building Structure
75867	11/8/2022	Gobi Library Solutions from EB		Library Books
75868	11/8/2022	Home Depot		Supplies - Other
75869	11/8/2022	Lawrence Greenwood		Instructional Supplies
75870	11/8/2022	Little Roos Preschool Academy		Childcare
75871	11/8/2022	Move It Storage - Ayers Street	545.00	Rent Expense
75872	11/8/2022			Instructional Supplies
75873	11/8/2022	Nueces County Appraisal		Tax Appraisal Fee
75874		Nueces County WCID #3		Water
75875		Odyssey Early Learning of Flou		Childcare
75876		Online Computer Library Ctr In	3,645.00	Software Desk Lic Fees
75877	11/8/2022	Oslin Nation Co	2,468.04	
75878		Patterson Dental Company		Instructional Supplies
75879	11/8/2022	Praise Hymn Fashions		Funds Held for Other Additions
75880	11/8/2022	RDA Promart	254.82	Instructional Supplies
75881	11/8/2022	Republic Services Inc		Disposal Trash
75882	11/8/2022	Robstown Hardware Company Inc		Site Supplies
75883	11/8/2022			Food Supplies
75884	11/8/2022	Carol Scott	274.38	
75885	11/8/2022	South Texas Music Mart		Instructional Supplies
75886	Contraction of the second second	SpawGlass Contractors Inc		Repairs & Maintenance
75887		Stewart Dean Bearing Inc	283.10	
75888	11/8/2022	Sutherlands Inc		Instructional Supplies
75889	11/8/2022	Sweetwater Sound Inc		Software Desk Lic Fees
75890		Third Coast Distributing		Instructional Supplies
75891		Thomson Reuters- West		Software Desk Lic Fees
75892		Time Warner Cable		Telephone
75893	11/8/2022	Time Warner Cable		Telephone
75894		Time Warner Cable		Telephone
75895	11/8/2022		187,851.41	

Check	Date	Payee	Amount	Description
75896	11/8/2022	UniFirst	143.90	Supplies - Other
75897	11/8/2022	United Parcel Service Inc	41.32	Postage
75898	11/8/2022	United Refrigeration Inc	190.24	HVAC
75899	11/8/2022	US Foods Inc	954.79	Supplies - Other
75900	11/8/2022	Ludivina A. Vela	420.00	Childcare
75901	11/8/2022	VWR International LLC	1,172.09	Instructional Supplies
75902	11/8/2022	Weaver	83,848.75	Audit Fees
75903	11/8/2022	Brad White	1,150.00	Performers - Cultural
75904	11/8/2022	Woody's Truck Center	864.31	Repairs & Maintenance
75905	11/8/2022	Workplace Resource LLC	56,139.91	Contractors
75906	11/8/2022	Xerox Business Solutions South	2,927.06	AP Copier Leasing
75907	11/10/2022	24-7 Customer Canada Inc	23,557.00	Maint Agree-Software
75908	11/10/2022	Advance Auto Parts		Instructional Supplies
75909	11/10/2022	Advantage Aircraft Service Inc		Instructional Supplies
75910	11/10/2022	Ben E Keith Company		Instructional Supplies
		Big M Pest Control		Repairs & Maintenance
75912	11/10/2022	Blackbaud Inc		Software Desk Lic Fees
75913	11/10/2022	Buster's Propane LLC	55.13	Fuel/Oil
		CC Battery Co Inc		Supplies - Diesel
75915	11/10/2022	Discount School Supply		Instructional Supplies
		Fulton Coastcon a Joint Ventur		Contractors
75917	11/10/2022	Gobi Library Solutions from EB		Library Books
		HEB Grocery Company		Instructional Supplies
	11/10/2022			Supplies - Other
75920	11/10/2022	Hose of South Texas		Supplies - Diesel
75921	11/10/2022	Jobelephantcom Inc		Recruitment
		Lawrence Greenwood		Instructional Supplies
		Layer 3 Communications LLC		IT License Fees
		Port Enterprises Ltd		Const Cost - Contractors
	11/10/2022			Maint Agree-Software
		Proforma Total Print Source		Office Supplies
	11/10/2022			Instructional Supplies
75928	11/10/2022	Screening One Inc		Online Services
75929	11/10/2022	Sightlines, LLC	1.1 STATE	Consultants
		Stridde Callins & Associates		Consultants
		T-Mobile USA Inc		Telephone
	11/10/2022			Software Desk Lic Fees
		Texas Association of School		Memberships & Dues
		Texas Chiller Systems LLC		Const Cost - Contractors
	the second s	Time Warner Cable		Telephone
		Time Warner Cable		Other General Expense
		U.S. Bank Voyager Fleet System	14,240.56	
	11/10/2022			Special Records
		VWR International LLC		Instructional Supplies
		Westside Business Association		Memberships & Dues
		Woody's Truck Center		Repairs & Maintenance
	States and the second second	Alliance Health Resources Mobi		Online Services
10 mil 10 mil 10		Associated Builders &	5,515.00	

Check	Date	Payee	Amount	Description
75944	11/15/2022	Ben E Keith Company	839.14	Instructional Supplies
75945	11/15/2022	Big M Pest Control		Repairs & Maintenance
75946	11/15/2022	Bio-Rad Laboratories	147.14	Instructional Supplies
75947	11/15/2022		116.76	Funds Held for Others
75948	11/15/2022	Columbia Advisory Group LLC	5,000.00	Consultants
75949	11/15/2022	Command Commissioning Llc	55,652.10	Consultants
75950	11/15/2022	Corpus Christi Safe & Lock Co	101.50	Building Structure
75951	11/15/2022		57.68	Funds Held for Others
75952	11/15/2022	Flowers Baking Company	94.10	Food Supplies
75953	11/15/2022		100.00	Funds Held for Others
75954	11/15/2022		100.00	Funds Held for Others
75955	11/15/2022	Gemaire Distributors LLC	2,543.47	Instructional Supplies
75956	11/15/2022	Gobi Library Solutions from EB	853.18	Library Books
75957	11/15/2022	Gulf Coast Nut &		Repairs & Maintenance
75958	11/15/2022	HEB Grocery Company		Food Supplies
	11/15/2022			Funds Held for Other Additions
75960	11/15/2022	Home Depot		Instructional Supplies
75961	11/15/2022	Hose of South Texas		Supplies - Other
	11/15/2022			Instructional Supplies
		Interstate Batteries of		P & S - Other
	11/15/2022		100.00	Funds Held for Other Additions
	11/15/2022			Funds Held for Other Additions
		Konica Minolta		Copier Rental
		Lawrence Greenwood		Instructional Supplies
	11/15/2022			Funds Held for Other Additions
		Mission Restaurant Supply		Instructional Supplies
		Patterson Dental Company		Instructional Supplies
75971	11/15/2022	Pocket Nurse		Instructional Supplies
75972	11/15/2022	Proforma Total Print Source		Funds Held for Other Additions
	11/15/2022			Funds Held for Other Additions
75974	11/15/2022	RDA Promart		Instructional Supplies
75975	11/15/2022			Funds Held for Other Additions
		Rush Truck Ctr		Supplies - Diesel
		Scantron Corporation		Instructional Supplies
		Screening One Inc		Online Services
75979	11/15/2022	Service Mechanical Group LLC	98,811.00	SC NC HVAC
		Stridde Callins & Associates		Consultants
		TASB Risk Management Fund		Workman's Comp
75982	11/15/2022	Third Coast Distributing		Instructional Supplies
75983	11/15/2022	Time Warner Cable		Telephone
75984	11/15/2022	Trace Analytics Llc	Contrast in the rest	Instructional Supplies
	11/15/2022			Uniforms
75986	11/15/2022	United Refrigeration Inc	6,117.46	
		University of Maryland - Balti		Instructional Supplies
		US Omni & TSACG Compliance Ser		Consultants
		VWR International LLC	496.25	Instructional Supplies
	11/15/2022			Funds Held for Other Additions
		Woody's Truck Center		Supplies - Diesel

ck	Date Payee	Amount	Description
	11/17/2022 American Society for Clinical	150.00	Instructional Supplies
	11/17/2022	25.00	A/R - Students
	11/17/2022 Beta Technology Inc	1,504.47	Site Supplies
	11/17/2022 CC Battery Co Inc	782.60	Repairs & Maintenance
	11/17/2022 Ceramic Store of Houston Llc	6,615.94	Instructional Supplies
	11/17/2022	100.00	Funds Held for Others
	11/17/2022 Command Commissioning Llc		Consultants
	11/17/2022 Elizabeth B. Deleon	306.00	A/R - 3rd Party
	11/17/2022	100.00	Funds Held for Others
	11/17/2022 Gobi Library Solutions from EB	26.99	Library Books
	11/17/2022 HEB Grocery Company	115.49	Food Supplies
	11/17/2022 Instructure Inc	99,963.00	Maint Agree-Software
	11/17/2022 Jim Coleman LTD	1,300.00	Funds Held for Other Additions
	11/17/2022 JW Pepper & Sons Inc	99.98	Music
	11/17/2022 Marianna Industries Inc	3,181.17	Instructional Supplies
	11/17/2022 Nueces County Comm Action Agen		Windward Check Clearing Acct
	11/17/2022 OOH LA LA Candy Buffets		Funds Held for Others
	11/17/2022	15.36	Funds Held for Others
	11/17/2022 Pest Solutions Inc		Repairs & Maintenance
	11/17/2022 RDA Promart	5.12	Instructional Supplies
	11/17/2022 Sam's Club	287.11	Food Supplies
	11/17/2022 San Jacinto College	2,250.00	Contract Labor
	11/17/2022 South Texas Restaurant	318.75	Repairs & Maintenance
	11/17/2022 UniFirst		Uniforms
	11/17/2022 VWR International LLC		Instructional Supplies
	11/17/2022 Annuity Investment		A/P - TSA
	11/17/2022 Fiduciary Trust Company of New		A/P - TSA
	11/17/2022 IRS Austin Service Center		A/P - IRS Levy
	11/22/2022 American Dental Association		Memberships & Dues
	11/22/2022 AT & T		Telephone
	11/22/2022 Autonation Chevrolet Corpus Ch		Supplies - Diesel
	11/22/2022 B. E. Beecroft Company, Inc	2,056,889.65	
	11/22/2022 Ben E Keith Company		Instructional Supplies
	11/22/2022 Binswanger Glass		SC NC Building Structure
	11/22/2022 Blick Art Materials	486.59	Instructional Supplies
	11/22/2022		Funds Held for Others
	11/22/2022 City of Corpus Christi	112.64	
	11/22/2022 Coastal Welding Supply Inc		Instructional Supplies
	11/22/2022 Collegesource Inc		Software Desk Lic Fees
	11/22/2022 Command Commissioning Llc		Consultants
	11/22/2022 Corpus Christi Electric Co Inc		Supplies - Other
	11/22/2022 Flowers Baking Company	155.12	Food Supplies
	11/22/2022 Gobi Library Solutions from EB		Library Books
	11/22/2022 Golden Crescent Workforce		ACH Cash Clearing
	11/22/2022 The Goodyear Tire & Rubber Com		Repairs & Maintenance
	11/22/2022 Guard Master Fire & Safety		Contract Labor
A. C. 19, 100	11/22/2022 HEB Grocery Company		Instructional Supplies
76039	11/22/2022 Home Depot	1,654.79	Instructional Supplies

Check	Date	Payee	Amount	Description
76040	11/22/2022		12.99	Funds Held for Others
76041	11/22/2022	JL Squared Construction	26,880.00	Contractors
76042	11/22/2022	Lawrence Greenwood	613.00	Instructional Supplies
76043	11/22/2022			Bank Expenses
76044	11/22/2022	Mobile Communications America	6,048.00	Other General Expense
76045	11/22/2022	Republic Services Inc	2,898.44	Disposal Trash
76046	11/22/2022	Ricoh USA Inc	1,341.02	Copier Rental
76047	11/22/2022	TBS Toshiba Business Solutions	473.50	Copier Rental
76048	11/22/2022	The Texas Chapter IAWP	1,000.00	Travel
76050	11/22/2022	Texas Dpt Licensing	200.00	Site License or Renewal Fees
76051	11/22/2022	Texas Scenic Company	1,604.00	Instructional Supplies
76052	11/22/2022	Theatreworld Backdrops, Llc	2,125.00	Commencement Expense
76053	11/22/2022	Third Coast Distributing		Supplies - Automotive
76054	11/22/2022	Time Warner Cable		Telephone
76055	11/22/2022	TXU Energy	176,543.57	Electricity
76056	11/22/2022	UniFirst	31.80	Uniforms
76057	11/22/2022	VWR International LLC	389.38	Instructional Supplies
76058	11/22/2022			A/R - Students
76059	11/22/2022		962.80	A/R - Students
76060	11/29/2022	Aransas County Partnership ECD		Memberships & Dues
76061	11/29/2022	Big M Pest Control	67.50	Repairs & Maintenance
76062	11/29/2022	Discount Tire	473.78	P & S - Other
76063	11/29/2022	Facility Solutions Group	3,240.00	Electrical
76064	11/29/2022	Full Compass Systems LTD	107.77	Supplies - Other
76065	11/29/2022	Gemaire Distributors LLC		Instructional Supplies
76066	11/29/2022	Gobi Library Solutions from EB		Library Books
76067	11/29/2022	Gulf Coast Nut &		Repairs & Maintenance
76068	11/29/2022	HEB Grocery Company		Instructional Supplies
76069	11/29/2022	Home Depot		Building Structure
76070	11/29/2022	Honors Graduation, Llc		Funds Held for Others
76071	11/29/2022	JW Pepper & Sons Inc	247.59	
76072	11/29/2022	Laerdal Medical Corp	27,668.55	> 5,000 Equipment Capitalized
76073	11/29/2022	Lawrence Greenwood		Instructional Supplies
76074	11/29/2022	Mid-Coast Electrical Supply, I		Repairs & Maintenance
76075	11/29/2022	RDA Promart		Instructional Supplies
76076	11/29/2022	Ricoh USA Inc	102.75	Copier Rental
76077	11/29/2022	Carol Scott	746.87	
76078	11/29/2022	Texas Dpt Licensing	315.00	Repairs & Maintenance
76079	11/29/2022	Texas Higher Education Coordin	31,225.00	Grants & Contracts
76080	11/29/2022	Time Warner Cable	903.72	Telephone
76081	11/29/2022	Time Warner Cable	1,948.00	Telephone
		Time Warner Cable		Telephone
		/WR International LLC		Instructional Supplies
		Woody's Truck Center		Supplies - Diesel
		Norkplace Resource LLC		< 5,000 Furn and Fix Not Cap
76086	11/30/2022	Annuity Investment	1,206.23	
		Annuity Investment		A/P - TSA
76088	11/30/2022	iduciary Trust Company of New	4,257.27	

Check	Date	Payee	Amount	Description
76089	11/30/2022	Galic	300.00	A/P - TSA
76090	11/30/2022	Leslie L. Harrison	200.00	A/P - Direct Deposit
76091	11/30/2022	National Life Insurance Compan	326.11	A/P - ORP
76092	11/30/2022	National Life Insurance Compan	3,329.48	A/P - ORP
76093	11/30/2022	National Life Insurance Compan	6,259.00	A/P - TSA
76094	11/30/2022	Newport Trust Company	3,120.32	A/P - ORP
76095	11/30/2022	Newport Trust Company		A/P - TSA
76096	11/30/2022	Putnam Investments (TSA)	750.00	A/P - TSA
76097	11/30/2022	Yvonne V. Valdez Trustee		A/P - Bankruptcy
0031206	11/1/2022	Adrian S. Clark	738.48	Travel
0031207	11/1/2022	Angelica A. Gomez-Johnson	93.00	Travel
0031208	11/1/2022	Ali Kolahdouz	1,088.99	Travel
0031209	11/1/2022	Kent Lenz	1,181.51	Professional Development
0031210	11/1/2022	Mary C. McQueen	344.13	
0031211	11/1/2022	Corlea L. Redding-Cervantes	98.00	Travel
0031212		Luis A. Robles	112.53	Travel
0031213	11/1/2022	Melody L. Skinner	2,698.16	Instructional Supplies
0031214	11/1/2022	Airgas USA		Repairs & Maintenance
0031215	11/1/2022	Altex Electronics		PC Maintenance Supplies
0031216	11/1/2022	Amazon.Com LLC	2,730.27	Library Books
0031217	11/1/2022	Apple Computer Inc	7,436.00	< 5,000 Computer Not Cap INVT
0031218	11/1/2022	CC Lawn Pros, LLC	3,575.00	Contractors
0031219	11/1/2022	City of Corpus Christi	66.46	Water
0031220	11/1/2022	Concentra Medical Center		Employee Med Exam
0031221	11/1/2022	Evoqua Water Technologies LLC		Repairs & Maintenance
0031222	11/1/2022	Fisher Scientific Company LLC	37.68	Instructional Supplies
0031223	11/1/2022	Gateway Printing & Office Supp	5,708.20	Office Supply Payable
0031224	11/1/2022	Grainger Inc	280.18	
0031225	11/1/2022	Labatt Food Service LLC	3,650.27	Instructional Supplies
0031226	11/1/2022	LK Jordan & Associates	10,258.00	Contract Labor
0031227	11/1/2022	O'Reilly Auto Parts	253.27	Supplies - Automotive
0031228	11/1/2022	Rock Engineering & Testing		Consultants
0031229	11/1/2022	Safeguard System Inc		Repairs & Maintenance
0031230	11/1/2022	SecureTech	5,863.50	Consultants
0031231	11/1/2022	Terracon Consultants Inc	4,449.75	Consultants
0031232	11/1/2022	TK Elevator Corporation	60,624.84	Contractors
0031233	11/1/2022	Victory Building Team		Const Cost - Contractors
0031234		You Name It Specialties Inc		Production, Publications & Prom
0031235	11/3/2022	Daniel J. Arredondo, II	120.00	
0031236	11/3/2022 1	Michelle M. Hernandez	49.47	Office Supplies
0031237	11/3/2022	Robert P. Montez	185.65	Travel
031238	11/3/2022	uli An R. Propp	213.00	Travel
0031239	11/3/2022 1	Nicole Ramon	213.00	
0031240	11/3/2022	Thomas A. Villanueva	377.88	Travel
0031241	11/3/2022 /	Airgas USA	14.76	Instructional Supplies
0031242	11/3/2022	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
0031243		Anthology Inc	172,504.38	< 5,000 Software Not Cap INVT
0031244	11/3/2022 0	CC Lawn Pros, LLC		Contractors

Check	Date	Payee	Amount	Description
E0031245	11/3/2022	Colonial Security Life Ins	47.01	A/P - Optional Life
E0031246	11/3/2022	Corpus Christi Athletic Club		Corpus Christi Athletic Club
E0031247	11/3/2022	Deaf and Hard of Hearing Cente		Commencement Expense
E0031248	11/3/2022	Del Mar College Foundation		ACH Cash Clearing
E0031249	11/3/2022	Development Dimension Int'l	6,600.00	Online Services
E0031250	11/3/2022	Everest Water and Coffee LLC	1,941.80	Food Supplies
E0031251	11/3/2022	Ferguson Enterprises Inc		Plumbing
E0031252	11/3/2022	Fisher Scientific Company LLC		Instructional Supplies
E0031253	11/3/2022	Grainger Inc	1,956.20	
E0031254	11/3/2022	Labatt Food Service LLC	173.76	Food Supplies
E0031255	11/3/2022	LK Jordan & Associates	439.22	Contract Labor
E0031256	11/3/2022	Metlife	112.50	A/P - TSA
E0031257	11/3/2022	O'Reilly Auto Parts	213.39	Supplies - Automotive
E0031258	11/3/2022	Reliastar Life Insurance Co		A/P - TSA
E0031259		Safeguard System Inc	140.78	Contract Labor
E0031260	11/3/2022	Southern Computer Warehouse In	18,241.94	Supplies - Other
E0031261	11/3/2022	Southern Tire Mart		Repairs & Maintenance
E0031262	11/3/2022	Turner Ramirez Associates Inc		Consultants
E0031263	11/3/2022	Victory Building Team	458,685.22	Contractors
E0031264	11/3/2022	You Name It Specialties Inc	3,223.11	Production, Publications & Prom
E0031265	11/8/2022	Albert R. Agnich, Jr.		Travel
E0031266	11/8/2022	Nicel C. Estillore	23.67	Instructional Supplies
E0031267	11/8/2022	Ashton K. Everett		Food & Beverage
E0031268	11/8/2022	Sangmi Lim	500.00	Performers - Cultural
E0031269	11/8/2022	Kayla M. Lopez	381.31	Travel
E0031270	11/8/2022	Gary G. McKinny	43.77	Travel
E0031271	11/8/2022	Lucia G. Perez	182.50	Travel
E0031272	11/8/2022	Domingo Vela, Jr.	52.56	Travel
E0031273	11/8/2022	A-Auto Tech	1,243.98	Repairs & Maintenance
E0031274	11/8/2022	Airgas USA	19,565.40	Instructional Supplies
E0031275	11/8/2022	Amazon.Com LLC	9,979.38	Library Books
E0031276	11/8/2022	Anthology Inc	3,750.00	< 5,000 Software Not Cap INVT
E0031277	11/8/2022	Assessment Technologies	70.00	Testing Supplies
E0031278	11/8/2022	Bird's Rubber Stamps		Instructional Supplies
E0031279	11/8/2022	Corpus Christi Produce	722.96	Food Supplies
E0031280	11/8/2022	Ferguson Enterprises Inc	1,245.77	Plumbing
E0031281	11/8/2022	Fisher Scientific Company LLC		Instructional Supplies
E0031282	11/8/2022	Gateway Printing & Office Supp	22.20	Food & Beverage
E0031283	11/8/2022	Grainger Inc	1,201.04	HVAC
E0031284	11/8/2022	Gulf Coast Paper Co Inc	11,041.63	P & S - Other
E0031285	11/8/2022	Henry Schein Inc	642.88	Instructional Supplies
E0031286	11/8/2022	Johnstone Supply	2,117.02	HVAC
E0031287	11/8/2022	Labatt Food Service LLC	6,140.42	Food Supplies
E0031288	11/8/2022	Legacy Preschool Portland		Childcare
E0031289	11/8/2022	LK Jordan & Associates	2,165.69	Contract Labor
E0031290	11/8/2022	Made in Corpus Christi LLC		Consultants
E0031291	11/8/2022	Meeder Public Funds, Inc.		Consultants
E0031292	11/8/2022	O'Reilly Auto Parts		P & S - Other

Check	Date	Payee	Amount		Description
0031293	11/8/2022	Pepsi Cola Corpus Christi		1,305.93	Food Supplies
0031294	11/8/2022	Southern Tire Mart		50.00	Repairs & Maintenance
0031295	11/8/2022	You Name It Specialties Inc		1,101.72	Production, Publications & Prom
0031296	11/10/2022	Tyler A. Brownlee		459.48	Travel
0031297	11/10/2022	Mark S. Escamilla		260.32	Travel
0031298	11/10/2022	Edward J. Goodroe		411.50	Travel
0031299	11/10/2022	Willie A. Herrera		285.00	Travel
0031300	11/10/2022	Lenora I. Keas		112.53	Travel
0031301	11/10/2022	George P. Lister		551.25	Travel
0031302	11/10/2022	Graciela M. Martinez		80.00	Travel
0031303	11/10/2022	Marcy L. Vargas		40.58	Site License or Renewal Fees
0031304	11/10/2022	Regina A. Weir		174.38	Travel
0031305	11/10/2022	Leticia J. Wilson		270.93	Travel
031306	11/10/2022	Airgas USA		930.67	Instructional Supplies
031307	11/10/2022	Amazon.Com LLC			Supplies - Other
031308	11/10/2022	Amtech Solutions, Inc.			Consultants
0031309	11/10/2022	Bird's Rubber Stamps		15.50	Supplies - Other
031310	11/10/2022	Bumper to Bumper Easy CDL		5,963.10	Online Services
0031311	11/10/2022	CC Lawn Pros, LLC		3,600.00	Contractors
031312	11/10/2022	Corpus Christi Freightliner		576.21	Supplies - Diesel
031313	11/10/2022	Fisher Scientific Company LLC		51,12	Instructional Supplies
031314	11/10/2022	Gateway Printing & Office Supp		9,973.37	< 5,000 Furn and Fix Not Cap
031315	11/10/2022	Grainger Inc		1,497.26	Building Structure
031316	11/10/2022	GT Distributors			Other General Expense
031317	11/10/2022	Labatt Food Service LLC		757.81	Instructional Supplies
031318	11/10/2022	LK Jordan & Associates		3,990.73	Contractors
031319	11/10/2022	Nalco Company LLC		500.00	Chemical-Water Treatment
031320	11/10/2022	O'Reilly Auto Parts			Supplies - Automotive
031321	11/10/2022	Sally Beauty Supply			Instructional Supplies
031322	11/10/2022	Southern Computer Warehouse In	1		< 5,000 Computer Not Cap INVT
		Terracon Consultants Inc			Consultants
031324	11/15/2022	Gerardo J. Cobarruvias		187.92	Funds Held for Others
031325	11/15/2022	Norma J. Fields		400.00	Consultants
031326	11/15/2022	Emily M. Gonzalez		213.00	Travel
031327	11/15/2022	Omar Gonzalez		28.76	Travel
031328	11/15/2022	Cody A. Gregg		95.77	Food & Beverage
031329	11/15/2022	Larry D. Lee		2,525.00	Consultants
031330	11/15/2022	Brigid Maher		1,500.00	Performers - Cultural
031331	11/15/2022	Lisa M. Olmos			Funds Held for Others
		Ms. Delia G. Perez		108.00	
031333	11/15/2022	Corlea L. Redding-Cervantes			Travel
		Samantha N. Rodriguez-Caceres			Site License or Renewal Fees
	11/15/2022	1월 MAN MARKAN MANANA ANA MANANA M			Repairs & Maintenance
		Amazon.Com LLC			Library Books
	11/15/2022				< 5,000 Software Not Cap INVT
		Assessment Technologies			Testing Supplies
		Bird's Rubber Stamps			Instructional Supplies
		CC Lawn Pros, LLC			Contractors

Check	Date	Payee	Amount	Description
E0031341	11/15/2022	Cintas Corporation	455.87	Contractors
E0031342	11/15/2022	City of Corpus Christi	867.30	Water
E0031343	11/15/2022	Columbia Electric Supply	614.08	Electrical
E0031344	11/15/2022	Corpus Christi Freightliner	357.24	Repairs & Maintenance
E0031345	11/15/2022	Fisher Scientific Company LLC	63,268.02	> 5,000 Equipment Capitalized
E0031346	11/15/2022	Freeit Data Solutions Inc	47,247.17	IT License Fees
E0031347	11/15/2022	Gateway Printing & Office Supp	1,407.44	Office Supplies
E0031348	11/15/2022	Gensler	33,487.74	Contractors
E0031349	11/15/2022	Grainger Inc.	7,331.00	HVAC
E0031350	11/15/2022	CC Golf Cars	6,744.19	Repairs & Maintenance
0031351	11/15/2022	Labatt Food Service LLC	8,688.24	Instructional Supplies
0031352	11/15/2022	LK Jordan & Associates	3,486.38	Contract Labor
0031353	11/15/2022	Nalco Company LLC	597.24	Chemical-Water Treatment
0031354	11/15/2022	O'Reilly Auto Parts	259.41	Supplies - Automotive
0031355	11/15/2022	Pepsi Cola Corpus Christi	73.28	Food Supplies
		Rock Engineering & Testing		Consultants
		Shoreline Plumbing Co	3,657.50	SC NC Plumbing
0031358	11/15/2022	Southern Computer Warehouse In	185,460.30	< 5,000 Computer Not Cap INVT
0031359	11/15/2022	Southern Tire Mart		Repairs & Maintenance
0031360	11/15/2022	Texas Book Company	2,456.00	Participant Support Costs
0031361	11/15/2022	TK Elevator Corporation		Repairs & Maintenance
0031362	11/15/2022	Touchnet Information System	3,278.25	Student Ref Exp
0031363	11/15/2022	Wittigs Office Interiors Inc	817.20	< 5,000 Furn and Fix Not Cap
0031364	11/15/2022	You Name It Specialties Inc	6,461.18	Production, Publications & Prom
0031365	11/17/2022	Ann B. Fierova	272.60	
0031366	11/17/2022	Nicole A. Kindzirsky	428.17	Travel
0031367	11/17/2022	Michael D. McDaniels	130.00	Travel
0031368	11/17/2022	Victoria L. Pannone	141.27	Travel
0031369	11/17/2022	Rolando R. Pena	65.00	Travel
0031370	11/17/2022	Alissa M. Ramirez	213.00	Travel
0031371	11/17/2022	Cheryl G. Sanders	125.12	Funds Held for Others
		Gwynell M. Westervelt	241.89	Travel
	11/17/2022		36.90	Instructional Supplies
0031374	11/17/2022	Altex Electronics	68.90	PC Maintenance Supplies
0031375	11/17/2022	Amazon.Com LLC	2,622.86	Supplies - Other
		Americo Fin & Annuity Ins Co	25.00	A/P - TSA
0031377	11/17/2022	B & H Photo Video Pro Audio		Instructional Supplies
0031378	11/17/2022	City of Corpus Christi	2,778.01	
		Colonial Security Life Ins		A/P - Optional Life
		Concentra Medical Center		Employee Med Exam
		Corpus Christi Athletic Club		Corpus Christi Athletic Club
		Corpus Christi Freightliner		Repairs & Maintenance
0031383	11/17/2022	Del Mar College Foundation		Foundation Contributions
		Gateway Printing & Office Supp		Office Supplies
		Graves Dougherty Hearon	321.05	
		Henry Schein Inc		Instructional Supplies
0031387	11/17/2022	K Jordan & Associates		Contractors
0031388	11/17/2022 1	Vetlife	112.50	A/P - TSA

Check	Date	Payee	Amount	Description
0031389	11/17/2022	RegisterBlast	741.00) Hobet Test
0031390	11/17/2022	Reliastar Life Insurance Co	75.0	D A/P - TSA
0031391	11/17/2022	Safeguard System Inc	271.88	8 Repairs & Maintenance
E0031392	11/17/2022	Texas Book Company		Participant Support Costs
E0031393	11/17/2022	Wilson Consulting for Higher E		0 < 5,000 Software Not Cap INVT
E0031394	11/22/2022	Dale C. Anderson		Travel
E0031395	11/22/2022	Shawnee L. Bonnette	975.48	Professional Development
E0031396	11/22/2022	Crystal L. Bratton		Travel
E0031397	11/22/2022	Ms. Cynthia L. Bridges	129.73	Travel
E0031398	11/22/2022	Maria E. Castillo	224.25	Travel
E0031399	11/22/2022	Sarah L. Contreras	352.00	Professional Development
E0031400	11/22/2022	Joshua D. Delagarza Guevara		Travel
		Amador R. Elizondo	332.50	Travel
E0031402	11/22/2022	Mark S. Escamilla	1,547.84	Travel
		Carlos A. Garanzuay		Travel
	11/22/2022			Travel
		Christine M. Lamb		Professional Development
E0031406	11/22/2022	Ms. Maria B. Lopez		Travel
E0031407	11/22/2022	Leslie P. Madden Hernandez		Contract Labor
		lennifer L. McWha		Travel
		Robert T. Muilenburg		Funds Held for Others
		Veronica J. Pena		Professional Development
	11/22/2022			Travel
0031412	11/22/2022	Viktoria I. Pierce		Professional Development
		Cheryl G. Sanders		Funds Held for Others
		Kristy M. Urbick		Travel
		Suzette R. Weis		Professional Development
	and the second	Chun Wai Newman Wong		Travel
	11/22/2022	•		Participant Support Costs
		Amazon.Com LLC		Supplies - Other
		Apple Computer Inc		< 5,000 Computer Not Cap INVT
		3 & H Photo Video Pro Audio		Instructional Supplies
		CC Lawn Pros, LLC		Contractors
	11/22/2022 0			Supplies - Other
		City of Corpus Christi	36,582.03	
	11/22/2022 0		the second se	Supplies - Diesel
		Columbia Electric Supply		Electrical
		verest Water and Coffee LLC		Food Supplies
		Gateway Printing & Office Supp		Office Supply Payable
		Graves Dougherty Hearon		Legal Fees
		abatt Food Service LLC		Food Supplies
		K Jordan & Associates		Contract Labor
		lalco Company LLC	1,203.50	
		lueces Electric Cooperative		Electricity
		O'Reilly Auto Parts		
		ally Beauty Supply		P & S - Other Instructional Supplies
		erracon Consultants Inc		Consultants
0031435				

Disbursements for dates 11/01/2022 thru 11/30/2022

Check	Date	Payee	Amount	Description
031437	11/29/2022		150.00	Funds Held for Other Additions
0031438	11/29/2022	Rachel M. Benavides	75.00	Advertising
0031439	11/29/2022		150.00	Funds Held for Other Additions
0031440	11/29/2022	Amanda M. Cisneros	185.00	Travel
0031441	11/29/2022	Celia Garza	602.53	Travel
0031442	11/29/2022	Emily M. Gonzalez	201.93	Travel
0031443	11/29/2022	Tanesha N. Harrison	29.80	Travel
0031444	11/29/2022		150.00	Funds Held for Other Additions
0031445	11/29/2022	Christopher A. Hernandez	301.63	Travel
0031446	11/29/2022	Denise A. Kaufman	42.50	Travel
0031447	11/29/2022	Mr. Daniel W. Korus	64.00	Travel
0031448	11/29/2022	Davis D. Merrell	17.34	Travel
0031449	11/29/2022	Stefanie A. Salazar	80.00	Travel
0031450	11/29/2022		150.00	Funds Held for Other Additions
0031451	11/29/2022	Cynthia A. Soliz	213.00	
0031452	11/29/2022		150.00	Funds Held for Other Additions
0031453	11/29/2022	Chun Wai Newman Wong	1,251.12	Travel
0031454	11/29/2022	Airgas USA	2,660.10	Instructional Supplies
0031455	11/29/2022	Amazon.Com LLC		Office Supplies
0031456	11/29/2022	Assessment Technologies		Testing Supplies
0031457	11/29/2022	CDWG LLC		Office Supplies
0031458	11/29/2022	City of Corpus Christi	2,592.80	
0031459	11/29/2022	Colonial Security Life Ins	246.42	A/P - Optional Life
0031460	11/29/2022	Cornell Smith Mierl Brutocao B		Legal Fees
0031461	11/29/2022	Corpus Christi Athletic Club		Corpus Christi Athletic Club
0031462	11/29/2022	Del Mar College Foundation		Foundation Contributions
		EAN Services LLC	770.00	
0031464	11/29/2022	Everest Water and Coffee LLC	118.00	Food Supplies
0031465	11/29/2022	Garda CL Southwest Inc		Security Services
0031466	11/29/2022	Grainger Inc		Supplies - Other
0031467	11/29/2022	Jefferson National Life		A/P - ORP
		Labatt Food Service LLC		Instructional Supplies
0031469	11/29/2022	LK Jordan & Associates	693.06	Contract Labor
0031470	11/29/2022	Metlife	4,033.10	A/P - ARP
0031471	11/29/2022	Nalco Company LLC		Chemical-Water Treatment
0031472	11/29/2022	O'Reilly Auto Parts		Supplies - Automotive
		Pepsi Cola Corpus Christi		Food Supplies
0031474	11/29/2022	Reliastar Life Insurance Co		A/P - ORP
		Safeguard System Inc		Contract Labor
		SAS Institute Inc		Software Desk Lic Fees
		Shoreline Plumbing Co		SC NC Plumbing
		Southern Computer Warehouse In		< 5,000 Computer Not Cap INVT
		Texas Offline Inc		Maint Agree-Software
		TK Elevator Corporation		Repairs & Maintenance
		USAA Annuity Life Insurance Co		A/P - ORP
		Victory Capital Advisers Inc		A/P - ORP
		You Name It Specialties Inc		Production, Publications & Prom
			al: \$ 12,042,486.06	- reaction, acheations & PIOIII

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Del Mar College Financial Record System Checks Over 10,0000

Check	Date	Payee	Amount		Description
75802	11/1/2022	Command Commissioning Llc	\$	13,174.70	Consultants
75803	11/1/2022	Education Management Solutions		40,906.88	Software Desk Lic Fees
75804	11/1/2022	Facility Solutions Group		20,254.61	Electrical
75805	11/1/2022	Facility Solutions Group		72,454.88	Contractors
75818	11/1/2022	Texas A&M University		37,610.00	Telephone
75826	11/1/2022	Workplace Resource LLC		3,625,669.73	< 5,000 Furn and Fix Not Cap
75834	11/3/2022	Franklin Covey Client Sales In		29,925.00	Software Desk Lic Fees
75835	11/3/2022	Gignac & Associates LLP		18,875.50	Consultants
75868	11/8/2022	Home Depot		12,813.71	Supplies - Other
75873	11/8/2022	Nueces County Appraisal		246,768.00	Tax Appraisal Fee
75895	11/8/2022	TXU Energy		187,851.41	Electricity
75902	11/8/2022	Weaver		83,848.75	Audit Fees
75905	11/8/2022	Workplace Resource LLC		56,139.91	Contractors
75907	11/10/2022	24-7 Customer Canada Inc		23,557.00	Maint Agree-Software
75916	11/10/2022	Fulton Coastcon a Joint Ventur		982,918.00	Contractors
75923	11/10/2022	Layer 3 Communications LLC		25,080.00	IT License Fees
75924	11/10/2022	Port Enterprises Ltd		323,735.35	Const Cost - Contractors
75930	11/10/2022	Stridde Callins & Associates		12,461.44	Consultants
75934	11/10/2022	Texas Chiller Systems LLC		845,167.50	Const Cost - Contractors
75937	11/10/2022	U.S. Bank Voyager Fleet System		14,240.56	Fuel/Oil
75949	11/15/2022	Command Commissioning Llc		55,652.10	Consultants
75979	11/15/2022	Service Mechanical Group LLC		98,811.00	SC NC HVAC
75998	11/17/2022	Command Commissioning Llc		51,480.70	Consultants
76003	11/17/2022	Instructure Inc		99,963.00	Maint Agree-Software
76023	11/22/2022	B. E. Beecroft Company, Inc		2,056,889.65	Contractors
76030	11/22/2022	Collegesource Inc		11,710.61	Software Desk Lic Fees
76031	11/22/2022	Command Commissioning Llc		36,974.00	Consultants
76041	11/22/2022	JL Squared Construction		26,880.00	Contractors
76055	11/22/2022	TXU Energy		176,543.57	Electricity
76072	11/29/2022	Laerdal Medical Corp		27,668.55	> 5,000 Equipment Capitalized
76079	11/29/2022	Texas Higher Education Coordin		31,225.00	Grants & Contracts
76085	11/29/2022	Workplace Resource LLC		69,202.55	< 5,000 Furn and Fix Not Cap
0031226	11/1/2022	LK Jordan & Associates		10,258.00	Contract Labor
0031232	11/1/2022	TK Elevator Corporation		60,624.84	Contractors
0031233	11/1/2022	Victory Building Team		342,022.39	Const Cost - Contractors
0031243	11/3/2022	Anthology Inc		172,504.38	< 5,000 Software Not Cap INVT
0031244	11/3/2022	CC Lawn Pros, LLC		15,125.00	Contractors
0031260	11/3/2022	Southern Computer Warehouse In		18,241.94	Supplies - Other
0031262	11/3/2022	Turner Ramirez Associates Inc		21,675.51	Consultants
0031263	11/3/2022	Victory Building Team		458,685.22	Contractors
0031274	11/8/2022	Airgas USA		19,565.40	Instructional Supplies
0031284	11/8/2022	Gulf Coast Paper Co Inc		11,041.63	P & S - Other
0031322	11/10/2022 9	Southern Computer Warehouse In		18,068.74	< 5,000 Computer Not Cap INVT
0031323	11/10/2022	Ferracon Consultants Inc		14,815.14	Consultants
		Assessment Technologies		125,890.00	Testing Supplies
0031345	11/15/2022	isher Scientific Company LLC		63,268.02	> 5,000 Equipment Capitalized
0031346	11/15/2022	Freeit Data Solutions Inc			IT License Fees
	11/15/2022			33,487.74	Contractors
0031358	11/15/2022 9	Southern Computer Warehouse In			< 5,000 Computer Not Cap INVT

Del Mar College Financial Record System Checks Over 10,0000

Check	Date	Payee	Amount	Description
E0031393	11/17/2022	Wilson Consulting for Higher E	30,812.50	< 5,000 Software Not Cap INVT
E0031421	11/22/2022	CC Lawn Pros, LLC	22,525.00	Contractors
E0031423	11/22/2022	City of Corpus Christi	36,582.03	Water
E0031427	11/22/2022	Gateway Printing & Office Supp	11,636.82	Office Supply Payable
E0031456	11/29/2022	Assessment Technologies	206,870.00	Testing Supplies
E0031477	11/29/2022	Shoreline Plumbing Co	10,535.74	SC NC Plumbing
E0031478	11/29/2022	Southern Computer Warehouse In	11,769.62	< 5,000 Computer Not Cap INVT
		Total:	\$ 11,365,166.79	

Regular Agenda Item 7



То:	Mark Escamilla, Ph.D., President of the College
From:	Raul Garcia, CPA, Vice President and Chief Financial Officer
Date:	February 14, 2023
Subject:	Board Agenda: Tuition Rates Report

Background:

The College will present to the Board a tuition and fee affordability assessment including a \$3 tuition rate change as a point of reference for discussion.

B3.21 Tuition Policy: The per semester credit hour tuition rate for credit courses shall increase by a minimum of \$1.00 each fall semester for Texas in-district residents, Texas out-of-district residents, out-of-state residents, and foreign students. Any student whose legal residence is outside the Del Mar College District shall be charged an out-of-district fee. All student tuition and fees shall be set by the Board of Regents.

Action Item: Discussion and possible action regarding a tuition rate change for the 2023-2024 academic year.

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Fiscal Year 2023-2024

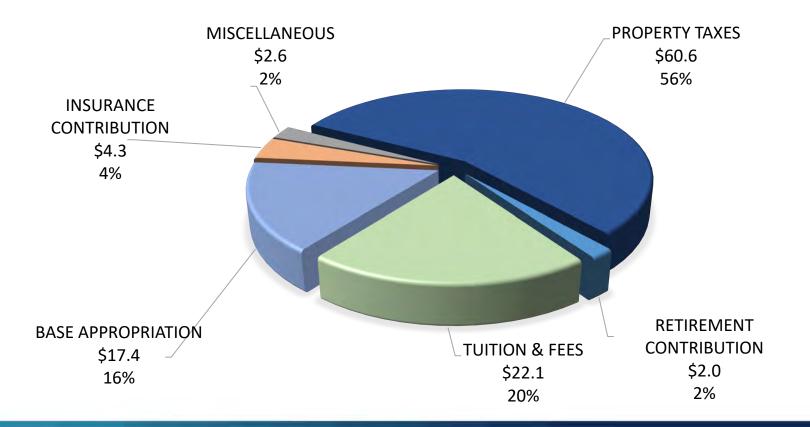
Tuition and Fee Assessment

Raul Garcia, Vice President and CFO February 14, 2023



2022 ANNUAL OPERATING REVENUES (ACTUAL)

Annual operating revenues of \$108.9 million





STUDENT AFFORDABILITY INDICATORS

College	Average Net Price	2022- 2023 Tuition and fees 15 Hours for both Fall and Spring	Annual Avg. Financial Aid Award (excludes student loans)	Students Receiving Financial Aid (excludes student loans)
Laredo	\$5,780	4,080	\$ 8,332	94%
Navarro	11,056	2,798	7,190	67%
Del Mar	5,617	3,380	5,911	70%
Tyler	11,203	2,962	5,728	73%
South Plains	6,758	3,387	5,679	76%
Central Texas	6,285	3,000	5,039	75%
Blinn	12,530	4,460	4,886	52%
North Central	5,778	3,150	4,231	54%
Amarillo	6,302	2,670	4,021	90%
TAMU - CC	14,349	8,634	8,545	57%
TAMU - Kingsville	12,028	9,892	10,434	89%

Source: 1. College for all Texans

2. The Federal National Center for Education Statistics (Full-time Beginning Undergraduates for the 2020 – 2021 year.



Out of Pocket Costs

Full-Time/First Time Student 2020-21 (in-district & living w/family)

Pell	\$5,987
State Grants	2,949
Institutional Grants	1,602
Total Avg. Financial Aid	\$10,538
Less: Tuition & Fees	(3,320)
Estimated Refund	\$7,218
Less other expenses:	
Books & Supplies	(1,260)
Room & Board	(6,950)
Other Expenses (Range \$3,453-\$4,408)	(4,808)
Total Out of Pocket costs	\$5,800

Source: National Center for Education Statistics: Integrated Postsecondary Education Data System



FALL TUITION AND FEE RATE CHANGE HISTORY

	Tuition & Fees per 1 semester hour Fees per term									
	In-					Student	* \$ Change	** Cost of		
	District	Building	General	Matriculatio	Instructional	Services	for 1 SCH	Attendance	\$	%
Fall Term	Tuition	Use Fee	Use Fee	n Fee	Support Fee	Fee		(P-T Student)	Change	Change
2010	\$ 5.00	\$ 2.00	\$ 2.00	\$ -	\$ 8.00	\$ -	\$17.00	\$ 1,362.00	\$ 160.00	13.3%
2011	8.00	-	-	-	10.00	-	18.00	1,510.00	148.00	10.9%
2012	1.00	-	-	-	-	-	1.00	1,526.00	16.00	1.1%
2013	3.00	-	-	2.00	2.00	-	7.00	1,610.00	84.00	5.5%
2014	1.00	-	-	-	-	-	1.00	1,626.00	16.00	1.0%
2015	-	-	-	-	-	-	-	1,626.00	-	0.0%
2016	-	-	-	-	-	-	-	1,626.00	-	0.0%
2017	5.00	-	-	-	-	-	5.00	1,706.00	80.00	4.9%
2018	3.00	-	-	-	-	8	11.00	1,770.00	64.00	3.8%
2019	3.00	-	-	-	-	-	3.00	1,818.00	48.00	2.7%
2020	2.00	-	-	-	-	-	2.00	1,850.00	32.00	1.8%
2021	-	-	-	-	-	-	-	1,850.00	-	0.0%
2022	2.00	-	-	-	-	-	2.00	1,882.00	32.00	1.7%

* SCH: Semester Credit Hour

** - Register in the fall and spring terms at 8 credit hours each term



FACTORS INFLUENCING POSSIBLE FISCAL YEAR 2024 TUITION RATE CHANGE

Semester Hour Rate Change	New Tuition Rate	Part-Time (Fall & Spring Terms 8 Cr. Hrs. each)	Amount Change	% Rate Change
\$ 1	72	1,898	16	0.9%
2	73	1,914	32	1.7%
3	74	1,930	48	2.6%

Semester Hour	Tuition Rate	Estimated Annual
Rate Change	Nale	Revenue
\$ 1	\$ 72	\$ 135,000
2	73	270,000
3	74	405,000

- Student Affordability
- Employee Compensation
- Deferred Maintenance Plan
- Instructional Support Services
- Student Support Services

- Technology Cyber Security
- Academic Program and Student Support Related
- Robust Academic Equipment Plan
 - For Workforce Programs e.g. Pilot Program, Transportation, Construction etc.



EMPLOYEE COMPENSATION HISTORY

	2019	2020	2021	2022	2023
Inflation Relief	\$0	\$0	\$0	\$0	\$1,064,872
Annual Increase	1,308,600	1,671,000	750,748	2,314,847	2,030,085
Total Compensation	\$1,308,600	\$1,671,000	\$750,748	\$2,314,847	\$3,094,947

	2019	2020	2021	2022	2023
FACULTY					
Base	\$1,000	\$1,250	\$0	\$2,000	\$1,040
Experience	829	829	829	829	829
Rank	0%	6.5%	0%	0%	1%
Education	0%	0%	0%	0%	1%
EXEMPT	2%	3%	1%	4%	3%
Non-Exempt	2%	3%	1%	4%	4%





Del Mar College Strategic Capital Planning Summary

Gordian assessed the current past-due (backlog) need at \$150M, & an additional \$101M for assets coming due from 2023-32.

Half of DMC's GSF included in our analysis is aged between 10-25. In the next 10 years, that 50% bucket will shift to 25-50, creating higher risk from lifecycles coming due in core building components: HVAC, Plumbing, Electrical, & Roofing.

The critical projects on the right are estimated at \$26.0M to replace in-full. Of this, \$22.2M is tied to the higher-ROI listed building systems above.

The Gordian Facilities database of project costs showed that \$1 invested in stewardship (annual keep-up cost, recurring dollars) releases approximately \$3 and in some cases upwards of \$4 of future capital reinvestment.

Based on condition categories and the purpose for doing each project, the data suggests an approach geared toward major renovation and modernization of critical spaces.

Building	Past-Due Projects	Building	Past-Due Projects
AQ	Add 2 Pool Heaters	MT	Upgrade lighting to LED
AQ	Replace AHU 1/2	PS1	Repair Window Wall
AQ	Replace Dehumidifier	Tennis	Replace Electrical Box: Lights
AM	Replace Dust Collector	VB	Replace 20 HP, CHWP
CL	Repair Window Wall	VB	Replace Roof Storm Drain/Pipe Leaks
CED	Replace 3 Carrier cooling units	Campus	Upgrade Control Panels
FA	Replace AHU1	Campus	Tie Lib/Coles Sewer line to
FA	Upgrade BAS Controls		Naples-Man hole
НС	Reroof Harvin	Campus	Replace Sewer line from St. Clair circle to Naples
HD	Reroof Heldenfels	Campus	Replace light fixtures from
Windward	Reroof Group 2 buildings		HID to LED
Heritage	Reroof Group 1 buildings	Campus	Replace fire/security alarms
Heritage	Reroof Group 2 buildings	Campus	Security/Access Upgrades
Windward	Reroof Group 3 buildings	Campus	CCTV Upgrades
Heritage	Reroof Group 3 Buildings	Campus	Replace 4 Pole Lights
KEDT	Replace soffit & fascia panels	Campus	Replace Sewer line under PF



*In addition to the buildings in scope, the need shown above includes supplementary projects provided by DMC to estimate the total cost of full asset replacement across campus. Q&A





Regular Agenda Item 8



- TO: Mark Escamilla, Ph.D. President and CEO
- FROM: Tammy McDonald Vice President of Administration and Human Resources

DATE: February 7, 2023

RE: Internal Audit Report to the Board of Regents

SUMMARY:

As part of the internal audit process, for board review and acceptance, the following information will be presented by Daniel Graves and Brandon Tanous, Partners with Weaver.

- Internal Audit Report Purchasing/Procurement
- Internal Audit FY23 Plan Status

BACKGROUND:

The Board of Regent's Audit Committee met on September 29, 2022. Daniel Graves and Brandon Tanous, Partners with Weaver, were present and reviewed internal audit status and report information with the committee that included the status of the purchasing/procurement audit. The purchasing/procurement audit status was also reviewed at the October 11, 2022 Board of Regents Regular meeting.

RECOMMENDATION:

Board Action to accept the Internal Audit Report.

LIST OF SUPPORTING DOCUMENTS: Presentation Internal Audit Report (1)

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Del Mar College

Internal Audit Status Report to the

Board of Regents

February 14, 2023





- 2022 Internal Audit Wrap-up
 –Purchasing
- 2023 Internal Audit Plan
 2023 Planned Audits
 - -Anticipated Schedule



Purchasing

- The scope of the audit focused on the centralized and decentralized Purchasing processes performed within the Purchasing Department and throughout the College. We reviewed the procedures in place for appropriate risk and regulatory coverage and compliance to ensure efficient and effective processes.
 - Coverage and Fieldwork:
 - Scope Period: January 1, 2021 through May 31, 2022
 - Fieldwork: July 11, 2022 through December 5, 2022
 - The report received an Satisfactory rating

<u>Scope</u>

- Audit included an evaluation of:
- Purchase Orders
- Bidding Process and Award
- Inter-local and Cooperative Agreement Purchases
- Contract Negotiation and Approval
- Vendor Management Selection
- Vendor Acceptance and Set-up

Summary Results



As a result of our procedures, we identified 3 findings across the three audit objectives.

Overall Assessment	Satisfactory
Objective A : Determine if internal controls are designed to ensure the effective management, administration, and compliance of Purchasing functions and responsibilities.	Satisfactory
Objective B : Ensure that controls over selected critical processes within the Purchasing processes are operating efficiently, effectively, and resulting in consistent and compliant procedures that meet end user needs.	Satisfactory
Objective C : Ensure that user access to view, process, modify and approve purchasing transactions is restricted to appropriate personnel and that access is periodically reviewed.	Strong



Finding 1 – MODERATE – Vendor Performance Monitoring

The College does not have a formal and established process for contract managers to routinely evaluate vendors, their performance, and to work with Procurement Management to suspend vendors when necessary.

Monitoring is performed for some contracts, but is not consistently applied to all contracts. Complaints related to vendors from Contract Managers are received by the Purchasing Department, but are not documented in the College's procurement records or Contract Management System for future review and evaluation.

Finding 2 – LOW – Informal Serial, Sequential or Split Purchasing Monitoring

The Purchasing Department does not have a consistent process in place to perform monitoring of potential serial, sequential or split purchases to ensure that purchase are not being split to circumvent controls.

Although Buyers investigate questionable purchases on an ad hoc basis and the Assistant Purchasing Director reviews each PO, there is no formal monitoring process or automated exception reports generated of purchases near established thresholds to trigger a need for further review. Previous processes implemented to formalize the monitoring were put on hold due to resource limitations and the manual nature of the monitoring.

Internal Audit of Purchasing



Finding 03 – LOW – Vendor File Completion

The College's Vendor Information Form is inconsistently collected and retained in vendor files by the Procurement Department.

We identified that from our sample of 20 new vendors from January 1, 2021 through May 31, 2022, two vendors did not have a complete vendor file due to the missing Vendor Information Form. These vendors were accepted due to having long standing relationships with the College.

Management's Response to Findings



	Finding	Status
1	Vendor Performance Monitoring	The College's Office of General Counsel is in the process of a comprehensive review of the College's contract management process. In the interim, Purchasing, in coordination with the Office of General Counsel and Risk Management, will assume the added responsibility for the Goods and Services contract management function. Purchasing will utilize Bonfire to track/update contract dates, process evaluations and other tasks associated with contract management. This added responsibility may require additional staffing and redistributing the existing workload. Construction contracts will be evaluated with the VP-CPFO for future consideration to add to the project.
2	Informal Serial, Sequential or Split Purchasing Monitoring	Previous discussions with IT did not identify an opportunity to create an exemptions report within our current ERP. Management will work with IT to see if this functionality can be included in the new ERP system. In the interim, Management will update current processes and work to redistribute workload to complete this monthly.
3	Vendor File Completion	Management will clarify guidelines to indicate that it is desirable to obtain a completed New Vendor Setup Packet and that exceptions will be based on a risk analysis for those instances where a vendor refuses to comply but the goods/services are critical to the college's operations and vendors are verified. Management will continue to require a valid W-9 before a vendor can be set up in our ERP system.

FY23 Internal Audit Plan



Audit Area	Risk Rating	Summary Procedures	Expected Timing
2023 Internal Audit Plan			
Bursar's Office	High	Audit will include an evaluation of risks and internal controls in place related to Del Mar College's Bursar's Office processes. Activities to be potentially evaluated will include Daily Receipts and Deposits, Credit Card Receipts and Processing, Cash Handling Oversight, Student Accounting, Daily POS Reconciliation, Assessment of Charges and Discounts, Funding and Refunding, and Accounts Receivable and Collections.	March – April 2023
Payroll	High	Audit will include an evaluation of risks and internal controls in place related to Del Mar College's Payroll processes. Activities to be potentially evaluated will include Timekeeping and Approval, Payroll Process, Payroll Taxes, Compliance Reporting, Voluntary/Involuntary Deductions, and Timekeeping System.	April – May 2023
Safety and Security	High	Audit will include an evaluation of risks and internal controls in place related to Del Mar College's Safety and Security processes. Activities to be potentially evaluated will include Security Compliance, Emergency Response Services, Del Mar Police, Campus and Event Security, Parking, and Traveler Security.	TBD
		2023 Planned Internal Audit Follow-Up	
Information Security	High	Audit will perform follow-up procedures on Prior Years' Audit findings to ensure corrective action has	TBD
Purchasing	High	been taken.	July 2023
Construction Management	High		May 2023
2023 Planned Annual Requirements			
Update Risk Assessment	N/A	Perform required annual update of risk assessment.	Ongoing
Annual and Quarterly Board Reports	N/A	Prepare and submit required Annual Internal Audit Report and quarterly reports to the Audit Committee of internal audit activities.	Ongoing
Project Management	N/A	Project Management meetings and Board Meetings.	Ongoing



Discussion

Daniel Graves, CPA | Partner 512.609.1913 | <u>daniel.graves@weaver.com</u>

Brandon Tanous, CIA, CFE. CGAP, CRMA | Partner 832.320.3275 | Brandon.Tanous@weaver.com

Del Mar College

IA #05-2022 Internal Audit over Purchasing Report Date: December 5, 2022 Issued: January 31, 2023



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Objective C: User Access
Appendix



Dr. Mark Escamilla Del Mar College 101 Baldwin Blvd. Corpus Christi, Texas 78404

This report presents the results of the internal audit procedures performed for Del Mar College (the College) during the period July 11, 2022 through December 5, 2022 relating to the Purchasing processes of the College.

The objectives of the internal audit were to evaluate the design and effectiveness of Del Mar College's Purchasing processes as follows:

- A. Determine if internal controls are designed to ensure the effective management, administration, and compliance of Purchasing functions and responsibilities.
- B. Ensure that controls over selected critical processes within the Purchasing processes are operating efficiently, effectively, and resulting in consistent and compliant procedures that meet end user needs.
- C. Ensure that user access to view, process, modify and approve purchasing transactions is restricted to appropriate personnel and that access is periodically reviewed.

To accomplish these objectives, we conducted interviews and walkthroughs with personnel responsible for Purchasing processes within the Purchasing, Business Services and Information Technology (IT) Departments. We also examined existing documentation, evaluated internal controls over the processes, and performed specific testing procedures to assess controls. Our coverage period was from January 1, 2021 through May 31, 2022. Procedures were performed both onsite and remotely and an exit meeting was conducted on December 5, 2022.

The following report summarizes the findings identified, risks to the organization, recommendations for improvement and management's responses.

Weaver and Siduell L.L.P.

WEAVER AND TIDWELL, L.L.P.

Austin, Texas December 5, 2022

> Weaver and Tidwell, L.L.P. 1601 South MoPac Expressway, Suite D250 | Austin, Texas 78746 Main: 512.609.1900 | Fax: 512.609.1911

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Background

The Purchasing Department (Department) at Del Mar College (the College) is responsible for managing the purchasing functions and assisting departments throughout the College in identifying the most efficient and effective purchasing methods within the requirements set forth by the State of Texas and industry best practices. Through the Department's mission, procurement best practices are utilized to obtain the best value in the acquisition of goods and services to support the overall mission and objectives of the College.

The Purchasing Department functions performed include assisting departments in procuring routine and unique items needed for the various academic and operational activities that are performed throughout the year, which include the processing of purchase requisitions, initiating formal and informal purchases, performing vendor selection and awards, contract negotiations and approval, setting up vendors in Colleague, processing purchase orders and conducting vendor monitoring and reporting.

Buyers within the Purchasing Department assist departments with researching purchasing options and ensuring their needs are met so a purchase order can be released to the vendor in a timely manner. Purchasing also provides departments with information on available vendors and contract purchasing sources, such as Cooperative and Interlocal Purchasing Agreements, which are managed and communicated to College purchasers in an effort to leverage purchasing power and reduce overall costs to the College.

Audit Objective and Scope

The audit focused on the centralized and decentralized Purchasing processes performed within the Purchasing Department and throughout the College. We reviewed the procedures in place for appropriate risk and regulatory coverage and compliance to ensure efficient and effective processes. The scope included an evaluation of the processes currently in practice covering the activities within the key areas, including:

- Purchase Initiation and Approval
- Formal Procurement Activities (Bidding and RFPs)
- Informal Procurement Activities, including Interlocal and Cooperative Agreement Purchases
- Sourcing
- Contract Negotiation and Approval
- Contract and Vendor Monitoring
- Vendor Acceptance, Set-Up, and Maintenance

Our procedures were designed to ensure relevant risks were covered and verified the following:

Purchase Initiation and Approval

- Budgets were verified, including funds encumbered, prior to purchase requisition approval
- Purchases were within buyer limits
- Items requested for purchase were correct and accurate
- Segregation of duties existed in the initiation and approval of purchase requests
- Purchase requisitions were properly approved prior to initiating procurement activities

Del Mar College Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Formal Procurement Activities (Bidding and RFPs)

- An appropriate procurement process was used for the type and value of the purchase
- Scope of work descriptions contained specific but not restrictive deliverables and timeframes
- Qualified vendors were identified and notified
- Vendor bids/proposals contained all required documentation
- Conflicts of interest were identified and avoided
- Best value for the College's formal procurements were identified and selected

Informal Procurement Activities, including Interlocal and Cooperative Agreement Purchases

- Small or micro purchases were procured from reputable and approved vendors from the vendor master file
- Vendors used through Interlocal and Cooperative Agreements were qualified to meet College requirements and were procured competitively and appropriately
- Interlocal and Cooperative Agreement purchases were evaluated for best value
- Interlocal and Cooperative Agreement contracts were current and have an appropriate term and duration
- Interlocal and Cooperative contracts were properly reviewed and approved

Sourcing, including Construction Sourcing

- Multiple vendors providing similar products or services are identified, reviewed, and
- eliminated
- Consolidated purchasing is utilized for similar purchases
- Sole-source and single source purchases are limited and receive pre-approval
- Emergency purchases are limited and obtain proper approvals prior to initiation
- Vendors are selected based on defined criteria
- Appropriate evaluators are selected based on the nature of the purchasing
- Responses are evaluated consistently against defined and established criteria
- Selected contractors/vendors and the evaluation criteria utilized is effectively and appropriately presented to the Board of Regents for review and approval

Contract Negotiation and Approval

- Contract provisions to protect the College and limit liability were included in vendor contracts
- Buying agreements and negotiated discounts with vendors were appropriately reviewed and approved by management
- Vendor discounts were effectively communicated to all departments
- College vendors charged competitive market rates
- Contract changes or modifications were approved
- Contract information in Colleague was accurate (i.e. rates, amounts, descriptions, etc.)
- Multiyear contracts were appropriately handled and monitored
- Contract renewals or extensions were properly evaluated and approved
- Contract renewals were initiated before an existing contract expires
- Vendors provided sufficient proof of insurance to cover increases in contract amounts

Contract and Vendor Monitoring

- Aggregate spending with non-contract vendors were monitored
- Serial, sequential or split purchasing were evaluated and detected
- Vendors paid their fees as required by contract terms
- Vendors complied with all terms and conditions of the contract or other purchasing method, including Interlocal and Cooperative contracts

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

- Purchase reporting to Cooperative contracts, if necessary, was performed timely
- Vendor rebates or reimbursements were received in a timely manner.
- Vendor evaluations were completed and communicated to Purchasing personnel
- Active vendors were periodically reviewed for stability and financial viability

Vendor Acceptance, Set-Up and Maintenance

- New vendors were properly authorized for entry into the system and the data was entered accurately into the system prior to vendors being utilized
- Access to setup new vendors and modify sensitive vendor information was properly safeguarded
- Changes to the vendor master file were appropriately authorized
- Fictitious or duplicate vendors were prevented
- A complete, accurate and approved list of vendors was maintained
- Inactive and duplicate vendors were removed from the vendor master file timely

The scope of the audit did not include the following Purchasing processes/subprocesses:

- Accounts Payable and Cash Disbursements
- Purchasing Cards
- Construction Purchases
- Warehouse and Inventory Control

Our procedures included interviewing key personnel within the College's Purchasing, Business Office, and Information Technology Departments to gain an understanding of the current processes in place, examining existing documentation, performing walkthroughs and evaluating the internal controls over the process. Our coverage period was from January 1, 2021 through May 31, 2022.

The objectives of this internal audit were as follows:

- A. Determine if internal controls are designed to ensure the effective management, administration, and compliance of Purchasing functions and responsibilities.
- B. Ensure that controls over selected critical processes within the Purchasing processes are operating efficiently, effectively, and resulting in consistent and compliant procedures that meet end user needs.
- C. Ensure that user access to view, process, modify and approve purchasing transactions is restricted to appropriate personnel and that access is periodically reviewed.

Executive Summary

Through our interviews, evaluation of internal control design and testing of transactions, we identified 3 findings. The listing of findings include those items that have been identified and are considered to be non-compliance issues with documented Del Mar College policies and procedures, rules and regulations required by law, or where there is a lack of procedures or internal controls in place to cover risks to the College. These issues could have significant financial or operational implications.

A summary of our results, by audit objective, is provided in the table below. See the Appendix for an overview of the Assessment and Risk Ratings.

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

	Satisfactory	
Scope Area	Result	Rating
Objective A: Determine if internal controls are designed to ensure the effective management, administration, and compliance of Purchasing functions and responsibilities.	 We identified 45 controls in place in the Purchasing processes. However, there are opportunities to strengthen the processes and control environment including: Implement a systematic process for monitoring and documenting vendor performance by contract. Implement a systematic process for routine monitoring for serial, sequential or split purchasing transactions to ensure that purchases are not bypassing established internal controls and approval thresholds. 	Satisfactory
Objective B: Ensure that controls over selected critical processes within the Purchasing processes are operating efficiently, effectively, and resulting in consistent and compliant procedures that meet end user needs.	Controls appear to be in place, however we identified that Vendor Information Forms from new vendors are not consistently obtained before completing the vendor registration profile.	Satisfactory
Objective C: Ensure that user access to view, process, modify and approve purchasing transactions is restricted to appropriate personnel and that access is periodically reviewed.	Controls are in place and effective in restricting user access.	Strong

Other opportunities for improvement were identified through our interviews, evaluation of internal control design and transactional testing. These observations include those items that are not considered to be non-compliance issues with documented College policies and procedures. These are considered process improvement observations and the intent for the recommendations are to strengthen current College processes and controls. These observations were provided to management separately.

Conclusion

Based on our evaluation, the Purchasing processes have procedures and controls in place designed to mitigate risks within the significant processes. However, we identified opportunities to strengthen the processes and effectiveness of controls within the Purchasing Department.

Del Mar College Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Most significantly, we recommend that the Purchasing Department coordinate with Risk and IT to implement a systematic process, through the new ERP or Bonfire System, for monitoring and documenting vendor performance by contract. Vendor evaluations should be performed by the Contract Managers (end-users) on a regular basis and the results of these evaluations should be tracked by Purchasing.

Additionally, the Purchasing Department should coordinate with IT to implement a systematic process for routine monitoring for serial, sequential or split purchasing transactions through exception reporting to ensure that purchasing controls are not bypassed along with established approval thresholds.

Lastly, we recommend that Purchasing management reinforce existing processes and requirements to obtain Vendor Information Forms from every new vendor before completing the vendor registration profile.

Detailed Procedures Performed, Findings, Recommendations and Management Response

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Detailed Procedures Performed, Findings, Recommendations and Management Response

Our procedures included interviewing key personnel within Purchasing, Business Office, and Information Technology Departments to gain an understanding of the current processes in place, examining existing documentation, evaluating the internal controls over the process, and testing the effectiveness of the controls in place.

Objective A: Design of Internal Controls

Determine if internal controls are designed to ensure the effective management, administration, and compliance of Purchasing functions and responsibilities.

Procedures Performed: We gained an understanding of the current Purchasing processes by conducting interviews and walkthroughs with key personnel within the Purchasing, Business Office, and Information Technology Departments and examined existing documentation to gain an understanding of the current Purchasing processes from purchase initiation and approval, through vendor acceptance, setup and maintenance. We documented our understanding of the process in a bullet point format, identifying controls over the following critical sub processes:

- Purchase Initiation and Approval
- Formal Procurement Activities (Bidding and RFPs)
- Informal Procurement Activities, including Interlocal and Cooperative Agreement Purchases
- Sourcing
- Contract Negotiation and Approval
- Contract and Vendor Monitoring
- Vendor Acceptance, Set-Up, and Maintenance

We evaluated whether the identified internal controls are sufficiently designed to comply with College policies and procedures and mitigate the critical risks associated with the Purchasing cycle. We identified any unacceptable risk exposures due to control gaps in the existing control structure as well as opportunities to strengthen the effectiveness and efficiency of the existing procedures. Additionally, we evaluated the existing control design to verify that College processes are designed to ensure compliance with relevant guidance and regulations.

Results: We identified 45 total unique internal controls in place over the significant activities within the Purchasing processes. We identified two areas for improvement that should be made in the processes, policies and procedures.

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Process Area	Identified Controls	Finding/ Observation
Purchasing Proces	ses	
Purchase Initiation and Approval	8	-
Competitive Procurement Activities	3	-
Non-Competitive Procurement Activities	7	-
Sourcing	7	-
Contract Negotiation and Approval	8	-
Vendor Acceptance, Set-up, and Maintenance	6	-
Contract and Vendor Monitoring	6	Finding 01, 02
Total	45*	

*Indicates the number of unique controls identified. However, the controls identified also overlap and cover multiple process areas.

Finding 01 – MODERATE – Vendor Performance Monitoring:

The College does not have a formal and established process for contract managers to routinely evaluate vendors, their performance, and to work with Procurement Management to suspend vendors when necessary. Although monitoring is performed of capital leases and high risk contracts (such as those within construction or face public scrutiny), the monitoring is not formal, consistent, or applied universally. Complaints received by the Purchasing Department from the College's Contract Managers are typically informally received and are generally themed around misunderstandings or miscommunications and not from a vendor being inadequate or failing to meet the contracts terms and conditions that would result in suspension or disbarment. However, the vendor complaints and any action taken are not formally documented or included in the Colleges electronic records or Contract Management System for future review and evaluation.

Recommendation: Purchasing should coordinate with Risk and IT to implement a systematic process, through the new ERP or Bonfire System, for monitoring and documenting vendor performance by contract. Vendor evaluations should be performed by the Contract Managers (end-users) on a regular basis and the results of these evaluations should be tracked by Purchasing. Purchasing should obtain the necessary resources to develop the vendor performance evaluation process and to implement the process through a staged approach to eventually cover all vendor and contract types. The Purchasing team should also maintain a listing of unsatisfactory vendors and ensure the College does not enter into business with them.

Del Mar College Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Management's Response: The College's Office of General Counsel is in the process of a comprehensive review of the College's contract management process. In the interim, purchasing, in coordination with the Office of General Counsel and Risk Management, will assume the added responsibility for the Goods and Services contract management function. Purchasing will utilize Bonfire to track/update contract dates, process evaluations and other tasks associated with contract management. This added responsibility may require additional staffing and redistributing the existing workload. Construction contracts will be evaluated with the VP-CPFO for future consideration to add to the project.

Responsible Party: Director of Purchasing & Business Services and Assistant Director of Purchasing **Implementation Date**: May 31, 2023

Finding 02 – LOW – Informal Serial, Sequential or Split Purchasing Monitoring:

The Purchasing Department does not have a consistent process in place to perform formal monitoring of potential serial, sequential or split purchases to ensure that purchase are not being split to circumvent controls. Although Buyers investigate questionable purchases on an ad hoc basis and the Assistant Purchasing Director reviews each PO, there is no formal monitoring process or automated exception reports generated of purchases near established thresholds to trigger a need for further review. Previous processes implemented to formalize the monitoring were put on hold due to resource limitations and the manual nature of the monitoring.

Recommendation: Purchasing should coordinate with IT to implement a systematic process for routine monitoring for serial, sequential or split purchasing transactions to ensure that purchases are not bypassing established approval thresholds. The process should consider utilizing system generated exception reports from the new ERP to identify potential serial, sequential, or split purchases. The reports should be run weekly and evaluated by Purchasing Management to evaluate potential exceptions to determine whether controls were followed or where additional investigation is needed.

Management's Response: Previous discussions with IT did not identify an opportunity to create an exemptions report within our current ERP. We will work with IT to see if this functionality can be included in the new ERP system. In the interim, we will update our current process and work to redistribute workload to complete this monthly.

Responsible Party: Director of Purchasing & Business Services and Assistant Director of Purchasing **Implementation Date:** April 30, 2023

Objective B: Effectiveness of Internal Controls

Ensure that controls over selected high-risk processes within the Purchasing processes are operating efficiently and effectively.

- 1. Procedures Performed: We selected a sample of 20 purchase orders during the scope period beginning January 1, 2021 through May 31, 2022. For each selected purchase order, we verified the following:
 - The appropriate method of purchase was selected
 - The purchase requisition was appropriately reviewed and approved prior to being processed

Del Mar College

Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

- The purchase requisition approver is different than the purchase order approver
- The vendor used is an existing and approved vendor
- The purchase requisition transaction date precedes that of the purchase order
- The purchase order and purchase requisition information agree

Results: No findings identified.

- 2. Procedures Performed: We reviewed a sample of four competitive bids from the formal solicitations population during our scope period January 1, 2021 through May 31, 2022 to verify that the College's formal bid process was followed according to College Policies and Procedures and state and local requirements, including:
 - Appropriate and qualified bids/proposals were received and evaluated prior to selecting the best qualified vendor
 - Defined and consistent criteria were used to evaluate the bids/proposals
 - Best value was selected for award

Results: No findings identified.

- **3. Procedures Performed**: We selected and reviewed 15 informal purchases made utilizing interlocal and cooperative agreements that occurred from January 1, 2021 through May 31, 2022. For each selected purchase, we verified the following:
 - The purchase was assessed for best value prior to purchase
 - An active agreement was in place at the time of the purchase
 - The purchase was properly reviewed, approved, and processed
 - Cooperative purchases were appropriately and timely reported, as required by the agreement

Results: No findings identified.

- 4. Procedures Performed: We sampled 20 new vendors entered into the Colleague system during the scope period of January 1, 2021 through May 31, 2022. For each new vendor, we verified the following:
 - The completed Vendor Information Form and W-9 Form were obtained prior to profile set-up
 - Review and approval was received for the new Vendor in Colleague
 - The new vendor profile in Colleague matches the information on the forms (Vendor Information and W-9) obtained by Purchasing

Results: We identified two instances where the complete Vendor Information Form was not obtained by the College.

Del Mar College Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Finding 03 - LOW - Vendor File Completion:

We selected and reviewed new vendor files during our scope period of January 1, 2021 through May 31, 2022 to verify each vendor file contained a W-9, a completed Vendor Information Form, and the vendor was appropriately reviewed and approved prior to being included in the Vendor Master File. Of the 20 samples of new vendors evaluated, two vendors provided their W-9 but did not complete and return the Vendor Information Form resulting in an incomplete vendor file. The vendors declined to complete the Vendor Information Form, but since the vendors had long standing relationships with the College, it was considered low risk and no further action was requested or taken. As a result, the completion of the Vendor Information Form is performed inconsistently.

Recommendation: We recommend that Purchasing management reinforce existing processes and requirements to obtain Vendor Information Forms from every new vendor before completing the vendor registration profile.

Management's Response: We will clarify our guidelines to indicate that it is desirable to obtain a completed New Vendor Setup Packet and that exceptions will be based on a risk analysis for those instances where a vendor refuses to comply but the goods/services are critical to the college's operations and vendors are verified. We will continue to require a valid W-9 before a vendor can be set up in our ERP system.

Responsible Party: Director of Purchasing & Business Services and Assistant Director of Purchasing **Implementation Date:** March 31, 2023

Objective C: User Access

Ensure that user access to view, process, modify and approve purchasing transactions is restricted to appropriate personnel and that access is periodically reviewed.

Procedures Performed: We obtained an employee directory and access reports for all Colleague screens associated with Purchasing processes related to vendor set up and modification, and Purchase Requisition/Purchase Order creation, modification, review, and approval and determined six screens in which purchasing processes are performed.

We evaluated the level and type of access granted to each Del Mar College personnel within Colleague to determine if the access to view or make modifications was reasonable and appropriately restricted based on the user's position and job duties. Additionally, we evaluated whether user access within the applications is formally and periodically reviewed to identify users that should be removed or have their access limited or increased based on their job duties and roles.

Results: No findings identified.

Appendix

Del Mar College Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

The appendix defines the approach and classifications utilized by Internal Audit to assess the residual risk of the area under review, the priority of the findings identified, and the overall assessment of the procedures performed.

Report Ratings

The report rating encompasses the entire scope of the engagement and expresses the aggregate impact of the exceptions identified during our test work on one or more of the following objectives:

- Operating or program objectives and goals conform with those of the College
- College objectives and goals are being met
- The activity under review is functioning in a manner which ensures:
 - o Reliability and integrity of financial and operational information
 - Effectiveness and efficiency of operations and programs
 - Safeguarding of assets
 - o Compliance with laws, regulations, policies, procedures and contracts

The following ratings are used to articulate the overall magnitude of the impact on the established criteria:

Strong

The area under review meets the expected level. No high risk rated findings and only a few moderate or low findings were identified.

Satisfactory

The area under review does not consistently meet the expected level. Several findings were identified and require routine efforts to correct, but do not significantly impair the control environment.

Unsatisfactory

The area under review is weak and frequently falls below expected levels. Numerous findings were identified that require substantial effort to correct.

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Internal Audit Report over Purchasing December 5, 2022 Issued: January 31, 2023

Risk Ratings

Residual risk is the risk derived from the environment after considering the mitigating effect of internal controls. The area under audit has been assessed from a residual risk level utilizing the following risk management classification system.

High	High risk findings have qualitative factors that include, but are not limited to:			
	 Events that threaten the College's achievement of strategic objectives or continued existence Impact of the finding could be felt outside of the College or beyond a single function or department 	 Potential material impact to operations or the College's finances Remediation requires significant involvement from senior College management 		
Moderate	Moderate risk findings have qualitative	e factors that include, but are not limited to:		
	 Events that could threaten financial or operational objectives of the College Impact could be felt outside of the College or across more than one function of the College 	 Noticeable and possibly material impact to the operations or finances of the College Remediation efforts that will require the direct involvement of functional leader(s) May require senior College management to be updated 		
Low	Low risk findings have qualitative facto	ors that include, but are not limited to:		
	 Events that do not directly threaten the College's strategic priorities Impact is limited to a single function within the College 	 Minimal financial or operational impact to the organization Require functional leader(s) to be kept updated, or have other controls that help to mitigate the related risk 		

Regular Agenda Item 9



BOARD OF REGENTS

DATE: February 10, 2023

TO: Board of Regents

Carol A. Scott Scott/dp FROM: Board Chair

RE: Appointment of Board of Regent Representative to the Tax Increment Reinvestment Zone #2, #3, #4 and #5

SUMMARY:

The City of Corpus Christi asks that a Regent be appointed to represent Del Mar College on each of the Tax Increment Reinvestment Zones (TIRZ).

BACKROUND:

- TIRZ #1:Bayfront (Completed)
- TIRZ #2: Padre Island (Packery Channel)
- TIRZ #3: Downtown
- TIRZ #4: North Beach
- TIRZ #5: SPID/Crosstown

RECOMMENDATIONS:

After conferring with individual Board members, I am appointing the following individuals to represent the College as follows:

Libby Averyt on TIRZ #2 Rudy Garza on TIRZ #3 David Loeb on TIRZ #4 David Loeb on TIRZ #5

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Del Mar College Physical Facilities January 26, 2023

- TO: Mark Escamilla, Ph.D. President and CEO
- **FROM:** John Strybos, PE, CPA Vice President and Chief Physical Facilities Officer

John Strybos

RE: Discussion and Possible Action on Award of Contract for Request for Competitive Sealed Proposals, RCSP #2023-02, Del Mar College Building Renovations and Improvements Heritage Campus

SUMMARY: Del Mar College Purchasing and Business Services Department has advertised for Del Mar College Building Renovations and Improvements Heritage Campus. This solicitation is a Competitive Sealed Proposal (CSP) or Qualifications based procurement. This project consists of the renovation and improvements to repurpose the Memorial Classroom Building into the new Administration Building, Renovation of the Harvin Student Center and a plaza to connect the two projects..

BACKGROUND: Del Mar College Physical Facilities Department contracted with Gignac and Associates LLP. to prepare construction documents for the renovation of the Memorial Classroom Building, and the Harvin Student Center. The Memorial Classroom Building is vacant and all asbestos abatement has been completed. The Harvin Student Center will be renovated to address critical systems in the building including the roof repalement, mechanical, electrical and plumbing issues. This a 2014 Bond funded project.

STAFF RECOMMENDATION: Award of a contract to the recommended contractor using 2014 Bond Funds.

LIST OF SUPPORTING DOCUMENTS: Campus Map

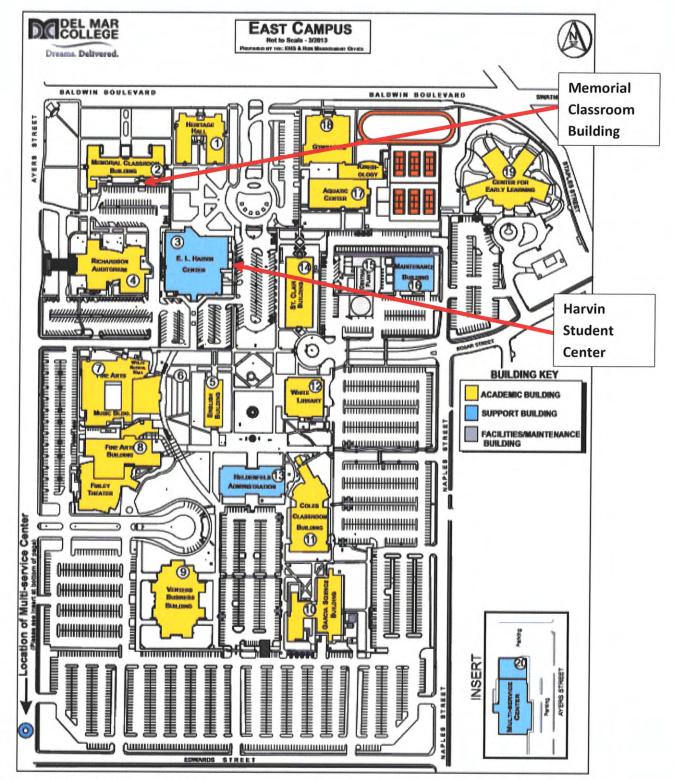


Figure 1 Heritage Campus Map

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Del Mar College Physical Facilities Janaury 26, 2023

TO: Mark Escamilla, Ph.D. President and CEO

FROM: John Strybos, PE, CPA Vice President and Chief Physical Facilities Officer

John Strybos

RE: Discussion and Action on Award of Contract for Request for Competitive Sealed Proposals, RCSP #2023-03, Windward Campus Emergency Response Training (ERT) Facility Improvements

SUMMARY: Del Mar College Purchasing and Business Services Department has advertised for Windward Campus Emergency Response Training (ERT) Facility Improvements. This solicitation is a Competitive Sealed Proposal (CSP) or Qualifications based procurement. This project consists of the installation of a collapsed trench training prop, a confined space training tower, and other appurtenances to support the training programs.

BACKGROUND: On December 6, 2022, the City of Corpus Christi passed a Resolution authorizing a 10-year interlocal agreement, with automatic renewal every year thereafter for a term of one year each renewal, with Del Mar College to provide Fire, Emergency Medical Services, and other Public Safety related training, and joint use of Del Mar College facilities and equipment related the Corpus Christi Fire Department training. These ERT Facility Improvements are a critical part of supporting the interlocal agreement with the City of Corpus Christi. Del Mar College Physical Facilities Department contracted with Hanson Professional Services, Inc. to prepare the construction documents for this project.

STAFF RECOMMENDATION: Award of a contract to the recommended contractor using 2014 Bond Funds.

LIST OF SUPPORTING DOCUMENTS: Campus Map



Figure 1 Confined Space Training Tower Prop

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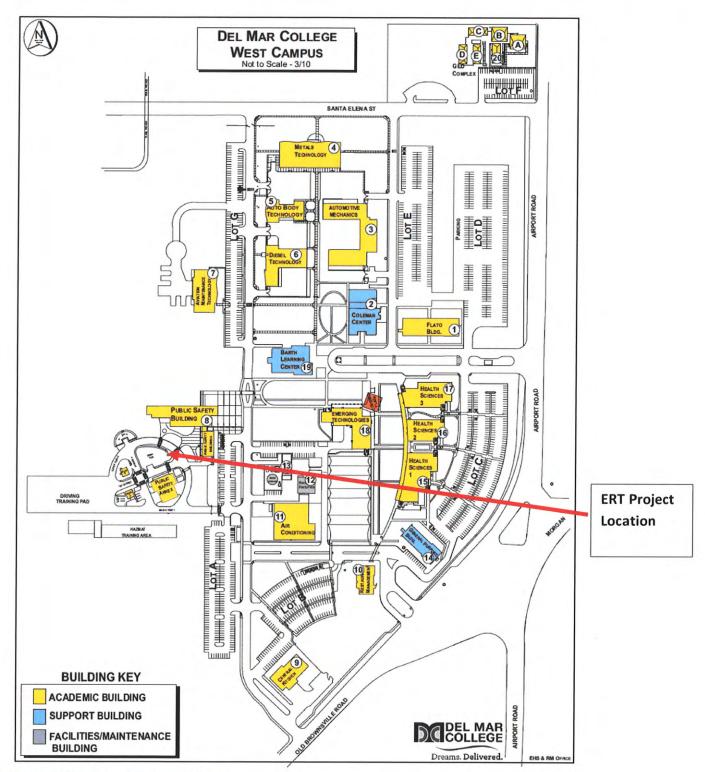


Figure 2 Windward Campus Map

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Del Mar College Physical Facilities February 2, 2023

TO: Mark Escamilla, Ph.D. President and CEO

John Strybos, PE, CPA Vice President and Chief Physical Facilities Officer John Strybos FROM: John Strybos, PE, CPA

RE: Discussion and Possible Action on Approval of 2016 Bond Oso Creek Campus Construction Project Change Order #13 Main, STEM, Culinary and Change Order #5 Central Plant

SUMMARY:

The purpose of this Change Order is to address changes in the Scope of Work that resulted from additional work including (1) Architect's Supplemental Information, (2) Request for Information (RFI) responses issued by the Architect (3) Bulletins issued by the Architect and (4) unforeseen sight conditions. The following Table summarizes the Change Orders.

Item	Central Plant	Main, STEM, Culinary	Total	Funding Source
Original Contract	\$9,250,000.00	\$106,742,500.00	\$115,992,500.00	Bond Proceeds
Change Orders #1 -#4	\$157,377.00		\$157,377.00	
Change Orders #1 -#12		\$13,015,725.00	\$13,015,725.00	
Revised Total	\$9,407,377.00	\$119,758,225.00	\$129,165,602.00	
Change Order #5-2/14/2023	\$52,187.00		\$52,187.00	Bond Proceeds
Change Order #13 – 2/14/2023		\$216,112.39	\$216,112.39	Bond Proceeds
Revised Total	\$9,459,564.00	\$119,974,337.39	\$129,433,901.39	

BACKGROUND:

The \$139,000,000 2016 Bond is funding the design and construction of the Oso Creek Campus. The project includes site work improvements and the construction of approximately 250,000 gross square feet of classrooms, laboratories, offices administrative spaces, central plant and a new Culinary Arts Building. Classes are being held in the STEM building with the full campus opening for the Spring 2023 semester. Gensler with Turner. Ramirez Architects is the Architect for the project and the contractor is Fulton Construction. AGCM Inc. is providing construction management services for the project.

STAFF RECOMMENDATION:

Approval of Change Order #13 Man, STEM, Culinary and Change Order #5 Central Plant

LIST OF SUPPORTING DOCUMENTS:

- (1) Main, STEM, Culinary Summary of Change Orders 1 through 12
- (2) Main, STEM, Culinary Summary of Change Order # 13
- (3) Central Plant Summary of Change Order # 5

Table 1 S	ummary of	Change	Orders 1	Through	12 Ma	in, Stem,	Culinary
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Item	Central Plant	Main, STEM, Culinary	Total	Funding Source
Original Contract	\$9,250,000	\$106,742,500.00	\$115,992,500.00	Bond Proceeds
Change Order #1 – 9/8/2020	\$-65,220	\$876,924.00	\$811,704.00	Bond Interest Income
Change Order #2 – 5/11/2021	\$167,063	\$271,886.00	\$438,949.00	Bond Interest Income
Change Order #3 – 7/27/2021	\$0	\$490,492.70	\$490,492.70	Bond Interest Income
Change Order #4 – 8/11/2021	\$0	\$622,186.00	\$622,186.00	Bond Interest Income
Change Order #5 – 10/5/2021	\$0	\$454,399.30	\$454,399.30	Bond Proceeds
Change Order #6 – 12/14/2021	\$0	\$2,062,070.00	\$2,062,070.00	Bond Proceeds
Change Order #7 – 2/01/2022	\$55,534	\$1,111,119.00	\$1,166,653.00	Bond Proceeds
Change Order #8 – 3/08/2022	0.00	\$2,637,702.00	\$2,637,702.00	Bond Proceeds
Change Order #9 – 5/10/2022	0.00	\$829,800.00	\$829,800.00	Bond Proceeds
Change Order #10 – 6/14/2022	0.00	\$734,500.00	\$734,500.00	Bond Proceeds
Change Order #11 – 9/13/2022	0.00	\$624,646.00	\$624,646.00	Bond Proceeds
Change Order #12 – 9/13/2022	0.00	\$2,300,000.00	\$2,300,000.00	Plant Funds
Total Change Orders #1 –#12	\$157,377.00	\$13,015,725.00	\$13,173,102.00	
Revised Total	\$9,407,377.00	\$119,758,225.00	\$129,165,602.00	

Central Plant Change Order #4 is a no cost time extension



Del Mar College Physical Facilities February 2, 2023

2016 Bond Oso Creek Campus Construction Project Change Order Number 5 Central Plant

PCO #	Descrption	Amount (\$)
PCO 020	Central Plant Utility Costs	\$58,000.00
PCO 021	Misc Electrical Changes	\$15,000.00
PCO 022	RFI 40 Air to Dmark CP 115	\$9,000.00
PCO 023	Credit for Window Retesting	(29,813.00)
PCO 024	Time Extension for Commissioning	\$0.00
	Total	\$52,187.00

2016 Bond Oso Creek Campus Construction Project Change Order #13 Main, Stem, Culinary

PCO #	Descrption	Amount (\$)
PCO 91	STEM RFI 207 DI Water to Autoclave in ST335	7,350.00
PCO 92	Main Building Coffee Bar	6,500.00
PCO 93	STEM Gas Valves in ST336 and Nozzles in ST309	4,000.00
PCO 94	Main Business Offices Glass Partitions and Locks	10,000.00
PCO 95	Misc Electrical Changes No. 2	70,000.00
PCO 96	Main Privacy Film on Glass Doors	26,000.00
PCO 97	Main Closures at Security Gates	3,750.00
PCO 98	City Utility Bills No. 2	77,129.39
PCO 99	CA Freezer Alarms for CA120, 121, 122, 138 & 139	3,750.00
PCO 100	Credit for Window Retesting	(20,367.00)
PCO 101	Cabling for Cameras in Parking Lots	28,000.00
	Total	\$216,112.39

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Regular Agenda Item 13



OFFICE OF GENERAL COUNSEL

DATE:	February 9, 2023
TO:	Board of Regents College President and CEO
FROM:	Augustin Rivera, Jr. Kf General Counsel
RE:	Annual Board of Ethics Update and Review

SUMMARY:

DMC General Counsel will facilitate the Board of Regent's Annual Ethics Update and Review for 2023.

BACKGROUND:

Every year, the Board of Regents renews its commitment to high ethical standards by conducting an Annual Ethics Update and Review.

In 2021, consistent with the Board's long-standing commitment to ethics, the Board approved the creation of an Ad Hoc Committee for the purpose of reviewing the Board's Bylaws and Statement of Conduct and Ethics for possible update and revision. Regent Libby Averyt served as chair of the Ad Hoc Committee and Regents Hutchinson and Laurie Turner served as the other committee members.

After dedicating substantial work and time to the project, the Ad Hoc Committee proposed additions and revision to the Bylaws for clarity, emphasis, and improvement, and the proposed changes were ultimately approved by the Board (after deliberation) in the Fall of 2021. The approved changes included the formalization of the Board's Annual Ethics Review and a proposed Statement of Ethical Conduct and Personal Disclosure Statement for each Regent to sign following the annual Ethics Review.

Attached are the approved forms for review and signature by each Regent following the Ethics update.

LIST OF SUPPORTING DOCUMENTS:

- 1. Del Mar College Board Bylaws and Statement of Conduct and Ethics
- 2. Statement of Ethical Conduct form (unsigned)
- 3. Personal Disclosure Statement (unsigned)

BYLAWS Board of Regents Del Mar College District

The following Bylaws of the Board of Regents of the Del Mar College District provide the operational framework within which the Board shall govern and act, as well as the aspirational and legal standards by which each Board member shall conduct themselves in the performance of their duties and in representing Del Mar College. Importantly, these Bylaws include expectations of ethical behavior that are more than what is required by law. The Board of Regents acknowledges the profound importance of leading by example and with these Bylaws, endeavors to cultivate a culture of exemplary Ethics at Del Mar College.

I. BOARD DUTIES AND RESPONSIBILITIES

- A. The Board, composed of lay members, ("Board members" or "Regents"), shall exercise the traditional and time- honored role as it has evolved and shall constitute the keystone of the governance structure. In this regard, the Board:
 - 1. Is expected to preserve institutional independence and to defend its right to manage its own affairs through its chosen administrators and employees, free from any undue or improper influence.
 - 2. Shall enhance the public image of the College.
 - 3. Shall interpret the community to the College and interpret the College to the community.
 - 4. Shall nurture the College to achieve its full potential within its role and vision.
 - 5. Shall provide for financial resources to support adequately the institutional goals.
 - 6. Shall appoint the President and Chief Executive Officer (President and CEO) of the College and conduct periodic evaluations of the CEO's performance.
 - 7. Shall establish and periodically review the Vision and Mission statements of the College.
 - 8. Shall establish the College's strategic plan and goals consistent with the role and vision of the College.
- B. The Board possesses and exercises its authority and duties as a collective body and functions only when it is convened in a properly noticed meeting. Unless

specifically authorized by prior action of the Board, no individual member may speak, obligate, or exercise authority in the name of the Board.

- C. The Board functions within the framework of laws, court decisions, attorney general's opinions, and similar mandates and restrictions from external sources. It performs functions as specified by applicable laws and regulations.
- D. The Board formulates policies and delegates to the President and CEO of the College the function of administering policies and regulations. The Board is not involved in administrative details, but the Board's review of administrative procedures and regulations may be undertaken if necessary to the function of policy formulation. In the absence of appropriate policy, the President and CEO of the College may need to make decisions and exercise authority, but such actions are subject to subsequent review by the Board for determination as to the need for a policy statement.
- E. Board members may be removed from office according to Texas Constitution, Article V, Section 24; Local Government Code 87.011, 87.012, 87.013, 87.031; Education Code 4.35(b), Texas Education Code § 44.032, and Texas Education Code § 130.0845, as currently stated or as amended in the future.
- F. A Board member shall not be absent from more than half of the regularly scheduled board meetings that the member is eligible to attend during a calendar year, not counting an absence for which the member is excused by a majority vote of the board. Texas Education Code § 130.0845.
- G. If citizens bring a concern or complaint to an individual Board member, the Board member shall refer the citizen to the College President and CEO or designee, who shall proceed according to appropriate Board policy. This does not restrict the Board member from bringing the concern or complaint to the Board of Regents.
- H. Board members shall undergo training and onboarding as soon as practicable after taking office, including the training and onboarding required by law and the orientation provided by the College. See below Section VIII.
- I. While serving in office, Board members shall not accept employment, including self-employment, or engage in a business, charity, nonprofit organization, or professional activity that conflicts with or could reasonably be expected to impair the Board member's independence of judgment in the performance of official duties.
- J. Regarding Board members' expenditures and reimbursements, each member shall comply with applicable College policies and act responsibly and as good stewards of College funds.

K. In accordance with Board Bylaws, College policy and other applicable standards, the Board shall perform an annual self-evaluation. The self-evaluation will incorporate criteria assessing Board operations and defining Board effectiveness. The Board will use the results of the self-evaluation to assess past performance and to establish goals for the future.

II. STATEMENT OF CONDUCT AND ETHICS

Each member of the Board will conduct themselves, at all times, in accordance with the highest ethical principles and shall strive to support the Mission and Vision Statement of the College and, to that end, shall adhere to the following standards:

- A. Attend and participate actively in Board meetings.
- B. Devote time, thought, and study to the duties of a Board member in order to render effective and informed service.
- C. Work with other Board members to establish effective Board policies, delegate authority for the administration of the College to the President and CEO of the College, and act on behalf of the Board only with the official authorization of a majority of the members of the Board.
- D. Make policy decisions only after full discussion at publicly held Board meetings.
- E. Base all decisions on the available facts and independent judgment, free from any undue or improper influence, and abide by and uphold the final majority decision of the Board.
- F. Avoid, during a pending bidding, solicitation, selection or appointment process, any communications with involved vendors, contractors, bidders or applicants outside of the Board established process. The Board Chair or other designee will provide information or answer questions from the public about the process
- G. Recognize that the College adheres to the concepts of free speech and academic freedom, encourage the free expression of opinion by all Board members, and seek systematic communications between the Board and students, faculty, staff, and the community, while refraining from communicating with students, staff, faculty and the community in any way which could be interpreted as having any authority outside the meetings of the Board. and refraining from any communications among a quorum of Board members outside of the Board meeting.
- H. Communicate to other Board members and the President and CEO of the College expressions of public reaction to Board policies and College programs.
- I. Work with other Board members and with the President and CEO in a spirit of harmony and cooperation and in a manner that creates and sustains mutual respect.

- J. Become informed about current educational issues by individual study and through participation in programs providing needed information, such as those sponsored by State and National Community College organizations.
- K. Support the employment of those persons best qualified to serve as College faculty and staff, insist on a regular and impartial evaluation of all faculty and staff, and respect the authority and responsibilities of College employees and external contractors to empower them to work without interference.
- L. Remember always that the first and greatest priority must be the educational welfare of the students attending the College.
- M. Avoid real or apparent conflicts of interest and refrain from engaging in any activity that could create a conflict of interest.
- N. Refrain from using the Board position for personal or partisan gain.
- O. Bring about desired changes through legal and ethical procedures, upholding and enforcing all applicable statutes, regulations, and court decisions pertaining to community colleges.
- P. Work with other Board members to establish effective policies and practices, prohibiting all forms of unlawful discrimination, including harassment, on the basis of race, color, national origin, sex, (including pregnancy, gender identity and/or expression, sexual orientation), age, disability, and/or veteran or military status.
- Q. Refrain from any attempt to influence any operational decision, including but not limited to individual admissions, personnel, or purchasing decisions except when such is a legitimate issue at a Board meeting; and no Board member shall have any communications about a grievance or complaint with any person with a pending grievance or complaint.
- R. Identify and disclose any actual or potential conflict of interest, and act for the general public good regardless of personal relationships or business interests.
- S. Refrain from suggesting or recommending subcontractors to vendors at any time.
- T. Encourage and engage in open and honest discussion in making Board decisions, respect differences of opinion, and keep an open mind until each Regent has had an opportunity to address the Board.
- U. Refrain from accepting or soliciting any gift, favor, or service that might influence or appear to influence a Regent in the performance of official duties.

- V. Maintain strict confidentiality of information (1) presented, discussed or deliberated during any Closed Board Meeting or during any Closed Board Committee Meeting; (2) proprietary to the College; or, (3) about the College not within the public domain. As fiduciaries of the College, any Regent's disclosure or misuse of this information may be considered Official Misconduct or Abuse of Office, as defined by law.
- W. Endeavor to avoid, for a period of one (1) year after leaving office, both the possibility of conflict of interest and the appearance of such conflict that would arise if the former Regent takes employment or enters into a business relationship with any vendor, contractor, company or other individual or entity, in a business relationship with the College.
- X. Conduct, with the assistance of the College's General Counsel, an Annual Ethics Update that will specifically include a review of the Board's Bylaws and Statement of Conduct and Ethics. Upon completion of the Annual Ethics Update, each Regent will prepare and file a Personal Disclosure Statement and Commitment to Ethical Conduct.
- Y. Demonstrate a personal commitment to ethical conduct by:
 - i. participating, with the assistance of the College's General Counsel, in an Annual Ethics Update with the Board that specifically includes a review of the Board's Bylaws and Statement of Conduct and Ethics.
 - ii. filing (with the DMC Office of General Counsel) a "Statement of Ethical Conduct" within 90 days of taking office and/or annually, in conjunction with the Annual Ethics Update.
 - iii. filing (with the DMC Office of General Counsel) a "Personal Disclosure Statement" listing "Sources of Occupational Income" and "Outside Positions," within 90 days of taking office and/or annually, in conjunction with the Annual Ethics Update.

III. REGENT EMAIL AND OFFICIAL COMMUNICATIONS

Members of the Board of Regents shall use Del Mar College email as their official means of communication. Members of the Board of Regents shall use their official DMC email to conduct all College business and to send and receive official communications.

Communication via the DMC employee email system is subject to the same public information, privacy, and records retention laws as other forms of communication. The Del Mar College Information Technology department will assign all Regents' official DMC email accounts and provide any necessary means to access their email accounts.

All use of official DMC email is subject to B3.23 Computer and Network Resources Use Policy and any associated administrative procedures.

Pursuant to State law and College policy, Regents are responsible for retaining all official communications related to their duties or College business, including texts, emails, social media communications, etc., regardless of whether the information is on a DMC email or device, or a personal device.

Pursuant to the records retention schedules and administrative rules issued by the Texas State Library and Archives Commission, the Board will comply with the schedules as required by State regulations. Record retention practices and time periods shall also be reviewed by the Board during the Board's Annual Ethics Update.

IV. SOCIAL MEDIA: POSTING ON PERSONAL SITES

Regents are encouraged to share DMC information and events that are a matter of public record, with the general public, including family and friends. When sharing information, Regents are encouraged to directly link to information sources as the most effective way to pass along news on personal sites.

Postings related to the College should disclose that views and opinions are the Regent's own, and not necessarily those of the College. Disclosures should be clear that the Regent is speaking for themselves and not on behalf of the College. A disclaimer, such as, "the views, opinions, conclusions and other information expressed on this social media page, are my own and not given or endorsed by Del Mar College, unless otherwise specified," may be appropriate to include in posts.

On personal sites, a Regent should identify their views are their own. If a Regent identifies their association with DMC (Regent) online, it should be clear that the views expressed are not necessarily those of the College.

The use of the Del Mar College logo, mascot, or nickname in postings may be subject to trademark law protection. The College logo or name may not be used to promote or endorse any product, cause, political party, or candidate. Regents are advised to consult with the College's General Counsel on questions for their appropriate use.

V. CONFLICTS OF INTEREST AND PROHIBITED BENEFITS

A. Regents are public servants of the College and the State of Texas and, as such, are subject to laws that govern their conduct. The following practices are strictly prohibited: Bribery, Abuse of Office, Conflict of Interest, and Incompatibility of Office. Regents shall not accept or agree to accept, or solicit any gift, favor, service or benefit that the Regent knows, or should reasonably know, is offered with the intent to influence their decisions or actions, or may appear to influence their decisions or actions. Likewise, the Regent may not solicit, accept, or agree to

accept, any gifts, services, or other benefits from having exercised the powers and responsibilities of their official positions.

- 1. Regents shall not accept gifts, either in-kind or of money, from a vendor.
 - a. Gifts include any items not obviously of an advertising nature. Gifts of an advertising nature are those with the name of the firm affixed which have an estimated value of \$50.00 or less. Texas Penal Code § 36.10(a)(6).
- 2. Regents shall not solicit an employee for favors, services or other benefits.
- 3. Regents shall identify and disclose any actual or potential conflict of interest in accordance with Chapter 171 of the Texas Local Government Code and any such disclosure form shall be provided to the Board at the next scheduled meeting following the filing, and posted on the College's website.
- 4. Regents shall avoid a conflict of interest and the appearance of such conflict with regard to former private-sector employers, clients or close business associates for a period of one year after beginning Board service, by avoiding participation in matters likely to provide a direct and substantial benefit to former employers, clients or close business associates.

VI. REGENT MISCONDUCT

The Board has a duty to address Regent Ethical Misconduct. The Board may investigate Ethical Misconduct reports and issue sanctions in accordance with the law. "Ethical Misconduct" means violating (1) B2.1.2 Statement of Ethics, (2) Conflict-of-Interest Abstention, (3) Disclosure Statements, (4) Prohibited Actions, or (5) engaging in "Official Misconduct" (defined below).

Regents may consult with the College's General Counsel for guidance on ethical questions related to College business.

Any person or Regent may file a written Ethical Misconduct report with the Board Chair or the Board First Vice-Chair, if the report regards the Board Chair. The report recipient must advise the Board that an Ethical Misconduct report was received. The recipient may request an investigation of the Ethical Misconduct report upon a majority vote of the Board. The Board may ask the investigation to be conducted by the College General Counsel. The Board may also select an independent third party, through the College General Counsel, to conduct the investigation. "Independent third party" in this section means any person appointed by the Board to conduct this investigation. The independent third party will prepare investigative findings for the Board's review. The Board shall have the authority to sanction and/or censure a Board member who is found by the Board to have violated the Board member's duties or any other provision of these Bylaws. In order for the Board to censure a Board member, the Board member must be found, by majority vote of the Board, to have violated a specific statute or law, Board Bylaw, or Board policy defining the Board member's duties and responsibilities. Such a finding shall be made by the Board only after an investigation by the Board or the Board's designee. The investigation must include an opportunity for the Board member to respond to the specific allegation(s) that the Board member has breached a duty.

Upon such finding, the Board may sanction the Regent found to have engaged in ethical misconduct. Sanctions may include, but are not limited to, (1) removing the Regent from serving on any committee, (2) limiting travel and fee reimbursement, (3) censuring the Regent, or (4) any other sanction or action allowed by law.

"Official Misconduct" is defined as "intentional, unlawful behavior relating to official duties by an officer entrusted with the administration of justice or the execution of the law. .. [and includes] an intentional or corrupt failure, refusal, or neglect of an officer to perform a duty imposed on the officer by law." Texas Government Code § Section 87.011(3).

VII. BOARD ELECTIONS AND APPOINTMENTS

The Board is composed of nine members who are elected for six-year terms in accordance with State law. Elections are held on the first Tuesday after the first Monday in November of even-numbered years, at which time three members are elected. The Chair and other Board officers are elected by the membership of the Board. Subject to applicable statutes, regulations, and State law, if the position of an at-large representative on the Board shall become vacant, the Board shall fill the unexpired term in accord with the guidelines below; and if the position of a district representative on the Board shall become vacant, the Board may fill the unexpired term in accord with the guidelines below or may opt to leave the position open to be filled at the next election. Board elections and appointments shall be conducted in accordance with College policy and State law.

- A. The candidate for regent must be a registered voter who shall have resided within the College District for a period of at least six months prior to filing for such office. In the case of a single-member district vacancy, the candidate must have been a resident of that district for a period of at least six months prior to filing for such office.
- B. The Board shall announce the vacancy through the news media, including minoritylanguage. In addition, the vacancy should be announced to interested agencies and individuals.
- C. The Board shall determine the period for responding to the announcement, the time being at least two weeks.

- D. Persons interested in being appointed to the Board shall submit a resume and support documents (as determined by the Board of Regents) to the President and CEO of the College.
- E. The Board of Regents shall review the resumes and support documents and select candidates to be interviewed.
- F. The Board of Regents shall interview the selected candidates and make an appointment.
- G. All Election Documents, including Campaign Finance Reports, filed with the College by Board members will be available to the public and posted on the College's website.
- H. A person elected or appointed to serve as a Board member must remain a resident of the Del Mar College Taxing District, or in the single-member district, if applicable, throughout the term of office. A Board member who ceases to reside in the College Taxing District, or in the single-member district, if applicable, shall be deemed to have vacated their office.

VIII. BOARD MEMBER TRAINING

The Board and CEO shall provide an orientation for new Board members promptly after taking the Oath of Office to assist them in understanding the Board's function, policies, and procedures. Assistance given in the orientation of new Board members shall comply with the criteria specified in Texas State Law.

The CEO, or designee, will work with the Board to ensure Board training needs are addressed, including all training as required by state law.

The official training program established for members of the Board of Regents shall comply with all regulations and criteria under Texas Education Code § 61.084. Each member of the Board shall attend, during the member's first year of service, at least one training program under this Section.

Within 90 days of taking the oath of office, a Regent shall complete a course of training on open meetings and open records provided by the Texas Attorney General or another approved source of training about the Board's and Regents' responsibilities under Chapter 551, Government Code.

Within 90 days of taking office, a Regent shall also complete the Board Ethics training and filing requirements outlined in II(Y).

IX. OFFICERS

- A. Officers of the Board of Regents shall be a Chair, a first Vice Chair, a second Vice-Chair, Secretary, and other officers as deemed necessary.
- B. Any officer of the Board may be removed from office for cause by majority vote of the Board at a special or regular meeting of the Board.
- C. The term of office for each officer shall be two years with no limit as to the number of terms which may be served.
- D. Election of officers shall be conducted each two years at the meeting of the Board following the election of members to the Board of Regents. Election of officers shall occur immediately following the swearing in of those elected to the Board. The election shall be conducted in such manner as agreed upon by the members of the Board.
- E. The duties of the officers shall be as follows:
 - 1. Chair of the Board
 - a. Preside at meetings of the Board of Regents.
 - b. Appoints Board Committees and Chairs.
 - c. Sign official documents and contracts as required by statute or Board policy.
 - d. Promote Board unity and share all information with other Board members in a timely fashion.
 - e. Perform such other duties as may be required by law or specified by the Board of Regents.
 - 2. Vice Co-Chairs (2) of the Board
 - a. Perform the duties of the Chair in the absence of the Chair.
 - b. Promote unity.
 - c. Perform such other duties as may be required by law or specified by the Board of Regents.
 - 3. Secretary of the Board
 - a. Serves as the official custodian of the minutes, books, records, and seal of the Board.
 - b. Preside at the meetings in the absence of the Chair and Vice Chair.
 - c. Sign official documents as required by statute or Board policy.
 - d. Promote unity.

- e. Perform such other duties as may be required by law or specified by the Board of Regents.
- F. If a vacancy should occur in any office, a replacement for the remainder of the unexpired term shall be selected by an election held by the remaining members of the Board.

X. COMMITTEES OF THE BOARD

- A. The Chair or the Board of Regents may establish committees as needed and shall confer on such committees the committee charter for any such established committee.
- B. Within the first quarter of an odd-numbered year, the Board will review and determine whether to operate as a committee of the whole or to establish Board committees. Irrespective of the established committee composition cycle, the Board may create or dissolve committees as it deems appropriate.
- C. The Board Chair is authorized to appoint committee members, designate the chair of the committees, and determine committee term limits. The President and CEO of the College may serve as ex-officio member of each Board committee and may also appoint staff liaisons.
- D. All committees shall constitute less than a quorum of the Board. A standing or special Board committee must have at least two Regents present in order to advance items to be forwarded to the full Board of Regents.
- E. The chair of each Board committee will ensure that minutes are taken during a meeting of the committee, and the minutes of each committee meeting will be shared with each committee member, approved, and posted and maintained in the same manner as other Board minutes.
- F. Unless otherwise directed by the Board, committees may establish their own procedures for meeting and conducting business.

XI. MEETINGS

- A. Regular meetings of the Board shall be held at 1:00 p.m. on the second Tuesday of each month, and on one of the campuses of the College, unless otherwise specified by the Chair. Without necessitating an amendment to the Bylaws, the Board Chair may make a temporary change of time, date or location of the regular meeting.
- B. Items may be placed on the agenda for meetings of the Board by the Chair of the Board, the President and CEO of the College, or by written request sent by mail, fax, or email, to the Board Chair by a member of the Board with concurrence

provided from a second Board member. The request then shall be sent to the President and CEO of the College.

- D. Called or emergency meetings may be held, if necessary. An emergency meeting may be called because of "an imminent threat to public health and safety" or "a reasonably unforeseeable situation including a natural disaster, infrastructure failure, epidemic, or civil disturbance." Texas Government Code § 551.045.
- E. As needed, the Board may also meet for the purpose of conducting a Workshop meeting. A Workshop meeting may be convened and held at any reasonable date and time.
- F. Meeting Notices and Agendas will be posted in accordance with the Texas Open Meetings Act and available on the College's website.

XII. ORDER OF BUSINESS

The Chair of the Board shall set the Order of Business which may include the following:

- A. Call to Order
- B. Quorum Call
- C. Moment of Silence
- D. Pledge of Allegiance
- E. Del Mar College Vision Statement
- F. General Public Comments
- G. Recognition and Accolades
- H. Staff Reports
- I. College Chief Executive Officer's Report
- J. Regents' Comments
- K. Pending Consent Agenda Items (any item may be removed and placed on the regular agenda by any Board member)
- L. Pending Regular Agenda Items for Discussion and Possible Action
- M. Closed Session

- N. Calendar
- O. Adjournment

XIII. PUBLIC COMMENT

The Del Mar College Board of Regents ("Board") has always endeavored to solicit the advice and counsel of the public in the planning and operation of the College. To this end, the Board recognizes the role of public comment and input during the meetings of the Board and respects the right of the public to provide such comment. There are two opportunities during a Board meeting for public comment: i) in connection with a specific agenda item, prior to Board action (agenda items); and, ii) during General Public Comments.

In order to reasonably facilitate public comment during Board meetings and to ensure that everyone is provided with an equal opportunity to be heard, the following rules shall apply:

- 1. Prior to the start of a Board Meeting, an individual wishing to address the Board must fill out the Registration Card for General Public Comments and submit the completed Card to the Board Liaison. The individual shall indicate on the Registration Card the subject of the public comment (specific agenda item or general comment).
- 2. An individual wishing to provide handouts to the Board shall submit the handouts to the Board Liaison at the same time as the completed Registration Card, prior to the start of the Board Meeting.
- 3. An individual shall have 3 minutes to present General Public Comments.
- 4. An individual may not yield any portion of their allotted time to any other person.
- 5. General Public Comments are specifically subject to the Board's "Rules of Decorum" found in Section XVI of the Board's Bylaws of the Del Mar College Board of Regents.
- 6. An individual that violates any provision of this policy, or uses abusive, profane, or defamatory language or gestures or, language likely to incite a breach of the peace; or, engages in conduct likely to interfere with, or otherwise obstruct a meeting, may be ruled out of order and, i) issued a warning, ii) have their right to comment revoked, and/or, iii) be removed from the meeting.
- 7. General Public Comments shall occur at the beginning of the Board Meeting and shall be limited to a total no more than thirty (30) minutes.
- 8. General Public Comments on specific agenda items shall be allowed before or during the Board's deliberation of the specific agenda item and prior to action by the Board.
- 9. In accordance with the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries on non-agenda items as follows:
 - a. Provide a statement of specific factual information in response to an inquiry;
 - b. Recite existing policy in response to an inquiry;
 - c. Propose placing the subject of the inquiry on the agenda of a subsequent meeting. (Tex. Govt. Code Section 551.042)

- At the discretion of the Board, General Public Comments may be provided by telephone or other means of telecommunication or electronic communication, subject to the Texas Open Meetings Act.
- 11. The Board Chair shall have the authority, with good cause, to temporarily modify or suspend the application of any of these rules.

XIV. RULES OF ORDER

The latest edition of *Robert's Rules of Order* shall govern the Board in its deliberations, except where it is inconsistent with these Bylaws or any applicable law. All members of the Board may vote on matters to be decided by the Board unless excused by law.

XV. MINUTES OF PROCEEDINGS

- A. Minutes of proceedings of the Board of the previous meeting shall be delivered to the members before the time of the next regular meeting.
- B. The minutes of the preceding meeting(s) shall be reviewed by the Board Secretary or General Counsel, and approved by the Board.
- C. The official minutes of the Board shall be maintained by the Office of the College President and CEO and shall be made available for public review upon request.

XVI. RULES OF DECORUM

In order to orderly conduct the business of the College, and to properly discharge its duty, the Board of Regents must hear in many instances a variety of differing viewpoints. To obtain all relevant information from differing viewpoints, rules of decorum are necessary. Thus, the Board of Regents adopts the following rules to assist in the orderly deliberation of matters affecting the College and its constituents.

- A. No Board Member, staff person, faculty member, or members of the audience shall use abusive or defamatory language or gestures or make personal attacks against any member of the faculty, staff, Regents, or the public at any Board meeting.
- B. While the Board of Regents is in session there shall be adherence to Board policy prohibiting the use of tobacco, drugs and/or alcohol.
- C. Demonstrations shall not be permitted while the Board is in session, including marches, chanting, picketing, any other coercive, argumentative, political, and/or disruptive behavior of any kind.
- D. Banners, placards, signs, posters and political advertisements of any type are prohibited unless such material is useful and necessary to a presentation. The Board

of Regents, by majority vote, shall make the final determination on whether particular material is useful and necessary.

- E. Individuals shall present their views to the Board during Public Comments in a factual, precise presentation. Loud, boisterous, profane, or obscene language or behavior is not allowed.
- F. In addressing the Board under Public Comments, members of the audience shall rise, go to the podium, and remain standing while addressing the Board. They shall remain at the podium and speak into the microphone for the recording of the proceedings and begin by giving their full name and affiliation to the College, if any. The public shall not approach the Regents table except with permission or request of the Board Chair or presiding officer.
- G. All remarks shall be addressed to the Board and not to the Regents as individuals.
- H. Regents and College staff shall be prompt in all sessions of the Board and in the dispatch of the College business. Time limitations on presentations and public comments shall be enforced by the Board Chair.
- I. Regents, faculty, College staff, and members of the audience shall be courteous, polite, concise, and respectful of one another, and shall respect the letter and spirit of these rules so that the Board may fairly hear all sides of an issue and, by due deliberation, act in the best interest of the College.

XVII. AMENDMENT OF BYLAWS

These Bylaws may be amended at any regular meeting of the Board by majority vote of the members of the Board.

History:

Adopted by the Board of Regents Regular Meeting - April 4, 1978

Amended by the Board of Regents Regular Meeting - May 11, 1982

Amended by the Board of Regents Regular Meeting - November 9, 1982

Amended by the Board of Regents Regular Meeting - September 11, 1984

Amended by the Board of Regents Regular Meeting - September 13, 1988

Amended by the Board of Regents Regular Meeting - March 13, 1990

Amended by the Board of Regents Regular Meeting - September 14, 1999

Amended by the Board of Regents Regular Meeting - February 5, 2002 Edited Statement of Ethics

Amended by the Board of Regents

Regular Meeting - March 12, 2002 Added Rules of Decorum

Amended by the Board of Regents Regular Meeting - June 4, 2002 Revision to Sections IB, III, IV, V & VI

Amended by the Board of Regents Regular Meeting - January 21, 2003 Revision to Committees Names

Amended by the Board of Regents Regular Meeting - February 18, 2003 Added Committees Charges

Amended by the Board of Regents Called Meeting - June 17, 2003 Revision to Placing Items on Agenda

Amended by the Board of Regents Called Meeting- November 23, 2004 Revision to Officers and Order of Business

Amended by the Board of Regents Regular Meeting - November 11, 2008 Added Censure of Board member, Section IJ

Amended by the Board of Regents Regular Meeting - December 16, 2008 Changed Board President to Chair; added Consent Agenda item

Amended by the Board of Regents Regular Meeting - September 8, 2009 Added to Sections IA6 - IA8

Amended by the Board of Regents Regular Meeting - November 13, 2012

Amended by the Board of Regents Regular Meeting – March 16, 2021 Changed III. Committees of the Board

Del Mar College Board of Regents

Statement of Ethical Conduct

As a member of the Board of Regents of the Del Mar College District, I am mindful of the public trust vested in the office to which I've been elected (or appointed), and I hereby commit to conduct myself in compliance with my oath and the law, our Board Bylaws, and in accordance with the highest ethical standards. I further commit to performing my duties, at all times, with integrity, in good faith, and, in the best interests of Del Mar College, its students, faculty and employees, and our community.

I affirm that I have:

- 1. Reviewed the Bylaws of the Del Mar College Board of Regents, particularly the Statement of Conduct and Ethics;
- 2. Completed the Board's Annual Ethics Update; and,
- 3. Filed a current Personal Disclosure Statement with the DMC Office of General Counsel.

Date: _____

-

By: _____ Regent, Del Mar College District

Del Mar College Board of Regents

Personal Disclosure Statement

In furtherance of the Del Mar College Board of Regents commitment to ethical conduct and transparency, in an effort to avoid conflicts of interest, and to promote public confidence in the Board and Del Mar College, the Board requires that each Regent file this Personal Disclosure Statement on an annual basis, with the DMC Office of General Counsel.

The information provided is accurate as of the year of filing, as well as the year immediately preceding the date of filing.

Name of Regent:

Filing Year:

- I. Sources of Occupational Income. Please list all sources of occupational income, identified by employer, or if self-employed, by the nature of the occupation.
- II. **Outside Positions.** Please list any offices or other positions you hold or have held within the past year in corporations, partnerships, trusts, civic organizations, charitable organizations, educational organizations, political organizations, or any other outside organization.
- III. Personal Notes and Lease Agreements. Please identify each guarantor of a loan and each person or financial institution to whom you, your spouse, or a dependent child had a total financial liability of more than \$1,000.00 in the form of a personal note or notes or lease agreement at any time during the past calendar year and indicate the category of the amount of the liability (\$1,000-\$4,999, \$5,000-\$9,999, \$10,000-\$24,999, \$25,999-OR MORE).

Date: _____

Regent, Del Mar College District