

May 9, 2025

NOTICE OF MEETING

The Regular Meeting of the Board of Regents of the Del Mar College District will convene at 1:00 p.m., Tuesday, May 13, 2025, at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas.

AGENDA

CALL TO ORDER QUORUM CALL MOMENT OF SILENCE PLEDGE OF ALLEGIANCE DMC VISION STATEMENT: Del Mar College empowers our communities to achieve their dreams.

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

GENERAL PUBLIC COMMENTS (Non-Agenda Items) – 3-minute time limit

- Specific Public Comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
 - 1. Provide a statement of specific factual information in response to an inquiry.
 - 2. Recite existing policy in response to an inquiry.
 - 3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

RECOGNITIONS:

- April 9, 2025: Freedom to Dream Presentation to Nueces County Commissioner's Court (1: Communicate, Goal 2: Connect beyond the College)
- April 10, 2025: TACC & CCATT Joint Legislative Meeting (Virtual) (I: Communicate, Goal 2: Connect beyond the College)
- April 14-17, 2025: American Association of Community Colleges (AACC) Annual Conference, Nashville, TN
 (I: Communicate, Goal 2: Connect beyond the College)
- April 23, 2025: TACC Quarterly Board Meeting (Virtual) (I: Communicate, Goal 2: Connect beyond the College)
- April 25, 2025: Appointed to the Standing Advisory Committee for Public Junior Colleges (1: Communicate, Goal 2: Connect beyond the College)
- April 28, 2025: Reappointed to the HB 8 Outcomes Subcommittee (I: Communicate, Goal 2: Connect beyond the College)

- April 28, 2025: Freedom to Dream Presentation to CCISD Board (I: Communicate, Goal 2: Connect beyond the College)
- May 8, 2025: TACC & CCATT Joint Legislative Committee (Virtual) (1: Communicate, Goal 2: Connect beyond the College)

STAFF REPORTS:

PENDING BUSINESS:

Status Report on Requested Information

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE A CTION:

1. Approval of Minutes:

Regular Board Meeting, April 8, 2025

(I: Communicate, Goal 2: Connect beyond the College)

2. Acceptance of Investment Report for April 2025

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

3. Acceptance of Quarterly Financial Report for March 2025

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for consent agenda items

REGULAR AGENDA

Public comments for this agenda item

Public comments for this agenda item

- 6. CLOSED SESSION pursuant to:
 - a. TEX. GOV'T CODE § 551.071: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, including, 1.) CPS Energy proposal, 2.) Corpus Christi Housing Authority and Cameron County Housing Finance Corporation property ownership agreements and tax exempt issues; with possible discussion and action in open session; and,

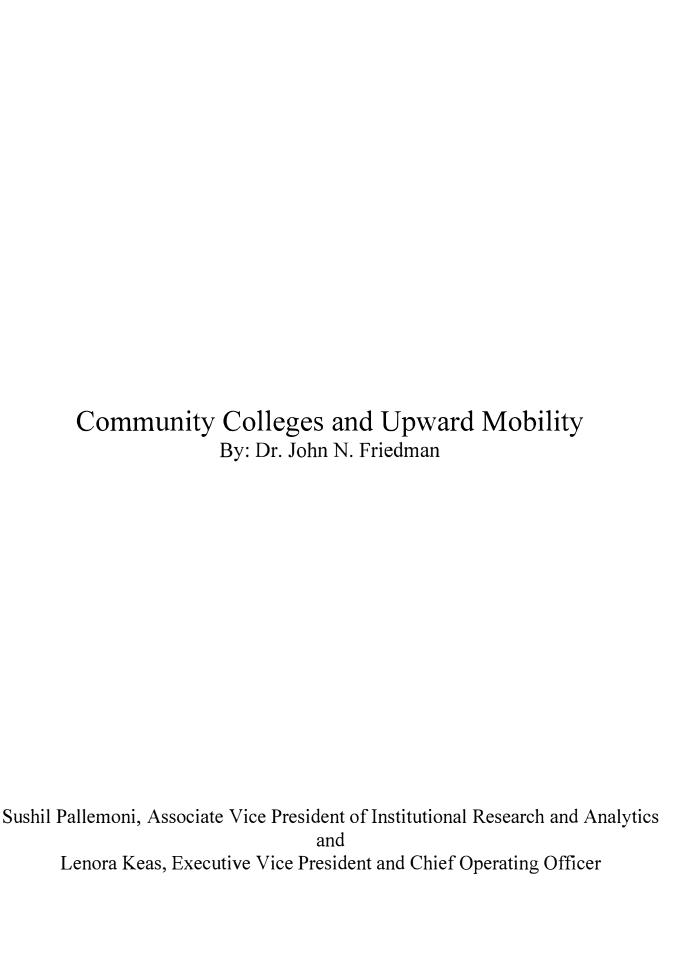
b. TEX. GOV'T CODE § 551.074(a)(1): (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; including, 1.) Evaluation of College President, and 2.) Board Self-Evaluation, with possible discussion and action in open session.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.

Staff Reports



Board of Regents

Community Colleges and Upward Mobility By John N. Friedman

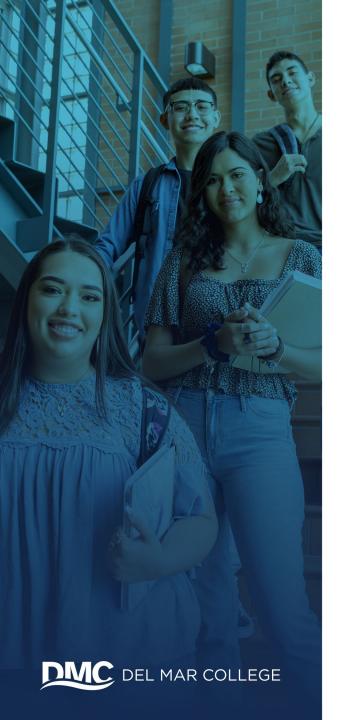
May 13th, 2025

Presented by:

Sushil Pallemoni, Associate Vice President of Institutional Research and Analytics And

Lenora Keas, Executive Vice President and Chief Operating Officer



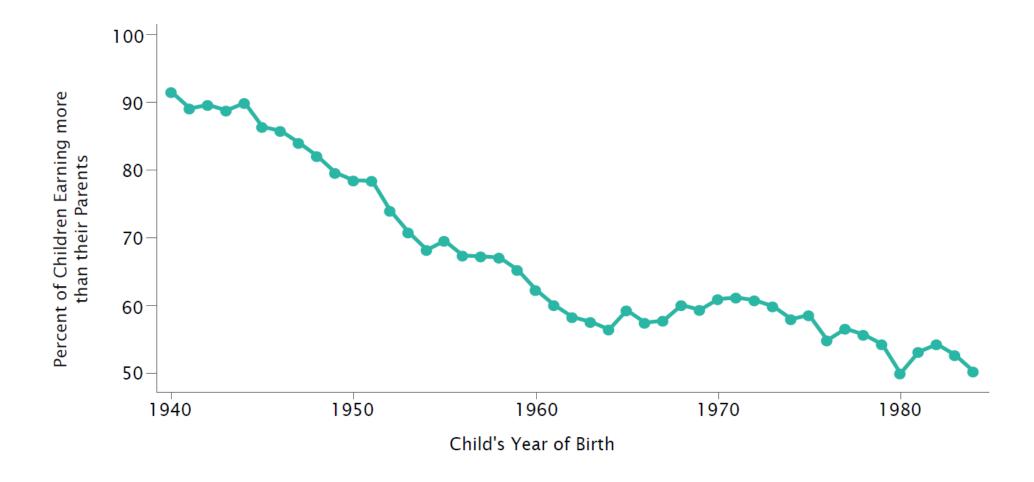


Overview

- The Geography of Upward Mobility in the US
- Characteristics of High-Mobility Neighborhoods
- Approaches to Increasing Upward Mobility
- Mobility Report Cards: Del Mar College
- Mobility Rates by Community College
- Mobility Index: Del Mar College Vs Two Year Vs All Colleges
- Median Wage of Del Mar College Career Tech Graduates
- Del Mar College Initiatives & Alignment with HB8
- Data Driven Approach to upward Mobility through College

The Fading American Dream

Percent of Children Earning More than Their Parents, by Year of Birth



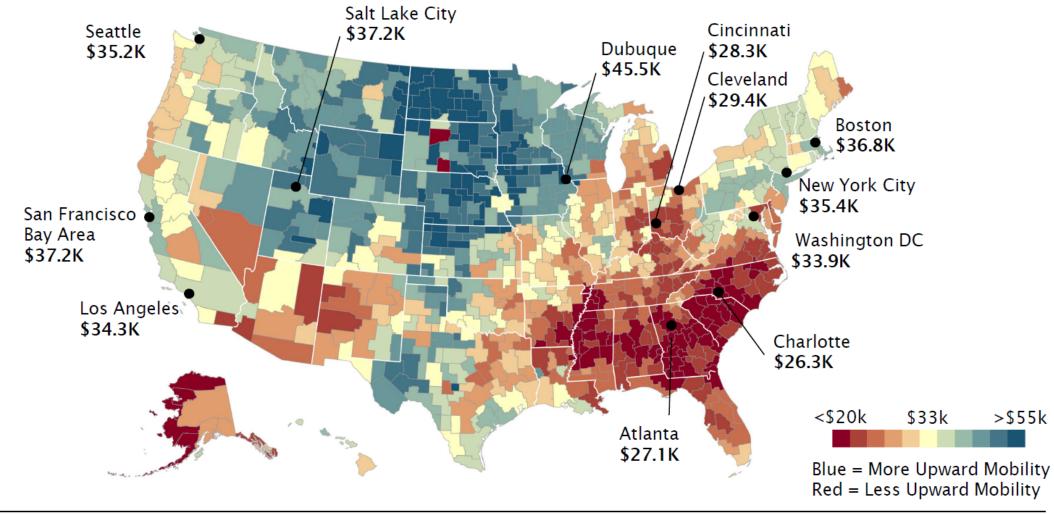
Source: Chetty, Grusky, Hell, Hendren, Manduca, Narang (Science 2017)



Credit: John N. Friedman

The Geography of Upward Mobility in the United States

Average Household Income at Age 35 for Children whose Parents Earned \$27K (25th percentile)



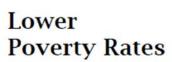
Source: Chetty, Hendren, Kline, Saez (QJE 2014)

Credit: John N. Friedman



Characteristics of High-Mobility Neighborhoods







More Stable Family Structure



Better School Quality



Greater Social Capital

Credit: John N. Friedman



Three Policy Approaches to Increasing Upward Mobility

Reducing Segregation



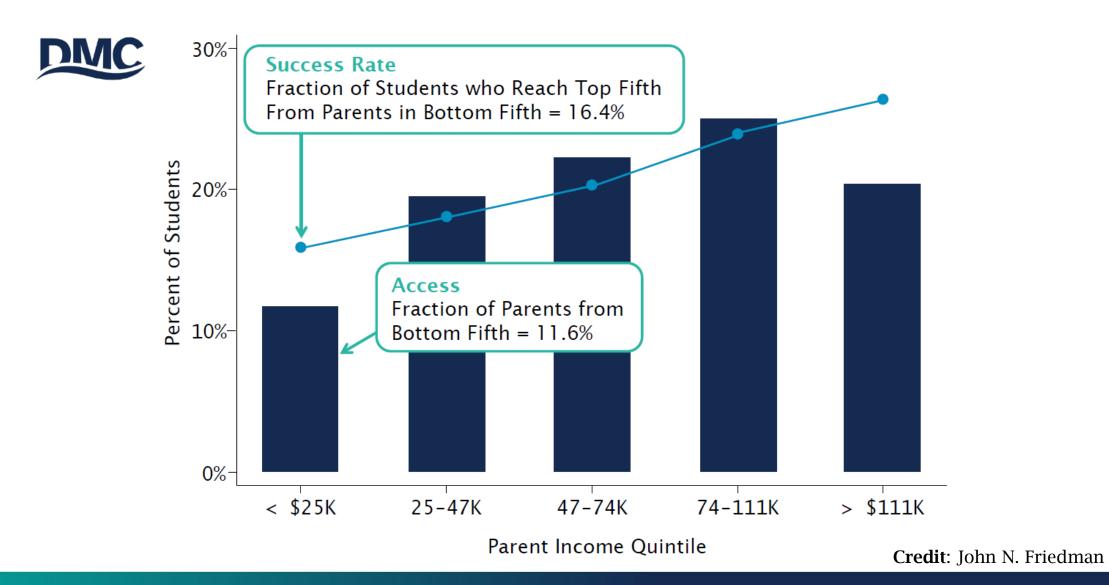
Help Low-Income Families Move to High-Opportunity Areas

Place-Based **Investments** Increase Upward Mobility in Low-Opportunity Areas **Higher Education & Workforce Training** yearup Invest in Higher Education and Job **Training Programs**

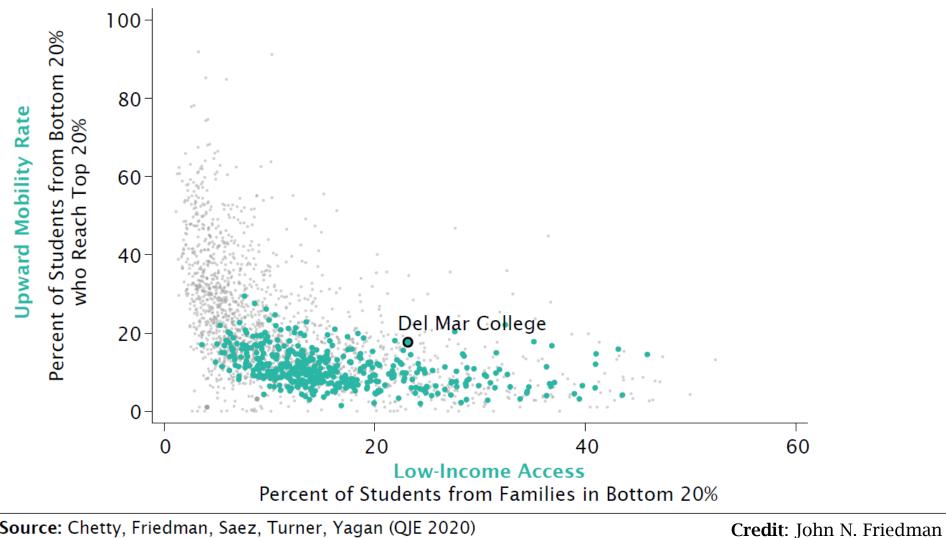
Credit: John N. Friedman



Mobility Report Cards: Del Mar College (Corpus Christi, TX)



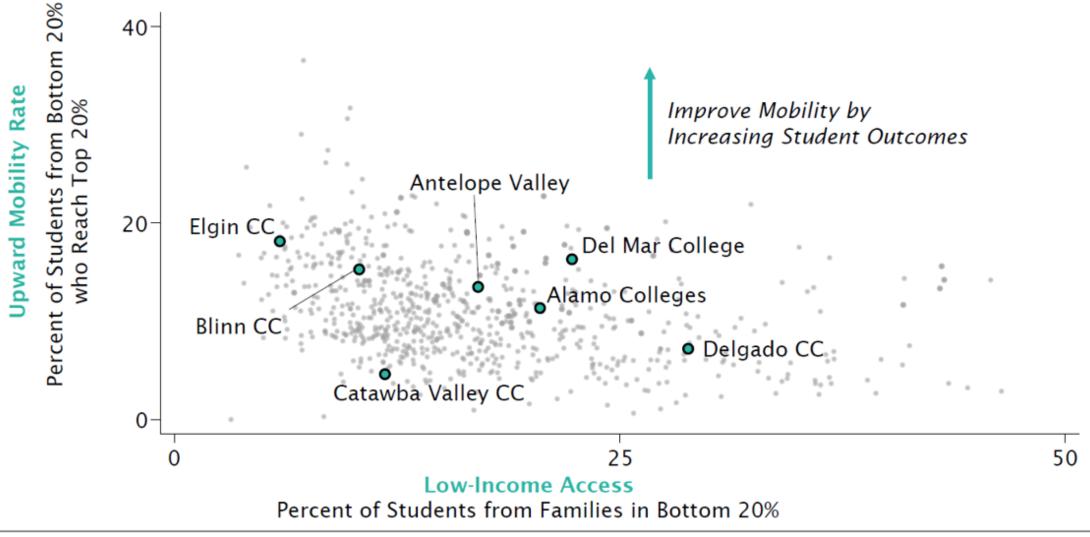
Mobility Rates: Success Rate vs. Access by Community College



Source: Chetty, Friedman, Saez, Turner, Yagan (QJE 2020)



Mobility Rates: Success Rate vs. Access by Community Colleges



Source: Chetty, Friedman, Saez, Turner, Yagan (QJE 2020)

Credit: John N. Friedman



Overall Mobility Index					
	Texas	Two - Year Colleges	All Colleges		
Del Mar College Rank	34th out of 123 Colleges	54th out of 690 two-year colleges	217th out of 2,137 colleges nationwide		
		Top 8% of two-year colleges nationwide	Top 10% of all US Colleges		
Source: NYT College Mobility					

This measure reflects both access and outcomes, representing the likelihood that a student at Del Mar moved up two or more income quintiles.



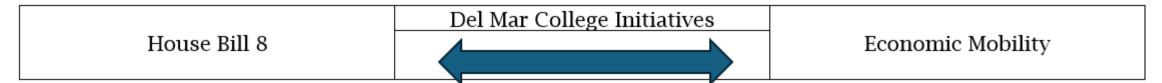
Mobility Index Ranking: Large Colleges, Texas

Large Colleges - Texas	Mobility Index Rank		
Laredo College	6		
Central Texas College	23		
Del Mar College	34		
South Plains College	47		
Tyler Junrior College	58		
Navarro College	63		
North Central Texas	71		
Amarillo	82		
Blinn College	103		

Median Wage Data: Career Tech Program Graduates (2015-2022)

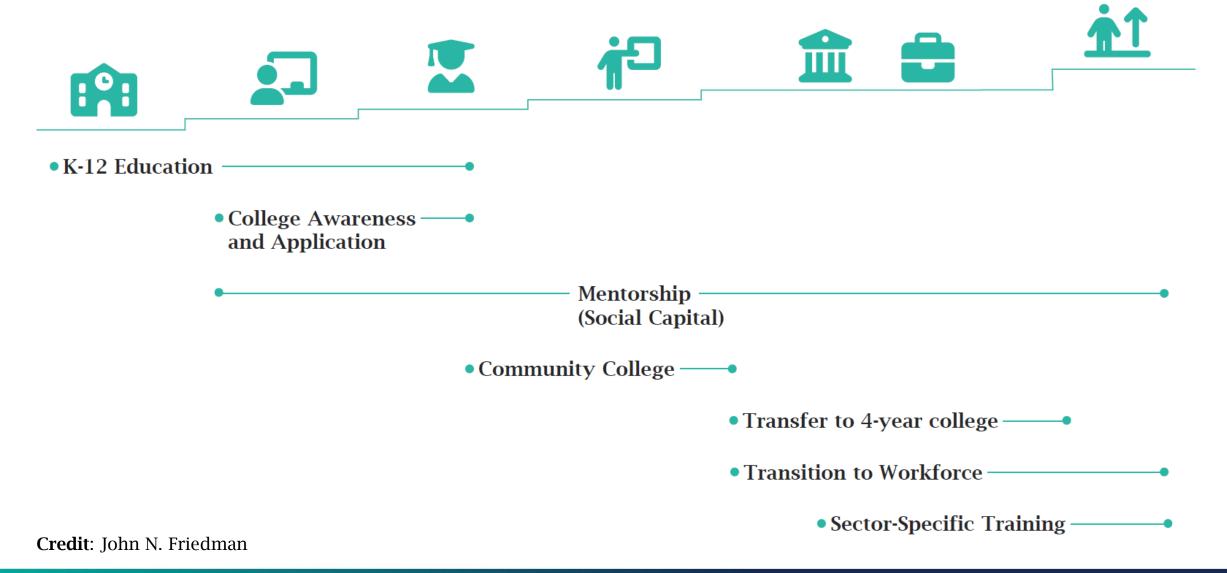
Program Name	# Graduates	Median Wage	Peer Median Wage	Difference
Health Professions & Related Programs	2,066	\$54,791	\$48,500	\$6,291
Mechanic and Repair Tech/Technicians	409	\$37,841	\$33,471	\$4,370
Welding Technology/Welder	345	\$33,285	\$31,185	\$2,100
Machine Tool Technology/Machinist	57	\$58,816	\$39,753	\$19,063
Process Technology	631	\$61,764	NA	
Total	3,508	\$51,161	\$43,958	\$7,203
Source: THECB/TWC Data Portal (Aggregat	ed Wage data)			

Del Mar College's Strategic Alignment with HB 8 to Drive Economic Mobility in the Coastal Bend Region

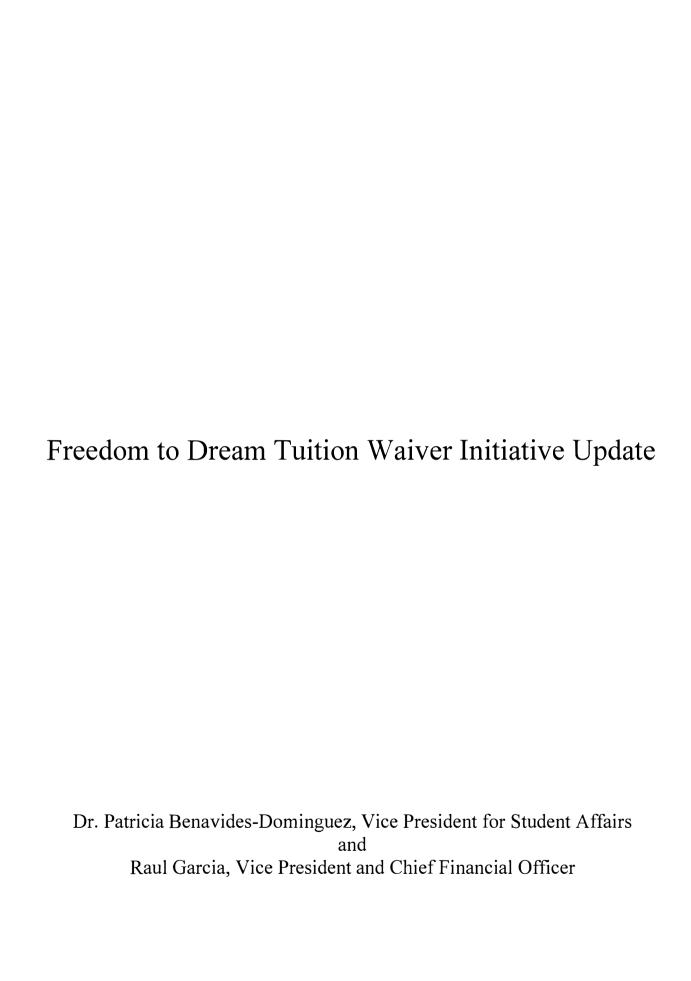


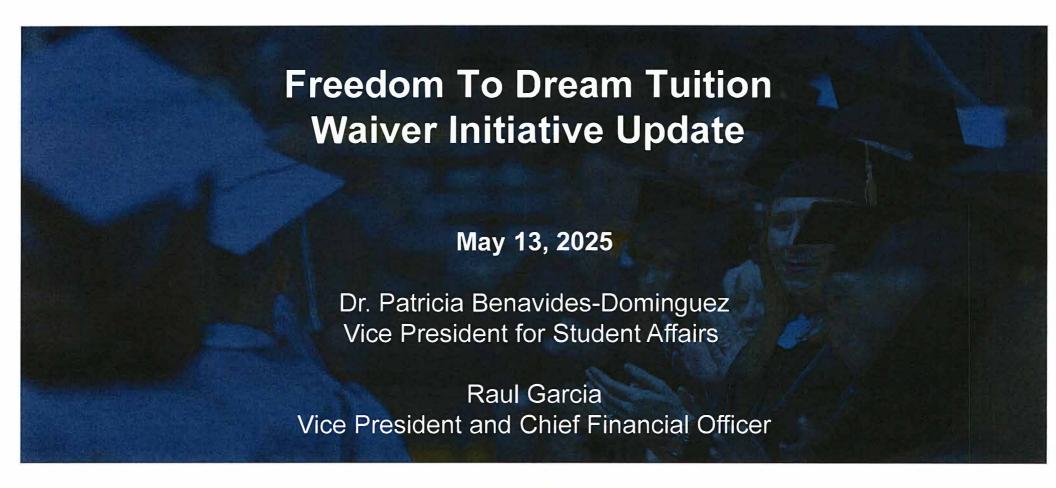
- Dual Credit FAST Program: Expanding Access and Equity
- Workforce-Focused Academic Pathways: Industrial, Health Science, STEM/AI
- Economic Impact & Community Partnerships: Valdar's Market & Health Services
- Affordability and Accessibility Initiatives: Free Tuition & Low-cost credentials
- Corporate Partnerships and Workforce Training
- Guided Pathways to Success (GPS)

A Data-Driven Approach to Upward Mobility through College



Questions?







Agenda

- Overview Freedom to Dream Data
- Outreach Events
- Freedom to Dream Various Student Profiles
- Fiscal Plan
- What's Next



Freedom to Dream Waiver Program Overview

What is it?

- New Pilot Program
- Covers cost of tuition and fees for up to 3 years
- "First-in" funds before financial aid and scholarships
- Launches Fall 2025

Why is DMC doing this?

Increase speed to completion and student outcomes

How is it being funded?

- DMC Foundation donors
- Revenue from outcomes-based funding model



Freedom to Dream Waiver Program Overview

Who qualifies?

- High school seniors, May 2025 or equivalent
- Dual Credit student matriculating
- Students with 12 semester credit hours or less
- Non-traditional students / GED
- Students living in the taxing district
- Enrolled in a for-credit program or certificate
- Must be enrolled full-time (12 Semester Credit Hours or more)
- Maintain a minimum 2.0 cumulative GPA
- Students commit to a formal agreement or "contract"

Freedom to Dream Waiver Program Data

- 2,138 Request For Information (RFI) received
- Student breakdown of those processed:
 - 680 students eligible for Freedom to Dream
 - 298 students who signed the Freedom to Dream agreement
 - 382 students pending signature
 - 57 Freedom to Dream students enrolled in Fall 2025
 - 100 duplicate RFIs received
 - 212 denied Freedom to Dream applications



Freedom to Dream Outreach

- Continuing Education Pinning Ceremonies 30
- High School Recruitment Events (day and night meetings) 18
- DMC Campus Presentations 3
- One Stop Shop Saturdays 3
- RTA Board Retreat
- Buc Days Parade
- DMC Spring Graduation
- Superintendents Meeting Oso Creek Campus
- TV, Social Media, and Radio Staff Promotion



Freedom to Dream - Student Majors

Freedom to Dream Declared Major Breakdown				
Division>Department>Deg/Cert	Count	% of Total		
Business Admin & Entre	209	30.74%		
Nursing Education	82	12.06%		
Bus Admin & Entre	63	9.26%		
Allied Health	57	8.38%		
Culinary Arts & Hospitality Mg	7	1.03%		
Architecture, Aviation & Auto	197	28.97%		
Industrial Technology	82	12.06%		
Public Service	60	8.82%		
Architecture, Aviation & Auto	55	8.09%		
Communications, Fine Arts & Soc Sci	157	23.09%		
English & Philosophy	94	13.82%		
Arts & Drama	18	2.65%		
Social Sciences	17	2.50%		
Music	16	2.35%		
Comm, Languages & Reading	12	1.76%		
Sci, Technology, Engineering, Math	100	14.71%		
CSEAT	46	6.76%		
Natural Sciences	27	3.97%		
Kinesiology & Education	27	3.97%		
(blank)	7	1.03%		
(blank)	7	1.03%		
Technology	5	0.74%		
Industrial Education	5	0.74%		
Sciences	4	0.59%		
Natural Sciences	4	0.59%		
Business	1	0.15%		
Comp Sci, Engg & Adv Technlgy	1	0.15%		
Grand Total	680	100.00%		



Freedom to Dream Award Types

Freedom to Dream Credential Breakdown				
Credential Type	Count	% of Total		
AA	275	40.44%		
AS	121	17.79%		
AAS	116	17.06%		
CER1	107	15.74%		
CER2	37	5.44%		
AAT	11	1.62%		
(blank)	7	1.03%		
OSA	6	0.88%		
Grand Total	680	100.00%		



Freedom to Dream Top 10 Feeder High Schools

Freedom to Dream Feeder High Schools						
High School	Count	% of Total				
VETERANS MEMORIAL HIGH SCHOOL	104	15.29%				
MARY CARROLL HIGH SCHOOL	101	14.85%				
FOY H MOODY SCIENCE/HEALTH HIG	80	11.76%				
W B RAY HIGH SCHOOL	58	8.53%				
RICHARD KING HIGH SCHOOL	56	8.24%				
FLOUR BLF HIGH SCHOOL	56	8.24%				
ROY MILLER SENIOR HIGH SCHOOL	43	6.32%				
CALALLEN HIGH SCHOOL	33	4.85%				
HAROLD T. BRANCH ACADEMY	23	3.38%				
WEST OSO HIGH SCHOOL	15	2.21%				

Freedom to Dream Student Profile

Freedom to Dream Student SCH Completion					
Completed Hours	Count	% of Total			
0-12 Hours	562	82.65%			
13-30 Hours	81	11.91%			
31+ Hours	37	5.44%			
Grand Total	680	100.00%			



Financial Plan - Fall 2025 Cohort Only (1,000 Students)

		2025-26	2026-27	2027-28	Total
Funding Source	Performance Funding				
	Associate Degrees	\$ -	\$ 475,020	\$ 3,602,235	\$ 4,077,255
	Certificate Programs		598,962	34,603	633,565
	GAI Transfer w/ 15 SCH		204,750	1,700,563	1,905,313
	Dual Credit Transfers w/15 SCH	1,001,000			1,001,000
	Total Performance Funding	\$ 1,001,000	\$ 1,278,732	\$ 5,337,401	\$ 7,617,133
	DMC Foundation	500,000	500,000		1,000,000
	Total Funding Source	\$ 1,501,000	\$ 1,778,732	\$ 5,337,401	\$ 8,617,133
Tuition & Fee Waiver Costs	Associate Degrees	\$ (3,244,490)	\$ (1,549,178)		\$ (4,793,668)
	Certificate Programs	(241,798)	(12,841)		(254,639)
	Total T&F Waiver Costs	\$ (3,486,288)	\$ (1,562,019)	- T. W	\$ (5,048,307)
	NET SURPLUS	\$ (1,985,288)	\$ 216,713	\$ 5,337,401	\$ 3,568,826

Financial Plan - Fall 2025 Cohort Only (1,500 Students)

		2025-26	2026-27	2027-28	Total
Funding Source	Performance Funding				
	Associate Degrees	\$ -	\$ 712,530	\$ 5,403,353	\$ 6,115,883
	Certificate Programs		898,443	50,573	949,016
	GAI Transfer w/ 15 SCH		307,125	2,550,844	2,857,969
	Dual Credit Transfers w/15 SCH	1,501,500			1,501,500
	Total Performance Funding	\$ 1,501,500	\$ 1,918,098	\$ 8,004,770	\$ 11,424,368
	DMC Foundation	500,000	500,000		1,000,000
	Total Funding Source	\$ 2,001,500	\$ 2,418,098	\$ 8,004,770	\$ 12,434,368
Tuition & Fee Waiver Costs	Associate Degrees	\$ (4,866,735)	\$ (2,323,766)		\$ (7,190,501)
	Certificate Programs	(361,933)	(18,767)		(380,700)
	Total T&F Waiver Costs	\$ (5,228,668)	\$ (2,342,533)		\$ (7,521,201)
	NET SURPLUS	\$ (3,227,168)	\$ (75,565)	\$ 8,004,770	\$ 4,853,167

What's Next

- Freedom to Dream dashboard
- Outreach Events through August 1st
- Freedom to Dream Student Signing Event



Questions?









Strategic Communication Plan Update

May 13, 2025

Jessie Chrobocinski
Executive Director of Communication

Agenda

- Celebrating our accomplishments aligned with SMP Goal #2 and #3
- Key highlights: Keeping talent local campaign and Viking Vanguard program
- Next phase of communications priorities

STRATEGIC MARKETING PLAN GOAL #2: Elevate the Experience

Objective 1: Create student journey map (prospect to registration).

Objective 2: Optimize student journey map.

Objective 3: Align new map with CRM (Element451).

Objective 4: Collaborate on events to showcase DMC.

Objective 5: Create weekly guided tours.

Objective 6: Develop signature DMC festival.

Objective 7: Deliver online and in-person program info-sessions.

Objective 8: Develop the 'Viking Vanguard' student ambassadors.

Objective 9: Increase CRO support for high school students visiting DMC.

Objective 10: Partner with Dual Enrollment for ISD experiences.

STRATEGIC MARKETING PLAN GOAL #3: Communicate with Outcomes

- **Objective 1**: Restructure communication department in CRO.
- **Objective 2**: Conduct Brand Health Survey (biannual).
- **Objective 3**: Inventory alumni channels and build advocate messaging.
- Objective 4: Launch corporate marketing campaign.
- Objective 5: Inventory student channels and implement outcomes messaging.
- Objective 6: Media campaign focusing on DMC's role in keeping talent local.
- **Objective 7**: Leverage Coastal Bend events.
- **Objective 8**: Produce video podcasts for donors and organizations.
- **Objective 9**: Develop Board communication strategy.
- Objective 10: Create annual outcomes video report (HB8)

Celebrating Success

- Launched organic campaigns
- Developed high-impact storytelling
- Institutional goals and student success
- Viking Vanguard student ambassador program

STRATEGIC MARKETING PLAN GOAL #3: Communicate with Outcomes

Objective 6: Media campaign partnering with businesses focusing on DMC's role in keeping talent local.

Coverage Highlights

- Caller Times article: *Del Mar launches second bachelor's degree*
- KIII-TV & KRIS-TV segments
- KEDT support messaging
- Viking News coverage
- First Day of Class live remote

Campaign Reach and Results:

- 23 earned media mentions
- 219K+ audience reach
- \$19K earned media value
- 776 info requests \rightarrow 471 applicants \rightarrow 509 enrolled students



STRATEGIC MARKETING PLAN GOAL #2: Elevate the Experience

Objective 8: Develop the 'Viking Vanguard,' DMC students who help with tours, social media, and events.

- Launched Fall 2024 to elevate student voice in DMC storytelling
- Student ambassadors support tours, events, and social media takeovers
- Builds student pride and enhances peer-to-peer engagement
- Fall 2024: 5 Vanguard ambassadors
- Spring 2025: 11 Vanguard ambassadors







What's Next in Communications

Objective 2: Conduct Brand Health Survey to establish baseline of awareness.

Objective 3: Inventory alumni channels and implement outcomes messaging.

Objective 8: Produce strategic video podcasts that connect us with donors and organizations.

STRATEGIC MARKETING PLAN GOAL #3: Communicate with Outcomes

Objective 2: Conduct Brand Health Survey to establish baseline of awareness.

Objectives:

- Assess regional market opportunities
- Evaluate brand perception across demographics
- Understand student and community attitudes
- Gauge awareness of DMC programs and value

Timeline:

- Complete survey by Fall 2025
 - Supports launch of first Freedom to Dream cohort
 - Results to inform future marketing investments and expansion



Strategic Marketing Plan Update

May 13, 2025

Jason Houlihan
Executive Director of Marketing and Events

Objective 1: Restructure College Relations resources to support enrollment marketing through new Customer Relationship Management (CRM) tool.

Objective 2: Implement Customer Relationship Management tool across all departments.

Objective 3: Add marketing outreach call center.

Objective 4: Redesign website as our primary marketing tool.

Objective 5: Complete a comprehensive 'credential mapping'.

Objective 6: Utilize data to understand student population segments.

Objective 7: Develop automated communication flows for each pathway and segment.

Objective 8: Create ongoing comprehensive strategic marketing approach and partnership with dual enrollment.

Objective 9: Launch new brand campaign leveraging 'Dreams' equity tied with program campaigns.

Objective 10: Leverage authentic successful outcomes as major part of campaign strategy.

Objective 2: Implement CRM across all departments that support the student journey, prospect to student.

- Prospect Portal within Element451
- **events.delmar.edu** is live
- *info.delmar.edu* launched
- First Al Agent, "Alex" deployed



Objective 3: Add marketing outreach call center and prioritize calling every new lead on the day of inquiry.

- April 2025
 - **2,019 prospect leads** for Freedom to Dream Tuition Waiver
 - **646 outbound calls** to Freedom to Dream Tuition Waiver prospects
 - **224 two-way conversations** via email or text
 - Average of 2.4 messages per conversation



Objective 9: Launch new brand campaign leveraging 'Dreams' equity that ties with program campaigns.

- Fully deployed "Own Your Dreams" across all paid and organic media starting July 2024
- Launched www.dmcdreams.com designed to convert interest into form fills
 - Move to Element451 powered info.delmar.edu coming soon



Objective 10: Gather and leverage authentic successful outcomes as major part of campaign strategy.

Summer/Fall 2024

- Device ID campaigns for Dual Enrollment attributed 570 form fills
 - More than 5x the form fills from standard display ads: 111
- OTT & Hulu Impact: 28,703 site visits to www.dmcdreams.com
- TikTok Performance: 7,391 clicks with native-style video ads like "Pro Tip" and "Career Hack"
- Meta Performance: 178 form fills and 232 'Apply Now' clicks directly attributed











We've got what you need to own your dreams.



dmcdreams.com
Start Owning Your Dreams

Learn more





X

You know where you're going—get there faster with dual-enrollment classes.



dmcdreams.com

Get Ahead Here

Learn more





Comment



Share









STRATEGIC MARKETING PLAN GOAL #2: Elevate the Experience

Objective 1: Create student journey map (prospect to registration).

Objective 2: Optimize student journey map.

Objective 3: Align new map with CRM (Element451).

Objective 4: Collaborate on events to showcase DMC.

Objective 5: Create weekly guided tours.

Objective 6: Develop signature DMC festival.

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Objective 8: Develop the 'Viking Vanguard' student ambassadors.

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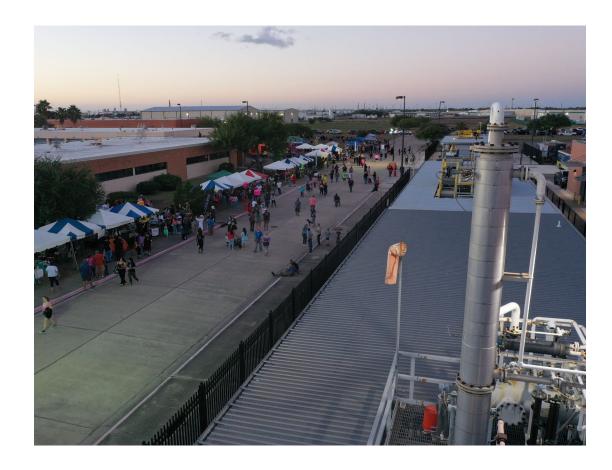
Objective 10: Partner with Dual Enrollment for ISD experiences.

STRATEGIC MARKETING PLAN GOAL #2: Elevate the Experience

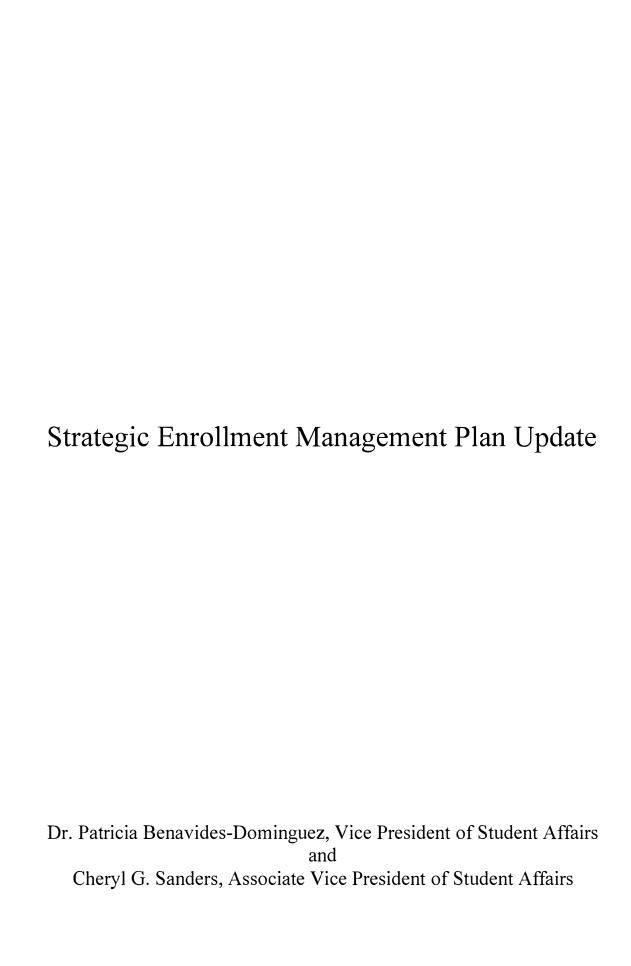
Objective 4: Collaborate across divisions to develop successful events that showcase DMC prospective students.

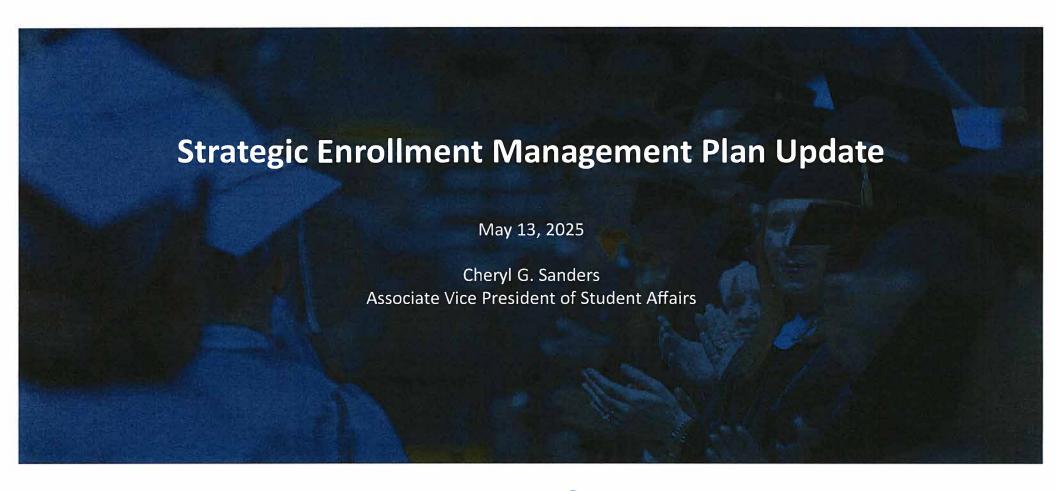
Viking Fest 2024

- More than 2,500 attendees
- Record number **350+ welding competitors** across the region
- **34 student club and organizations** hosted just under **50 booths** and earned nearly **\$8,000**
- **Del Mar Foundation raised \$26,500** in event sponsorships
 - Emergency scholarships
 - Scholarships and prizes for Welding Competition winners
 - Critical infrastructure and student club support











Agenda

• Celebrating our accomplishments aligned with Strategic Enrollment Management Plan Goals #2 and #3

CULTIVATE

- Goal #1: Nurturing faculty and staff
- Goal #2: Optimizing the Viking Student Experience
- Key highlights: Rebrand CARE Connection
- Next phase of retention and student persistence priorities

Celebrating Success

- Faculty participation in New Student Orientation
- · Professional development for faculty
- CARE Connection rebrand

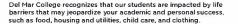
SUPPORT AT YOUR FINGERTIPS

Essential Resources for Students





A self-service list of campus and community resources intended to help eliminate life barriers.





Scan the QR Code to access

CARE Connection

Connect with a knowledgeable DMC Care Team member to receive the guidance you need, available through referral or self-reporting.

The CARE (Campus Advocacy and Resource Education) Team removes barriers to student success by providing academic, personal, and social support. Partnering campus and community resources, the CARE Team strives to promote student. faculty, and staff well-being while prioritizing community safety through our CARE Connections.



Scan the QR Code to be connected with a CARE



STRATEGIC ENROLLMENT MANAGEMENT PLAN GOAL #2: Simplify and streamline DMC student onboarding process

Objective 4: Increase percentage of students who attend and complete in-person orientation by 3% every year through 2030.

Spring 2025

- Collaborate with College Relations to promote
 New Student Orientation
- Identify pre-orientation opportunities
- Encourage faculty participation at orientation to promote programs





STRATEGIC ENROLLMENT MANAGEMENT PLAN GOAL #:3 Cultivate a vibrant campus experience

Objective 1: Increase CARE Connection referrals from academic departments with low submission rates by 3% each semester.

- Baseline referral rates established in Spring 2024
- Outreach to academic departments in Fall 2024
- Additional referral categories added for early interventions in Fall 2024





STRATEGIC ENROLLMENT MANAGEMENT PLAN GOAL #:3 Cultivate a vibrant campus experience

Objective 3: Provide faculty with educational opportunities to enhance student interactions.

- Strategies for student interactions identified
- Training team and schedule in progress
- Educational sessions delivered







STRATEGIC ENROLLMENT MANAGEMENT PLAN GOAL #:3 Cultivate a vibrant campus experience

Objective 4: Rebrand and relaunch the CARE Connection early alert system with professional development opportunities.

- Rebranding to CARE Connection completed Spring 2024
- Awareness campaign launched Summer 2024
- Professional development sessions in progress
- Collaboration among divisions enhanced



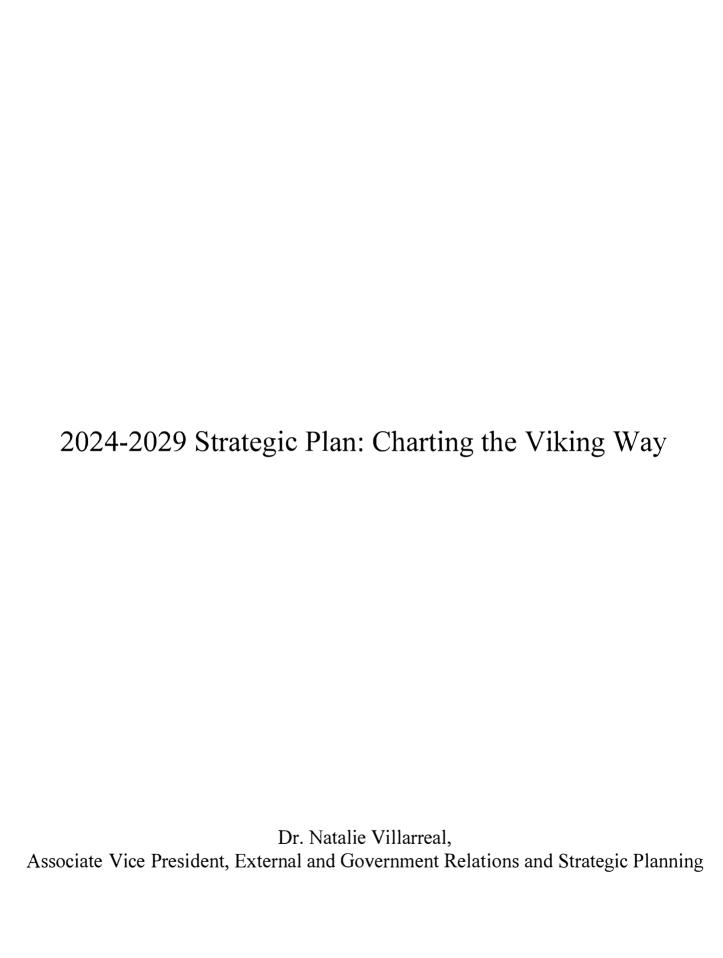




The Road Ahead

- Improving efficiency and fostering collaboration within DMC campus community
- Strategic Enrollment Plan goals are improving capacity to serve students
- Execution of Strategic Enrollment Plan strategies are adaptable to dynamic DMC environment
- Onboarding, retention, and persistence are key to meeting strategic goals







May 13, 2025

Dr. Natalie C. Villarreal
Associate Vice President of External & Government Relations and Strategic Planning



Agenda



- I. 2024-2029 Strategic Plan
- II. Operationalize the Plan
- III. Successes & Challenges
- IV. Opportunities for Improvement
- V. Next Steps:
 - Year One: 2024-2029 Strategic Plan





I. Charting the Viking Way 2024-2029



VISION

Del Mar College empowers our communities to achieve their dreams.

MISSION

Del Mar College provides educational pathways that transform lives, build partnerships, and enrich communities.





II. Operationalize the New Strategic Plan



- 1. Intentionality
- 2. Buy-in
- 3. Weaving the Plan into day-to-day decision-making
- 4. Putting collaborative ideas and plans into action
- 5. Processes and Outcomes focused on Student Outcomes





CHARTING THE VIKING WAY Supporting the Work



- DMC Quality Enhancement Plan (QEP)
- DMC Office of the Director for Advising Initiatives
- Project Senda Grant Report
- DMC Brand Health Survey (new)
- DMC Communications Survey Faculty & Staff
- DMC Strategic Enrollment Management Plan
- DMC Strategic Marketing Plan
- Community College Survey of Student Engagement (CCSSE)
- Community College Survey of Student Engagement Faculty & Staff (new)
- Community College Formula Funding FY 2024
- DMC 2019-2024 Strategic Plan Yearly Report
- DMC Institutional Research Office
- Office of Institutional Effectiveness & Academics
- Texas Higher Education Coordinating Board (THECB)







COMMUNICATE

Goal One: Collaborate across the College

- Continue the practice of shared governance
- Engage leaders at all levels
- Improve pathways for student-facing communication
- Enhance internal communication pathways for faculty and staff

Goal Two: Connect beyond the College

- Prioritize enrollment marketing
- Increase DMC brand awareness across the Coastal Bend
- Recruit through various avenues
- Streamline communication
- Bring the community to campus
- Represent the College through advocacy and volunteerism







ELEVATE

Goal One: Increase completion for all students

- Create programs in response to individual and community needs.
- Enhance instructional environments to facilitate student success.
- Facilitate transition from entry point programs to credit.
- Create multiple pathways for students to achieve their educational intent.

Goal Two: Maximize resources entrusted to the College

- Maintain accessibility for students.
- Diversity revenue streams
- Align institutional framework with HB8 funding.
- Leverage financial support for students needs.
- Coordinate the use of information resources.
- Maximize effective space utilization and maintain physical resources.







CULTIVATE

Goal One: Nurture our faculty/staff to achieve their full potential

- Expand opportunities for professional development.
- Enhance opportunities for advancement.
- Prioritize campus safety.
- Provide opportunities for faculty and staff to engage in wellness initiatives.
- Establish a Culture of Belong: The Viking Way.
- Encourage intentional connections.

Goal Two: Optimize the Viking Student Experience

- Establish first interactions to promote DMC programs and recruit students.
- · Engage with incoming students.
- Help students navigate through comprehensive educational pathways.
- Prepare all faculty and staff to properly advise all students.
- · Recognize milestones.
- Prepare students for post-completions success.









INTEGRITY
Dr. Jennifer Sramek
Dean of Division of Business, Entrepreneurship,
and Health Sciences



EMPATHY
Renee Hundley
Accessibility Specialist



RESOURCEFULNESS

Elsie Odom

Scholarship Coordinator,
Del Mar Foundation



TRADITION

Jose Cortez

Assistant Professor & Welding Program
Coordinator, Faculty Council Chair



COMMUNITY
Dr. Jim Klein
Professor of History



COURAGE
Rachel Benavides
Dean of Continuing & Community
Education





III. Success & Challenges



- ✓ Increased engagement
- √ Focused work
- √ Improved outcomes

- **Executive Orders**
- Changes in state and federal laws
- Trusting the process





Next Steps



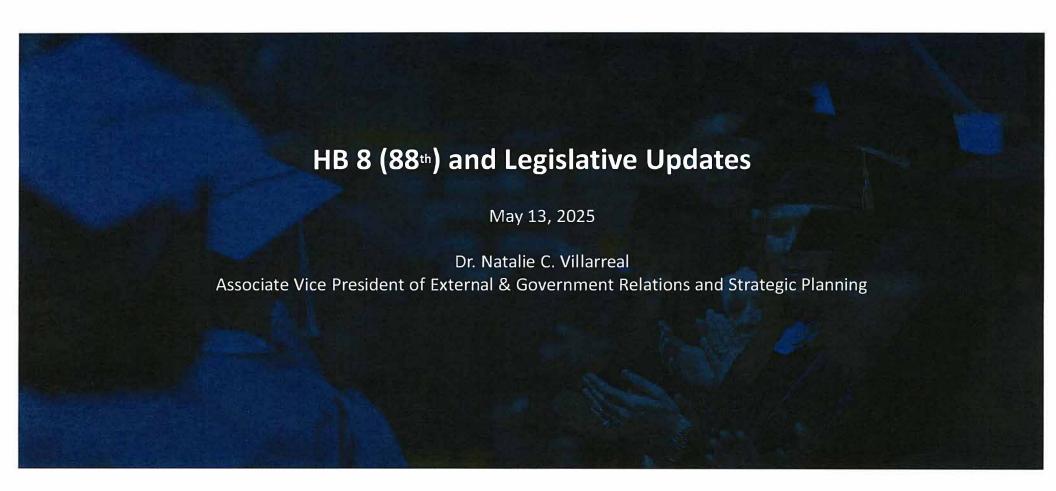
- 1. Continue to operationalize work
- 2. Determine next areas to prioritize
- 3. Prepare for state and federal legal changes
- 4. Report November 2025





HB 8 (88th) and Legislative Updates

Dr. Natalie Villarreal, Associate Vice President, External and Government Relations and Strategic Planning





Agenda

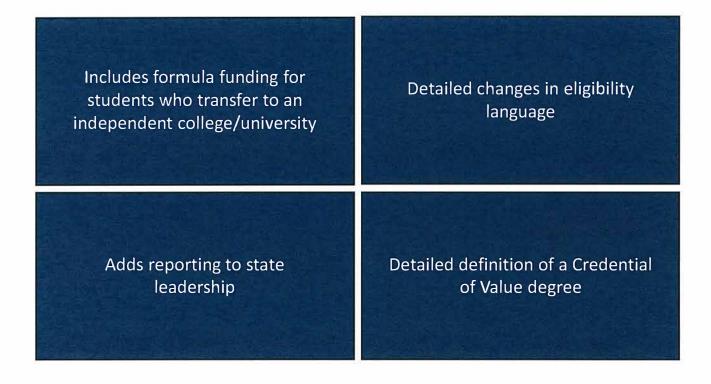
- 1. State Legislation affecting Community Colleges/Higher Education
 - HB 8-(88th)/ Clean Up Bill SB 1786
 - SB1/HB1 General Appropriations bill
 - SB 37/HB 4499 Governance & Curriculum
 - HB 3093 Ad valorem tax
 - HB 19 Issuance and repayment of debt
- 2. Federal Legislation
 - Executive Orders
 - Proposed Changes
 - Changes in College work

SB 1786 89th

"Clean Up" Bill from HB 8 (88th)

- Allows transfers to private and ICUT count towards metrics under HB8.
- HB 2110 reported favorably from the Higher Ed Committee on 4/1/25; Moves to the House for calendaring and vote.
- SB 1786 voted in K-16 Committee on 4/7/25 and should be moving quickly to the Senate floor.
- SB 1786 moves ahead and becomes the primary bill.
- SB 1786 Voted out of the Senate 4/10/25
- Voted out of House higher ed committee 4/21/25
- Voted on by the House floor 4/23/25
- NEXT: Governor Action
- Bill becomes Law: September 1st, 2025

SB 1786 Changes to Community College Funding Model



SB1/HB 1 – General Appropriations Act

FY 2026-2027 = \$337 Billion

- Divided into Nine Articles of Appropriation. Education falls under Article III.
- Both budget bills currently include the full amount requested by THECB for funding community colleges: Outcomes-based funding increased by \$160 million. FAST funding was added in both budgets= \$86.6. million.
- Major difference in the bills is student financial aid funding.
- Passed in the Senate 3/19/25
- Passed in the House 4/11/25
- Currently in Conference Committee
- NEXT: Governor Action
- Bill becomes Law: September 1st, 2025



SB 37/HB 4499

Governance of higher education institutions, includes review of curriculum and certain degree/certificate programs, the powers & duties of faculty council or senate

- Bolsters the authority of governing boards on matters such as final approval on the hiring of administrative positions and on matters related to academic policies. Also creates the "Office of Excellence in Higher Education" at the THECB.
- SB 37 was voted on in K-16 Education Committee on 4/3/25
- HB 4499 referred to the Higher Education Committee on 4/3/25
- SB 37 was voted out of the Senate 4/16/25
- Committee substitute 5/6/25
- NEXT: Heads to committee



HB 3093 Villalobos/ SB 1052

Relating to the calculation of certain ad valorem tax rates of a taxing unit for a year in which a property owner provides notice that the owner intends to appeal an order of an appraisal review board determining a protest by the owner regarding the appraisal of the owner's property.

- HB 3093- Dr. Escamilla provided testimony in support of the legislation on March 31st in the House Ways & Means Committee. Reported favorably on 4/3/25. Heads to the Calendars office. Testimony also included Nueces County Tax Assessor-Collector, Kevin Keischnick and Nueces County Judge, Connie Scott.
- Voted favorably by the House 4/17/25
- HB 3093 voted out by the Senate local government committee on 5/1/25
- NEXT: Heads to the Senate floor



HB 19

Relating to the issuance and repayment of debt by local governments, included the adoption of an ad valorem tax rate and the use of ad valorem tax revenue for repayment of a debt.

- Requires tax or bond elections be held on the November uniform election date.
- Limits the annual debt service obligations to no more than 20% of their average property tax collections over the preceding three fiscal years.
- Coastal Bend Coalition:
 - CCREDC, City of Corpus Christi, Nueces County, and Corpus Christi ISD
- Filed March 13th by Meyer
- Currently in the House Ways & Means Committee
- Bills with similar language
- NEXT: If voted favorable from Ways & Means, go to House Calendars



Federal Advocacy Work Changes in DMC Operations

- 1. Adult Education & Literacy budget
- 2. Career services
- 3. Professional development
- 4. Basic needs
- 5. Library services
- 6. Accreditation

QUESTIONS?



FY 2026 Preliminary Budget

Raul Garcia, Vice President & Chief Financial Officer and Jackie Landrum, Assistant Comptroller & Budget Analyst



Fiscal Year 2026 Preliminary Budget

May 13, 2025

Raul Garcia, Vice President & Chief Financial Officer Jackie Landrum, Assistant Comptroller & Budget Analyst



Agenda

- Distinguished Budget Presentation Award
- Budget Process Overview
- Budget Plan Calendar-FY 2026
- Potential External Factors
- Revenue Assumptions
- Preliminary Expense Assumptions









GOVERNMENT FINANCE OFFICERS ASSOCIATION

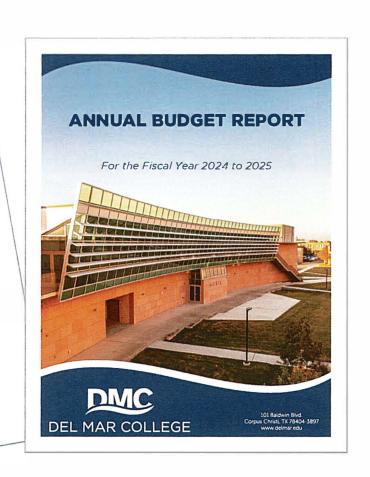
Distinguished Budget Presentation Award

PRESENTED TO

Del Mar College Texas

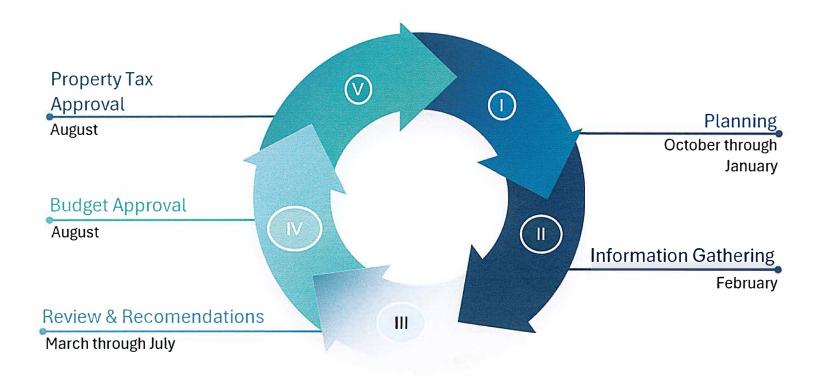
For the Fiscal Year Beginning

September 01, 2023





Budget Process Overview





Budget Plan Calendar- FY 2026

Month	Date	Activity
Jun.	10	Regular Board Meeting
		Budget update
Jul.	25	Certified appraisals (Appraisal District)
	29	Board Meeting-Budget workshop
	31	Preliminary Budgets sent to Departments
Aug.	12	 Regular Board Meeting-Budget Update. Board to adopt action items:
		An order to conduct a public hearing for the FY 2025-2026 proposed College budget
		 An order to conduct a public hearing for the FY 2025-2026 proposed property tax rate
	26	Board Public hearing:
		 Public comments on the proposed Budget & Property tax rate
		Board to adopt action items:
		 M&O Budget
		Debt Service Proposed Budget
		M&O Proposed Tax Rate
		Debt Service Proposed Tax Rate
		Proposed Tax Exemptions
Sep	1	Deadline to approve budget
	30	Deadline to approve tax rate



Potential External Factors/Challenges



CPS Energy- purchase of Barney B. Davis and Nueces Bay Power Plants



Housing Authority- acquiring and converting private apartment complexes into affordable housing



HB9-related to an exemption from taxation of \$250,000 of the value of business personal property



HB19-related to the issuance and repayment of debt



HB3093-related to the calculation of certain ad valorem tax rates when the property owner intends to appeal the appraised value (Top 20 Tax-Payers)



Revenue Challenges & Assumptions FY 2026 Budget

Tuition & Fees

- No increase in tuition rate
- Evaluate levels of enrollment

Property Tax

- Overall tax rate evaluated
- Assumes a 2% net valuation growth
- \$500M in new construction

State Appropriations

- TBD-June or July
- FAST-increased to the amount received for FY 2024



Preliminary Revenue Budget FY 2026

	Budget	ncrease/		reliminary
Category	FY 2025	Decrease)	Bu	dget FY 2026
State Appropriations	\$ 19,508,146	\$ -	\$	19,508,146
FAST Appropriations	1,187,164	528,283		1,715,447
Insurance Contribution	4,281,371	_		4,281,371
Retirement Contribution	1,966,711)道		1,966,711
Total State Funding	\$ 26,943,392	\$ 528,283	\$	27,471,675
Tuition & Fees	22,001,700	t a		22,001,700
Property Taxes	75,055,641	5,000,000		80,055,641
Miscellaneous	1,262,144	:#:		1,262,144
Total Preliminary Revenues	\$ 125,262,877	\$ 5,528,283	\$	130,791,160



Preliminary Expense Assumptions FY 2026

Connect Beyond the College

Marketing

Increase Completion for All Students

 Instructional Equipment

Optimize the Viking Student Experience

Student support services

Maximize Resources Entrusted to the College

- Maintenance
- Deferred maintenance
- Custodial

- Salary & Benefit Increases TBD
- Other Maintenance & Operation Expenses TBD



Preliminary Expense Budget FY 2026

	Budget	Increase/		Preliminary
Category	FY 2025	(Decrease)	В	udget FY 2026
Faculty Salaries	\$ 36,431,043	TBD	\$	36,431,043
Exempt Salaries	14,430,005	TBD		14,430,005
Exempt Salaries-Instructional	3,219,598	TBD		3,219,598
Non-Exempt Salaries	10,314,706	TBD		10,314,706
Non-Exempt Salaries-Instructional	2,889,902	TBD		2,889,902
Benefits	 21,531,283	TBD		21,531,283
Total Salaries & Benefits	\$ 88,816,537	\$	\$	88,816,537
Non-Salary Expenses	34,567,397	TBD		34,567,397
Contingency	 1,878,943	TBD		1,878,943
Total Non-Salary Expenses	\$ 36,446,340	\$ -	\$	36,446,340
Total Preliminary Expenses	\$ 125,262,877	TBD	\$	125,262,877





Thank you!



Upcoming Items/Pending List

Item	Date	Request	Due	Status
1		2024-2029 Strategic Plan	May	May Agenda
2		Internal Audit Report to the Board	May	May Agenda
3		Strategic Enrollment Management (SEM)	May	May Agenda
4		Strategic Marketing Plan (SMP)	May	May Agenda
5		House Bill 8 Update	May	May Agenda
6		2019-2024 Strategic Plan (Final Report)	June	, igomas.
7		Professional Contract Review	June	
8		Quarterly Financial Report	August	
9		Quarterly Investment Report	August	
10		Enrollment Update	August	
11		Policy Review	September	
12		Clery Act	October	
13		CEO Annual Report to the Board – Title IX/SB212	October	
14		Enrollment Report	November	
15		SACSCOC – Fifth Year Interim Report Update and Details About Site Visit	November	
16		Tax Abatement Yearly Review	December	
17		Foundation Yearly Update	December	
18		Preview of Student Charges	December	
19		Freedom to Dream Tuition Waiver Update	February	
20		Tuition and Fee Schedules for Credit and CE Programs	February	
21		Conferral of Tenure	April	
22		Report on Tax Collections	April	
23		Freedom to Dream Tuition Waiver Update	June	
24		SACSCOC – Site Visit Planning & Fifth- Year Interim Report Progress	June	
25		SACSCOC – Fifth-Year Interim Report Submission	September	
26		SACSCOC – Site Visit Update and Fifth-Year Interim Report Decision	December	

Consent Agenda Item 1

MINUTES OF THE REGULAR MEETING DEL MAR COLLEGE DISTRICT

April 8, 2025

The Regular Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, April 8, 2025, at 1:00 p.m., at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas with the following present:

From the Board:

Present:

Ms. Carol Scott, Ms. Libby Averyt, Dr. Nicholas Adame, Dr. Anantha Babbili, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. Bill Kelly, and Mr. David Loeb.

Not present:

Dr. Laurie Turner.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Ms. Cheryl Sanders, Associate Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. John Strybos, Vice President and Chief Physical Facilities Officer; Mr. Matthew Busby, Vice President of Development and Donor Advising; Ms. Delia Perez, Director of CEO Office and Board Relations, and other staff and faculty.

CALL TO ORDER/QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She recognized and congratulated Regent Averyt for being inducted to the Daily Texan Hall of Fame. Regent Averyt was a reporter with the Daily Texan when she attended the University of Texas at Austin.

Chair Scott requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

Chair Scott announced changes in the order of the agenda; the agenda was as follows: 10. Closed Session, Recognitions, Agenda Item 5, President's Report, Staff Reports, Pending Business, Consent Items 1-4, Agenda Items 7-9, and Agenda Item 6.

At 1:03 a.m., the Chair announced that the Board was going into Closed Session pursuant to:

- 10. CLOSED SESSION pursuant to:
 - A. <u>TEX. GOV'T CODE § 551.071</u>: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, including, 1.) possible designation of litigation counsel in a pending contract matter, with possible discussion and action in open session; and,
 - B. <u>TEX. GOV'T CODE § 551.074(a)(1)</u>: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; including, 1.) Evaluation of College President, and 2.) Board Self-Evaluation, with possible discussion and action in open session.

The Board of Regents reconvened in Open Session at 1:34 p.m. with the following action:

Regent Babbili made a motion to affirm the designation and engagement of Polsinelli as litigation counsel in the pending contract matter as outlined by General Counsel in closed session. Regent Garza seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor.

RECOGNITIONS:

- Isaiah Herrero, student, selected by NISOD as one of the Student Essay Contest winners (III Cultivate, Goal 2: Optimize the Viking Student Experience)............Dr. Jonda Halcomb
 - Dr. Halcomb recognized Isaiah Herrero as one of the student essay contest winners selected by the National Institute for Staff and Organizational Development (NISOD). The contest is annual and asks students to describe faculty, staff, or administrator who has encouraged them to persevere in their studies. Isaiah's essay was selected out of 160 students and described Dr. Leonard Rivera's encouragement and mentorship. He provided words of gratitude and spoke eloquently of his journey. He also thanked Dr. Leonard Rivera, his professors, and Del Mar College for this incredible honor.
- Introduction of DMC Police Department Captain, Nathan Garcia......Ms. Tammy McDonald (III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Ms. McDonald and Chief White introduced Captain Nathan Garcia as the new Del Mar College Police Department Captain. Ms. McDonald provided Captain Garcia's academic, employment, military history and qualifications to the Board. Captain Garcia thanked the Board of Regents for this opportunity.

- March 6, 2025: TACC/CCATT Legislative Committee (Virtual) (1: Communicate, Goal 2: Connect beyond the College)
- March 11, 2025: TACC Legislative Special Called CEO Meeting (Virtual) (1: Communicate, Goal 2: Connect beyond the College)
- March 26, 2025: TACC/CEO Monthly Call (1: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla joined these three meetings virtually and engaged with Texas community college leaders.

• March 31, 2025: Testimony at House Committee on Ways & Means in Support of HB 3093

(1: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla testified before the House Committee on Ways & Means in support of HB 3093. HB 3093 is legislation that pertains to appraisal district language that will be correcting an anomaly.

STAFF REPORTS:

(I: Communicate, Goal 2: Connect beyond the College)

Dr. Rivera provided background information regarding the Corpus Christi ISD Gates Foundation Grant (Contigo) and its purpose to increase the percentage of students successfully transitioning from high school to an institution of higher education to earn a credential of value of at least 15 credit hours. Dr. Rivera discussed the key outcomes which include early college coursework access and attainment, post-secondary enrollment, and staying on the college track. Dr. Rivera also reported this grant lines up with House Bill 8 requirements.

Dr. Rivera and Dr. Escamilla responded to questions from the Board of Regents.

(I: Communicate, Goal 2: Connect beyond the College)

Dr. Rivera presented information regarding Communities in Schools (CIS) and their mission to surround students with a community of support, empowering them to stay in

Regular Meeting Page 3 school and achieve in life. Communities in Schools has served the Coastal Bend for over 38 years and provided over 17,000 hours of intervention services in one of the following services: academic support, supportive guidance and counseling, health and human services, parent and family engagement, enrichment activities, and college and career readiness. Evidence-based approach to meet each community's unique needs is the basis of their success. The CIS model places case managers inside the school building to strategically align, coordinate and deliver direct services and needed resources so that students can focus on learning and actualize their goals in life. Chair Devan Salter, Chief Executive Officer Gloria Taylor, Chief Programs Officer Christa Creek, and Board member Dr. Larry Lee were introduced. CEO Taylor provided words of gratitude and excitement.

Dr. Escamilla provided additional commentary and thanked the CIS Board for their perseverance and hard work.

Dr. Rivera responded to questions from the Board of Regents.

• Enrollment Update

......Dr. Patricia Benavides-Dominguez, Dr. Jonda Halcomb, and Dr. Leonard Rivera

(II Elevate, Goal 1: Increase completion for all students)

Dr. Benavides-Dominguez presented an overview and provided student headcount information indicating that it is trending upward – credit headcount increase of 6.2% (spring 2025 to spring 2025-preliminary); dual credit headcount is trending upward (1-year: 10.2% increase, 5-year: 29.6% increase, and 10-year: 106.2% increase); and continuing education headcount had an increase of 41.8% (spring 2023 to spring 2025-preliminary). The student composition continues to be predominantly female with some increases for males.

Dr. Halcomb discussed enrollment in credit programs. The top programs by 2023-2024 awards show Nurse Education – 17 BSN, 102 AA, 153 AAS, and 9 Certificates; Liberal Arts – 120 AA degrees; Air Conditioning Applied Technology – 11 AAS, 76 Certificates; Welding – 23 AAS, 214 Certificates; and Business Administration – 71 AA. She reviewed the top fall 2024 declared majors – Liberal Arts – 2,184 AA; Nurse Education – 33 BSN; 1,058 AA, 294 AAS, 11 Certificates; Pre-Medical Technology – 828 AS majors; Welding – 76 AAS, 746 Certificates; Business Administration – 461 AA; and Management – 214 BAS, 52 AAS, 48 certificates, and 5 OSA. The dual credit courses, which do not include continuing education, show 106% increase over a 10-year period. Credit contact hours from spring to spring show a 7.3% increase. Peer college comparisons were discussed which showed the College's Spring 2025 numbers curving up.

Dr. Rivera reported on enrollment for continuing education. The top programs for continuing education include healthcare programs – 1,488; Texas Workforce Commission Adult Education Literacy Grant 2024 – 222; and Home Repair and

Construction – 88. Total enrollments in continuing education courses for the 2023-2024 academic year show a 1.0% decrease but completion rates are tracking very well.

Dr. Benavides-Dominguez followed up with a historical perspective on credit and continuing education from 2019 to the current academic year. The contact hours have steadily increased, and students are coming back. From the 2023-2024 academic year, a 4% one-year increase is shown and for the 2024-2025 academic year, the College is trending upward with a one-year increase of 11.3%.

Dr. Benavides-Dominguez, Dr. Halcomb, Dr. Rivera, and Dr. Escamilla responded to questions from the Board of Regents.

• Legislative Update Dr. Natalie Villarreal (I: Communicate, Goal 2: Connect beyond the College)

Dr. Villarreal presented a legislative update regarding the current 89th Texas Legislative Session and the 119th United States Congress. Her presentation focused on three major areas at the state level: appropriations/funding, governance/taxes (specifically ad valorem taxes), and water resources. On the national level, changes were discussed, particularly in the Department of Education and accrediting bodies.

State Level Legislation:

General Appropriations Bill (Senate Bill 1 and House Bill 1): Securing more funding is a top priority for Del Mar College and community colleges statewide. The work done by Del Mar College has provided a platform to secure more funding for students, faculty, staff, and communities. The College's yearly budget includes 17-20% from appropriations. It is noted that a difference between the House and Senate versions in how financial aid appropriations are handled, and efforts are being made to advocate for maximizing financial aid.

House Bill 2110 (Follow-up to House Bill 8): This bill is moving quickly and aims to extend the benefits of House Bill 8 (which creates a catalyst for the College and the State) to include students transferring to private institutions (ICUT - Independent Colleges and Universities of Texas), such as Baylor. Currently, House Bill 8 doesn't specify this inclusion.

Senate Bill 37 (Curriculum Oversight and Academic Governance): This bill is of significant concern as it restructures the duties of faculty and senate councils regarding curriculum oversight and impacts the authority of the Board of Regents. It places more responsibility on the Regents to oversee academic policies, curriculum, and administrative positions. Groups advocating for academic freedom and shared governance are expressing concerns about the bill's restrictions and fundamental shift in how the College conducts its business. Faculty Council is creating a one-pager to summarize the pros and cons of the bill. TACC and CCATT will also work with Senator Creighton's office on the bill. The bill will require the Board to review core curriculum annually, ensure courses are foundational, prepare students for civic life and work, make

Regular Meeting Page 5 recommendations regarding maintaining or eliminating courses, and approve or deny recommendations from a State-appointed committee. The bill's requirements are applicable to all higher education entities in Texas, including community colleges.

Ad Valorem Tax Bills (Senate Bill 1052 and House Bill 3093): These bills, authored by local delegation members, aim to protect community colleges when property owners appeal their tax assessments. The bills allow the College to use the previous year's numbers for budgeting and planning during the appeals process. The initial versions focus on coastal communities with taxing entities under 500,000, but other statewide bills are also being monitored.

Board of Regents Election Bill (House Bill 4403 and Senate Bill 2504): This gives the Board the option to allow the highest vote earner to win an election without requiring a runoff. This bill is moving quickly through the committees.

Tuition Freeze: There is discussion of advocating against the tuition freeze imposed by the governor's office, as it presents budget challenges for the College.

There are about 20 tax bills that TACC and CCATT are monitoring.

Board of Regents Attendance Bill: There is a bill filed requiring a certain level of attendance by Regents at meetings.

Water Resources (Senate Bill 7): This bill seeks to allocate up to \$1 billion a year for funding new water resource projects in Texas. Del Mar College, due to its infrastructure, location, and faculty expertise, is positioned to be a leader in water resource education and is monitoring the legislation. The Coastal Bend is being considered a leader in this area. Technical expertise for water treatment processes such as desal is higher than for conventional treatment.

Dean Merrell provided commentary regarding the different technology processes.

National Level Legislation:

Department of Education Leadership Change: Linda McMahon is now in charge of education for the United States.

Executive Orders: Several executive orders are being issued, particularly affecting financial aid, which may be moving into the small business arena.

Accrediting Bodies: An executive order regarding accrediting bodies is expected. There are laws being constructed around having the ability to choose which accrediting body to apply to. While colleges may have the option to leave one accrediting body (Del Mar is currently accredited by SACSCOC), they still need to apply and be accepted by another.

The College and administration continue to actively monitor developments and advocate for the College's best interests.

Regular Meeting Page 6 Dr. Villarreal and Dr. Escamilla responded to questions from the Board of Regents.

PENDING BUSINESS:

Status Report on Requested Information

(Goal 5: Workforce Development, Community Partnerships, and Advocacy)

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:

Regular Board Meeting, February 4, 2025 Workshop, March 4, 2025 Regular Board Meeting, March 4, 2025 (I: Communicate, Goal 2: Connect beyond the College)

- 2. Acceptance of Quarterly Investment Report for February 2025 (II: Elevate, Goal 2: Maximize resources entrusted to the College)
- 3. Acceptance of Investment Report for February and March 2025 (II: Elevate, Goal 2: Maximize resources entrusted to the College)
- 4. Acceptance of Quarterly Financial Report for February 2025 (II: Elevate, Goal 2: Maximize resources entrusted to the College)

Regent Babbili made a motion to adopt the Consent Agenda. Regent Crull seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 7-0, amongst Regents present, with Regents Scott, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor. Regent Adame was not present for this vote.

REGULAR AGENDA

5. Discussion and possible action related to Award of Contract for Request for Competitive Sealed Proposals, RCSP #2025-04, Del Mar College Workforce Development Center, (II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Strybos provided background information regarding an award of contract for Request for Proposals #2025-04 regarding the Del Mar College Workforce Development Center – Aransas County. Mr. Strybos reviewed the evaluation criteria with the Board of Regents. The funding for the project is from the Economic Development Administration Grant, donations to the Del Mar College Foundation, and a commitment from the Del Mar College Foundation. Mr. John Jackson was in attendance representing Aransas County and thanked the College and the Foundation for their hard work.

> Regent Adame made a motion to award the contract to SpawGlass in the amount of \$1,520,493 as presented. Regent Loeb seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor.

6. Discussion and possible action related to faculty recommended for tenure and promotion (III Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Dr. Escamilla stated that this item was in conjunction with the supporting memo from the College's Chief Academic Officer and Vice President of Instruction, Dr. Jonda Halcomb, as well as recommendations of faculty applications for conferral of tenure 2025-26, and the current policies. He provided information regarding the College's policies amended per the legislature B6.7.2.1.1 and B6.7.7 granting tenure. He recommended that in accordance with the amended policies per the 88th Texas Legislature, that tenure be conferred to faculty members listed on Dr. Halcomb's memo dated April 1, 2025. The qualifications of the individuals listed were thoroughly reviewed and are ready for consideration by the Board.

Dr. Escamilla responded to questions from the Board of Regents.

Regular Meeting Page 8 Regent Loeb made a motion to approve the granting of tenure to the faculty members identified in Dr. Halcomb's April 1, 2025, memorandum as presented and to add future tenure motions to the Consent Agenda. Regent Averyt seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor.

7. Discussion and possible action related to dual enrollment tuition and fees for private and home school tuition.......Dr. Patricia-Benavides Dominguez and Mr. Raul Garcia (II Elevate, Goal 1: Increase completion for all students)

Dr. Benavides-Dominguez stated that today's report will focus on dual-enrollment students that attend private schools and students home-schooled in the Coastal Bend. Private schools and home-schooled students have always participated in dual enrollment. This academic year, we have approximately 94 students enrolled at Del Mar College and these students enroll in a mix of online courses or come to our campus and participate with the regular college population.

Ms. Landrum provided revenue and cost information. The College collected \$40,649 for FY 2024 and as of February 28, 2025, the College collected \$35,471 and should be at \$40,000 from home school and private students by the end of the fiscal year. After the implementation of FAST program for fiscal year 2021 and 2022, the College received a little over a million dollars for basic tuition and fees for those dual enrollment courses. Fiscal year 2023, the College collected a little over 1.1 million. Fiscal year 2024, was the first year that the College received that reimbursement from the state for the FAST program, and received a little over \$1.7 million.

Dr. Benavides-Dominguez and Ms. Landrum responded to questions from the Board of Regents.

Regent Loeb made a motion to approve a tuition waiver for Dual Enrollment students attending private and home school beginning fall 2025 as presented. Regent Crull seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor.

Regular Meeting April 8, 2025 Mr. Strybos explained that Texas Education Code, Section 130.066, Automatic Annexation of Certain Territory, allows Del Mar College to annex property as the City of Corpus Christi annexes new property. On March 18, 2025, the City of Corpus Christi approved an ordinance to annex and rezone a two-acre tract of land owned by Texas Lone Star Abstract and Title Investments Group LLC. located at the southeast corner of Farm to Market FM 43 and County Road 47. The property annexation of approximately 300 linear feet of County Road 47 right of way, budding the property's western boundary, and annexation of an approximately 2,490 linear feet of section of FM 43 right of way located between the property's eastern boundary and the London Pirate Road.

Regent Adame made a motion to annex the property as presented. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 7-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, and Kelly in favor. Regent Loeb was not present during this vote.

Ms. McDonald presented material regarding the College's procurement of property and windstorm insurance. Current coverage with Higginbotham (formerly Borden Insurance) expires May 1, 2025. Ms. Jessica Alaniz provided a brief synopsis of current market conditions. Ms. Alaniz stated Robert V. Reim was engaged as a consultant to manage the Request for Proposal process. Ms. McDonald provided information regarding property total insurable value and reported that over five years, the College's total insurable value has increased approximately 30%.

After the required bid invitation letters were sent to agencies/companies that had expressed interest, four proposals were received by the submission deadline. Ms. McDonald reviewed the proposed coverage and stated the College is recommending moving forward with Higginbotham.

Regular Meeting April 8, 2025 Ms. McDonald responded to questions from the Board of Regents.

Regent Babbili made a motion to approve recommendation of Higginbotham as presented. Regent Kelly seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, and Loeb in favor.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT: The meeting was adjourned at 3:34 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

Regular Meeting Page 11

Consent Agenda Item 2



To:

Mark Escamilla, Ph.D.

President and CEO

Via:

Raul Garcia, CPA, MBA, Vice President and CPC

From:

Catherine West, Ed.D., CPA, Director of Accounting and Treasury Officer

Date:

May 5, 2025

Subject:

Monthly Investment Activity

There were no investment purchases in the month of April. 2025.

The College has the following investments in accordance with the College's investment policy:

Amount		Interest	Yield
\$ 1,782,437.51	\$	8.477.46	4.22%
95,233,704.24		375,946.90	4.45%
	\$	384,424.36	
\$	\$ 1,782,437.51	\$ 1,782,437.51 \$	\$ 1,782,437.51 \$ 8,477.46 95,233,704.24 375,946.90

Consent Agenda Item 3

DEL MAR COLLEGE INCOME/EXPENSE STATEMENT CURRENT OPERATING FUNDS

For the Seven Months Ended March 2025

	FY 2025				FY 2024					
		BUDGET		ACTUALS	% Spent YTD		BUDGET		ACTUALS	% Spent YTD
RG										
REVENUES: STATE FUNDING										
PERFORMANCE APPROPRIATION	•	19,508,146	\$	11,379,753	58%	\$	19,508,146	¢	11,379,751	58%
FAST APPROPRIATION	Ψ	1,187,164	Ψ	1,520,758	128%	Ψ	1,141,504	Ψ	1,030,262	90%
INSURANCE CONTRIBUTION		4,281,371		2,497,466	58%		4,281,371		2,497,466	58%
RETIREMENT CONTRIBUTION		1,966,711		1,147,248	58%		1,966,711		1,147,248	58%
TOTAL STATE FUNDING	\$	26,943,392	\$	16,545,225	61%	\$	26,897,732	\$	16,054,728	60%
OTHER REVENUES										
TUITION & FEES	\$	22,001,700	\$	15,995,517	73%	\$	22.001.700	\$	14,921,389	68%
PROPERTY TAXES		75,055,641	•	75,129,117	100%	•	65,068,806	•	65,185,909	100%
INVESTMENT INCOME		793,400		2,251,166	284%		793,400		1,232,828	155%
MISCELLANEOUS		468,744		458,589	98%		468,744		307,300	66%
TOTAL OTHER REVENUES	\$	98,319,485	\$	93,834,388	95%	\$	88,332,650	\$	81,647,427	92%
TOTAL REVENUES	\$ 1:	25,262,877	\$	110,379,613		\$	115,230,382	\$	97,702,155	
EXPENDITURES:										•
SALARIES & BENEFITS										
FACULTY SALARIES	\$	36,431,043	\$	19,750,543	54%	\$	33.593.394	\$	18,324,183	55%
EXEMPT SALARIES		17,649,603	•	10,229,770	58%	•	17,113,487	•	9,736,577	57%
NON EXEMPT SALARIES		13,204,608		6,846,648	52%		12,821,217		6,434,272	50%
BENEFITS		21,531,283		10,929,029	51%		20,487,813		11,449,776	56%
TOTAL SALARIES & BENEFITS	\$	88,816,537	\$	47,755,989	54%	\$	84,015,911	\$	45,944,809	55%
NON-SALARY										
CONTRACT INSTRUCTION	\$	158,600	\$	92,517	58%	\$	158,600	\$	92,517	58%
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL		3,799,761		1,468,871	39%		3,497,541		1,405,425	40%
MAINTENANCE & REPAIRS		3,873,556		1,005,028	26%		1,747,539		947,743	54%
EQUIPMENT		1,588,748		848,222	53%		776,699		157,779	20%
STUDENT RECRUITING AND MARKETING		1,278,906		390,365	31%		1,139,569		277,028	24%
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES		1,823,694		991,099	54%		1,633,106		911,586	56%
CONTRACT LABOR & CONSULTANTS		3,596,155		1,966,614	55%		3,064,494		2,168,594	71%
ACCREDITATION		63,336		39,778	63%		65,636		39,041	59%
SPECIAL POP. INTERPRETOR		120,000		176,190	147%		114,397		86,471	76%
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.		4,430,706		2,603,852	59%		3,612,534		1,543,628	43%
TRAVEL & PROFESSIONAL DEVELOPMENT		553,513		272,646	49%		499,515		218,765	44%
ELECTION		175,000		000 700	0%		1 505 000		907.095	0%
SECURITY		1,627,304 32.000		823,782 380	51% 1%		1,565,000 32,000		897,685	57% 5%
RECRUITMENT FOOD BEVERAGE		99,312		50,382	51%		84,811		1,453 39,450	47%
LIBRARY		259,297		96,001	37%		250,976		55,274	22%
BAD DEBT		225,000		131,250	58%		151,707		88,496	58%
MEMBERSHIP & DUES		273,459		89,301	33%		227,153		87,932	39%
MEMBERSHIP & DUES/INDIRECT ADVOCACY		130		-	0%		130		-	0%
UTILITIES & TELEPHONE		3,092,861		1.785.933	58%		3,061,600		1,785,934	58%
INSURANCE		4,535,044		2,645,442	58%		4,805,000		2,802,917	58%
BANK & COLLECTION FEES		155,300		64,246	41%		192,300		67,222	35%
CAMPUS POLICE		302,858		6,048	2%		302,858		6,048	2%
TUITION BOND TRANSFERS OUT		1,951,000		1,138,083	58%		1,952,500		1,138,958	58%
MISCELLANEOUS		551,857		258,222	47%		550,350		294,317	53%
TOTAL NON-SALARY	\$	34,567,397	\$	16,944,251	49%	\$	29,486,015	\$	15,114,261	51%
CONTINGENCY	\$	1,878,943	_	-	0%	\$	1,728,456			0%
TOTAL CONTINGENCY	\$	1,878,943	\$	-	0%	\$	1,728,456	\$	-	0%
TOTAL EXPENDITURES	\$ 1	25,262,877	\$	64,700,242	52%	\$	115,230,382	\$	61,059,071	53%
CURRENT NET INCOME AVAILABLE FROM OPERATION	IS		\$	45,679,373				\$	36,643,084	

DEL MAR COLLEGE BALANCE SHEET CURRENT OPERATING FUNDS As of March 31, 2025

	FY2025			FY2024		Change
RG ASSETS: CASH INVESTMENTS	\$	8,312,095 91.433,048	\$	7,723,245 84,955,697	\$	588,850 6,477,351
ACCOUNTS RECEIVABLE: STUDENT & OTHER RECEIVABLES PROPERTY TAX RECEIVABLE		2,838,415 3,224,576		1,639,797 1,484,729		1,198,618 1,739,847
FAST APPROPRIATIONS RECEIVABLE DEFERRED OUTFLOWS PENSION & OPEB		1,065,077 12,071,064		417,665 12,023,412		647,412 47,652
TOTAL ASSETS	\$	118,944,275	\$	108,244,545	\$	10,699,730
LIABILITIES:						
CURRENT LIABILITIES: ACCOUNTS PAYABLE ESTIMATED SICK LEAVE & VAC. PAYABLE NET PENSION AND OPEB LIABILITY DEFERRED TUITION DEFERRED STATE APPROPRIATIONS DEFERRED INCOME-OTHER	\$	5,508,818 776,413 1,392,616 1,948,336 3,718,144 555,114	\$	3,915,050 798,948 1,401,343 1,774,534 3,251,358 1,155,681	\$	1,593,768 (22,535) (8,727) 173,802 466,786 (600,567)
REVENUE BOND PAYABLE		965,083		927,708		37,375
TOTAL CURRENT LIABILITIES		14,864,524		13,224,622		1,639,902
NONCURRENT LIABILITIES: ESTIMATED SICK LEAVE & VAC. PAYABLE	\$	6,987,722	\$	7,190,537	\$	(202,815)
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES: NET PENSION AND OPEB DEFERRED INFLOWS RELATED TO PENSION & OPEB		76,755,835 16,381,348		77,218,235 16,953,720		(462,400) (572,372)
TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES		93,137,183		94,171,955		(1,034,772)
TOTAL NONCURRENT LIABILITIES		100,124,905		101,362,492		(1,237,587)
TOTAL LIABILITIES	\$	114,989,429	\$	114,587,114	\$	402,315
NET POSITION UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$	32,134,208	\$	31,964,233	\$	169,975
RISK RESERVE REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS		8,600,000 (82,458,735) 45.679,373		8,600,000 (83,549,886) 36,643,084		1,091,151 9,036,289
TOTAL NET POSITION	\$	3,954,846	\$	(6,342,569)	\$	10,297,415
TOTAL LIABILITIES AND NET POSITION	\$	118,944,275	\$	108,244,545	\$	10,699,730

Financial Record System

Bank 41 Colleague

Check Date	Payee	Amount Description
82995	3/4/2025 Air Czar LLC	\$ 188.93 Repairs & Maintenance
82996	3/4/2025 Aircraft Spruce & Specialty Co	299.50 Instructional Supplies
82997	3/4/2025 Armstrong McCall Beauty Supply	179.72 Instructional Supplies
82998	3/4/2025 Beacon Technologies	630.00 Software Desk Lic Fees
82999	3/4/2025 BSN Sports LLC	270.92 Production, Publications & Prom
83000	3/4/2025 Carlos C. Carmona	500.00 Non Faculty Stipend
83001	3/4/2025 Corpus Christi Safe & Lock Co	65.00 Building Structure
83002	3/4/2025 Dell Technologies Inc	467,183.57 < 5,000 Computer Not Cap INVT
83003	3/4/2025 EAN Services LLC	384.96 Travel
83004	3/4/2025 Ecolab Inc	86.28 Supplies - Not Cap Not INVT
83005	3/4/2025 Facility Solutions Group	6,935.66 SC NC Electrical
83006	3/4/2025 Gulf Coast Nut and Bolt Supply	19.35 Instructional Supplies
83007	3/4/2025 Heat Safety Equipment Llc	6,955.48 Repairs & Maintenance
83008	3/4/2025 HEB Grocery Company	385.29 Instructional Supplies
83009	3/4/2025 Home Depot	546.59 Instructional Supplies
83010	3/4/2025 Int'l Assoc of Heat & Frost, I	10,041.36 Consultants
83011	3/4/2025 Jones & Bartlett Learning, LLC	2,995.00 Software Desk Lic Fees
83012	3/4/2025 Kelly Anderson Group	1,198.50 Online Services
83013	3/4/2025 King Ranch	279.90 Site Supplies
83014	3/4/2025 Koetter Fire Protection of Cor	4,093.26 Repairs & Maintenance
83015	3/4/2025 Kyrish Truck Ctr	143.74 Repairs & Maintenance
83016	3/4/2025 Lincoln Electric Company	5,407.50 Instructional Supplies
83017	3/4/2025 Marianna Industries Inc	2,121.95 Instructional Supplies
83018	3/4/2025 McKesson Medical-Surgical Gove	418.93 Instructional Supplies
83019	3/4/2025 Mission Restaurant Supply	326.79 Supplies - Not Cap Not INVT
83020	3/4/2025 Philips Healthcare	51,995.95 Software Desk Lic Fees
83021	3/4/2025 Pittsburg Paints	226.76 Building Structure
83022	3/4/2025 PODS Enterprises LLC	117.10 P & S - Other
83023	3/4/2025 Proforma Total Print Source	222.00 Funds Held for Others
83024	3/4/2025 Samsara Inc	1,962.20 Instructional Supplies
83025	3/4/2025 San Patricio County Appraisal	1,694.54 Tax Appraisal Fee
83026	3/4/2025 Sophia P. Sweet	320.00 Contract Labor
83027	3/4/2025 TASB Risk Management Fund	7,194.86 Workman's Comp
83029	3/6/2025 Alfred Williams & Company	274,320.94 < 5,000 Furn and Fix Not Cap
83030	3/6/2025 American Welding & Gas Inc	5,815.10 Instructional Supplies
83031	3/6/2025 Ben E Keith Company	2,265.49 Instructional Supplies
83032	3/6/2025 Big M Pest Control	135.00 Repairs & Maintenance
83033	3/6/2025 Bio-Rad Laboratories	2,994.40 Supplies - Not Cap Not INVT
83034	3/6/2025 CC Battery Co Inc	217.88 Instructional Supplies
83035	3/6/2025 Columbia Advisory Group LLC	2,362.00 Consultants
83036	3/6/2025 CommonLook	2,398.00 Software & Service Subscriptio
83037	3/6/2025 Daikin Applied	1,970.25 SC NC HVAC
83038	3/6/2025 Facility Solutions Group	914.91 SC NC Electrical
83039	3/6/2025 Flowers Baking Company	205.70 Food Supplies
83040	3/6/2025 Gravic Inc	900.00 Maint Agree-Software
83041	3/6/2025 HEB Grocery Company	240.43 Food Supplies
83042	3/6/2025 Home Depot	22,293.80 Supplies - Not Cap Not INVT
83043	3/6/2025 Imperial Bag & Paper Co LLC	67.12 Instructional Supplies
83044	3/6/2025 Insight Public Sector Inc	16,316.73 Software Desk Lic Fees
83045	3/6/2025 International Association of	520.00 Memberships & Dues
83046	3/6/2025 Jean's Restaurant Supply	18,522.71 > 5,000 Equipment Capitalized
83047	3/6/2025 John Paul II High School	2,000.00 Production, Publications & Prom
83048	3/6/2025 JW Pepper & Sons Inc	126.99 Music
83049	3/6/2025 Kilgore International Inc	143.50 Instructional Supplies
83050	3/6/2025 King Ranch	429.92 Site Supplies
83051	3/6/2025 Lakeshore Learning Materials	625.10 Instructional Supplies
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Financial Record System

Bank 41 Colleague

Check Date		Amount Description
83052	3/6/2025 McComb Relocation Services	7,458.00 Contractors
83053	3/6/2025 Patterson Dental Company	229.95 Software Desk Lic Fees
83054	3/6/2025 Pittsburg Paints	124.69 Building Structure
83055	3/6/2025 South Texas Music Mart	20.00 Repairs & Maintenance
83056	3/6/2025 UniFirst	385.32 Instructional Supplies
83057	3/6/2025 Annuity Investment	25.00 A/P - TSA
83058	3/6/2025	4,147.00 A/R - Students
83059	3/6/2025 Fiduciary Trust Company of New	20.00 A/P - TSA
83060	3/6/2025 Financial Management Services	150.38 A/P - IRS Levy
83061	3/6/2025 Rebecca Salinas	200.00 A/P - Direct Deposit
83062	3/18/2025	389.25 Funds Held for Other Additions
83063	3/18/2025 Alamo Iron Works	9,118.80 Instructional Supplies
83064	3/18/2025 American Welding & Gas Inc	3,739.01 Instructional Supplies
83065	3/18/2025 Apollo Towing Service	172.80 Contract Labor
83066	3/18/2025 Aponto rowing service	3,900.00 Repairs & Maintenance
83067	3/18/2025 Avid Storage - Ayers St	650.00 Rent Expense
83068	3/18/2025 Avid Storage - Ayers St	389.25 Funds Held for Other Additions
83069	3/18/2025 Bio-Rad Laboratories	262.62 Instructional Supplies
83070	3/18/2025 Bio-had Laboratories 3/18/2025 Bonfire Interactive LTD	26.550.00 Software Desk Lic Fees
83070	3/18/2025	389.25 Funds Held for Other Additions
	** ***	389.25 Funds Held for Other Additions
83072	3/18/2025	
83073	3/18/2025 CC Battery Co Inc	87.37 Repairs & Maintenance
83074	3/18/2025 Computer Solutions	28,178.48 > 5,000 Equipment Capitalized
83075	3/18/2025 Dell Technologies Inc	254.39 Supplies - Not Cap Not INVT
83076	3/18/2025 Dentsply North America LLC	121,488.15 > 5,000 Equipment Capitalized
83077	3/18/2025 Department of Information	1,161.94 Telephone
83078	3/18/2025 Doctums Global LLC	1,710.00 Consultants
83079	3/18/2025 EAN Services LLC	34.75 Funds Held for Others
83080	3/18/2025	389.25 Funds Held for Other Additions
83081	3/18/2025 The Frame Up	45.00 Production, Publications & Prom
83082	3/18/2025 Guard Master Fire & Safety	1,175.00 Contract Labor
83083	3/18/2025 HEB Grocery Company	81.69 Food Supplies
83084	3/18/2025	389.25 Funds Held for Other Additions
83085	3/18/2025 Home Depot	1,821.15 Instructional Supplies
83086	3/18/2025 Interstate Batteries of	1,231.60 P & S - Other
83087	3/18/2025 Konica Minolta	13,632.00 Copier Rental
83088	3/18/2025 Kyrish Truck Ctr	1,515.20 Repairs & Maintenance
83089	3/18/2025	389.25 Funds Held for Other Additions
83090	3/18/2025	389.25 Funds Held for Other Additions
83091	3/18/2025 Liquid Environmental Solutions	2,592.72 Environmental Compliance
83092	3/18/2025 Liquid Networx	1,257.31 Software Desk Lic Fees
83093	3/18/2025 Jason Makepeace	3,000.00 < 5,000 Equip Not Cap INVT
83094	3/18/2025 Jacob Muldowney	1,500.00 < 5,000 Equip Not Cap INVT
83095	3/18/2025	389.25 Funds Held for Other Additions
83096	3/18/2025 Nueces County Appraisal	317,463.00 Tax Appraisal Fee
83097	3/18/2025	389.25 Funds Held for Other Additions
83098	3/18/2025 PASCO Scientific	1,527.68 Supplies - Not Cap Not INVT
83099	3/18/2025 Pittsburg Paints	623.25 Building Structure
83100	3/18/2025 Reynolds Advanced Material Us	2,831.90 Instructional Supplies
83101	3/18/2025	389.25 Funds Held for Other Additions
83102	3/18/2025	389.25 Funds Held for Other Additions
83103	3/18/2025 Sam's Club	1,332.98 Funds Held for Others
83104	3/18/2025	389.25 Funds Held for Other Additions
83105	3/18/2025 Spec's Liquor Stores	63.75 Instructional Supplies
83106	3/18/2025 Spectrum	25,227.08 Internet
83107	3/18/2025 Stewart Dean Bearing Inc	357.80 HVAC

Financial Record System

Bank 41 Colleague

Check Date		Amount Description
Check Date 83108	Payee 3/18/2025	Amount Description 389.25 Funds Held for Other Additions
	3/18/2025 Trophyland Inc	1,659.28 Funds Held for Others
83109 831 1 0		9,454.57 Fuel/Oil
	3/18/2025 U.S. Bank Voyager Fleet System 3/18/2025 UniFirst	
83111 83112		373.93 Supplies - Not Cap Not INVT 750.00 Consultants
83113	3/18/2025 US Omni & TSACG Compliance Ser 3/18/2025	389.25 Funds Held for Other Additions
83114	3/18/2025 VWR International	55.73 Instructional Supplies
83115	3/20/2025 Alameda Medical Supply	7,791.50 Instructional Supplies
83116	3/20/2025 Alameda Medical Supply 3/20/2025 Alliance Health Resources Mobi	2,375.00 Online Services
83117	3/20/2025 Attlance Heatth Resources Hobbi	117,799.00 Security Services
83118	3/20/2025 American Welding & Gas Inc	187.67 Instructional Supplies
83119	3/20/2025 AT & T	1,971.07 Telephone
83119	3/20/2025 AT & T	39.24 Internet
83121	3/20/2025 AT & T	94.76 Telephone
83121	3/20/2025 AT & T	2,995.01 Telephone
83123	3/20/2025 AT & T	540.24 Internet
83124	3/20/2025 AT & T	9,203.36 Telephone
83125	3/20/2025 AT & T	11,251.90 Telephone
83126	3/20/2025 AT & T	94.76 Telephone
83127	3/20/2025 AT & T	·
83128	3/20/2025 AT & T	2,655.67 Telephone 500.84 Internet
		35.00 Instructional Supplies
83129 83130	3/20/2025 CC Battery Co Inc 3/20/2025 Corpus Christi Electric Co Inc	• •
83131	3/20/2025 Corpus Christi Electric Co Inc	179.94 Supplies - Not Cap Not INVT
83132	3/20/2025 E&M Consulting, Inc.	156.00 Building Structure 398.00 Production.Publications & Prom
83133	3/20/2025 EAM Consuming, Inc. 3/20/2025 EAN Services LLC	288.72 Travel
83134	3/20/2025 EAN Services LLC	618.61 Travel
83135	3/20/2025 EAN Services LLC	618.61 Travel
83136	3/20/2025 EAN Services LLC	384.96 Travel
83137	3/20/2025 EAN Services LLC	218.19 Funds Held for Others
83138	3/20/2025 EAN Services LLC	812.24 Travel
83139	3/20/2025 EAN Services LLC	812.24 Travel
83140	3/20/2025 Ewing Irrigation Products Inc	69.20 Site Supplies
83141	3/20/2025 Ewing Irrigation Frounds and 3/20/2025 Facility Solutions Group	3,034.47 SC NC Electrical
83142	3/20/2025 Fast Signs	49,456.96 Production, Publications & Prom
83143	3/20/2025 Fast Signs 3/20/2025 Gannett Texas/New Mexico Local	613.60 Advertising
83144	3/20/2025 Darla G. Green	72.00 Travel
83145	3/20/2025 Instructure Inc	3,403.47 Transcript Fee
83146	3/20/2025 Rianna K. Kirkham	300.00 Contract Labor
83147	3/20/2025 Kyrish Truck Ctr	55.33 Repairs & Maintenance
83148	3/20/2025 Lisa R. Mounts	47.50 Funds Held for Others
83149	3/20/2025 Northern Safety Company Inc	653.52 Supplies - Not Cap Not INVT
83150	3/20/2025 Patterson Dental Company	463.05 Software Desk Lic Fees
83151	3/20/2025 Pittsburg Paints	87.19 Building Structure
83152	3/20/2025 Yam's Club	256.49 Food Supplies
83153	3/20/2025 Samsara Inc	10,440.00 Software Desk Lic Fees
83154	3/20/2025 Sign-Ups and Banners	25,592.34 Production, Publications & Prom
83155	3/20/2025 Solid Border Inc	79,721.04 Software Desk Lic Fees
83156	3/20/2025 Stewart Dean Bearing Inc	79,721.04 Software besk Lic rees
83157	3/20/2025 Stewart Bearing inc	312.37 Instructional Supplies
83158	3/20/2025 T-Mobile USA Inc	2,631.53 Telephone
83159	3/20/2025 TASB Risk Management Fund	4,704.13 Workman's Comp
83160	3/20/2025 Thomson Reuters- West	1,095.55 Library Continuation
83161	3/20/2025 TXU Energy	189,932.80 Electricity
83162	3/20/2025 TAG Effergy 3/20/2025 UniFirst	309.35 Supplies - Not Cap Not INVT
83163	3/20/2025 Verizon Wireless	50.35 Telephone
55.00	5. 25. 2520 75112511 7711 51655	00.00 10.00110110

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Check Date	Payee	Amount Description
83164	3/20/2025 VWR International	447.77 Instructional Supplies
83165	3/20/2025 Annuity Investment	25.00 A/P - TSA
83166	3/20/2025 Fiduciary Trust Company of New	20.00 A/P - TSA
83167	3/20/2025 Financial Management Services	150.38 A/P - IRS Levy
83168	3/20/2025 IRS Austin Service Center	35.00 A/P - IRS Levy
83169	3/20/2025 TACC	46,121.00 Memberships & Dues
83170	3/20/2025 Texas Real Estate Commission	400.00 Instructional Supplies
83171	3/25/2025 Aircraft Spruce & Specialty Co	1,445.26 Instructional Supplies
83172	3/25/2025 American Welding & Gas Inc	153.78 Instructional Supplies
83173	3/25/2025 Aspire Cyber LLC	100.00 Consultants
83174	3/25/2025 Astound Business Solutions	3,100.00 Internet
83175	3/25/2025 Bay Jammin Series Inc	500.00 Production, Publications & Prom
83176	3/25/2025 Beasley Tire Service	54.50 Repairs & Maintenance
83177	3/25/2025 Ben E Keith Company	731.67 Instructional Supplies
83178	3/25/2025 CASAS - Comprehensive Adult St	3,135.00 Online Services
83179	3/25/2025 Cummins Southern Plains	840.00 Software Desk Lic Fees
83180	3/25/2025 Dub's Garage	227.64 Repairs & Maintenance
83181	3/25/2025 EAN Services LLC	5.50 Travel
83182	3/25/2025 Facility Interiors, Inc	1,024.91 < 5,000 Furn and Fix Not Cap
83183	3/25/2025 Facility Solutions Group	11,186.03 SC NC Electrical
83184	3/25/2025 GreatAmerica Financial Service	531.00 Equipment Maintenance Subscrip
83185	3/25/2025 HEB Grocery Company	370.98 Food Supplies
83186	3/25/2025 King Ranch	62.84 Site Supplies
83187	3/25/2025 Liquid Environmental Solutions	830.94 Environmental Compliance
83188	3/25/2025 Michaela Merryday	793.22 Travel
83189	3/25/2025 National College Testing	500.00 Memberships & Dues
83190	3/25/2025 Otter.Ai, Inc	17,976.00 Software Desk Lic Fees
83191	3/25/2025 Overdrive Inc	15,000.00 Library - Elec Resource
83192	3/25/2025 Patterson Dental Company	3,573.53 Instructional Supplies
83193	3/25/2025 ProQuest LLC	1,775.39 Library - Elec Resource
83194	3/25/2025 Robert V Reim Company	750.00 Contract Labor
83195	3/25/2025 Screening One Inc	447.70 Online Services
83196	3/25/2025 Spectrum	100.51 Internet
83197	3/25/2025 Sutherlands Inc	334.71 Instructional Supplies
83198	3/25/2025 Texas Scenic Company	370.40 Instructional Supplies
83199	3/25/2025 Thomson Reuters- West	1,581.00 Memberships & Dues
83200	3/25/2025 Toshiba Business Solutions	973.50 Copier Rental
83201	3/25/2025 UniFirst	94.08 Instructional Supplies
83202	3/25/2025 Cassie L. Wilson	400.00 Participant Support Costs
83203	3/27/2025 A & A Graphics Supply, Inc	293.75 Supplies - Not Cap Not INVT
83204	3/27/2025 AIM Media Texas Operating, LLC	523.18 Funds Held for Others
83205	3/27/2025 Alamo Iron Works	224.46 Instructional Supplies
83206	3/27/2025	450.00 Non Faculty Stipend
83207	3/27/2025 American Dental Association	4,300.00 Accreditation Expense
83208	3/27/2025 American Welding & Gas Inc	2,039.62 Instructional Supplies
83209	3/27/2025 Armstrong McCall Beauty Supply	807.98 Instructional Supplies
83210	3/27/2025 Amistrong Freedit Beauty Supply	41.65 Funds Held for Other Additions
83211	3/27/2025 Jenaly D. Beseril	450.00 Non Faculty Stipend
83212	3/27/2025 Big M Pest Control	135.00 Repairs & Maintenance
83213	3/27/2025 Big TTT est control 3/27/2025 Bio-Rad Laboratories	110.23 Instructional Supplies
83214	3/27/2025 Block Art Materials	19.95 Instructional Supplies
83215	3/27/2025 BitCKART Haterials	575.00 Non Faculty Stipend
83216	3/27/2025 Gabriella M. Chavera	141.00 Travel
83217	3/27/2025 Gabrietta H. Chavera	51.01 Disposal Trash
83218	3/27/2025 DEX Imaging LLC	1,564.89 Copier Rental
83219	3/27/2025 Gall's Inc	1,985.49 Instructional Supplies
03213	SIZIIZUZU GARIS IIIC	1,300.43 เกอเเนตเกิดเลเอนุทุกเชิง

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Check Date	Payee	Amount Description
83220	3/27/2025 HEB Grocery Company	349.51 Instructional Supplies
83220	3/27/2025 Interstate Batteries of	721.55 Repairs & Maintenance
83222	3/27/2025 Interstate Batteries of	1,311.93 Repairs & Maintenance
83223	3/27/2025	575.00 Non Faculty Stipend
83224	3/27/2025 King Ranch	3,561.21 Site Supplies
83225	3/27/2025 King Nanch 3/27/2025 Lincoln Electric Company	13,200.00 Instructional Supplies
83226	3/27/2025 Cilicoth Electric Company	99.54 Repairs & Maintenance
83227	3/27/2025	575.00 Non Faculty Stipend
83228	3/27/2025 Palacios Marine & Industrial C	2,659.20 Repairs & Maintenance
83229	3/27/2025 Pataclos Marine & mudstriat C	959.11 Building Structure
83230	3/27/2025 PODS Enterprises LLC	117.10 P & S - Other
83231	3/27/2025 PODS Enterprises LLC 3/27/2025 Melissa L. Ramsden	297.39 Travel
83232	3/27/2025 Pretissa L. Ramsueri	3.500.00 Software Desk Lic Fees
83233		114.76 HVAC
	3/27/2025 Stewart Dean Bearing Inc	
83234 83235	3/27/2025 Kellie J. Sullivan	862.28 Professional Development
	3/27/2025 Sutherlands Inc	393.78 Instructional Supplies
83236	3/27/2025 UniFirst	421.63 Uniforms
83237 E003896	3/27/2025 VWR International 3/4/2025 Louie Asuncion	1,124.66 Instructional Supplies
E003896 E003896		1,092.12 Professional Development
	3/4/2025 John D. Beauford	116.00 Travel
E003896	3/4/2025 Rachel M. Benavides	191.50 Travel
E003896	3/4/2025 Isaac Bustos	1,250.00 Contract Labor
E003896	3/4/2025 Charles Cooper	3,250.00 Contract Labor
E003896	3/4/2025 Leticia A. Escobedo	522.32 Travel
E003896	3/4/2025 Dearborn Real Estate	57.71 Online Services
E003897	3/4/2025 Tammy C. Francis	291.60 Professional Development
E003897	3/4/2025 Monica Garza Valenzuela	7.70 Travel
E003897	3/4/2025 Joshua T. Gentry	378.70 Travel
E003897	3/4/2025 Omar Gonzalez	17.50 Travel
E003897	3/4/2025 John C. Harris	2,900.00 Contract Labor
E003897	3/4/2025 Mr. Daniel W. Korus	808.72 Travel
E003897	3/4/2025 Harvey I. Marquez	21.00 Travel
E003897	3/4/2025 Robert V. Marraro, Jr.	64.40 Travel
E003897	3/4/2025 Gilbert D. Martinez	1,250.00 Contract Labor
E003897	3/4/2025 Alejandro Montiel	1,250.00 Contract Labor
E003898	3/4/2025 Lina Morita	2,000.00 Contract Labor
E003898	3/4/2025 Chasity R. Munoz	234.20 Travel
E003898	3/4/2025 Elsa Odom	304.20 Travel
E003898	3/4/2025 A-Auto Tech	1,001.80 Repairs & Maintenance
E003898	3/4/2025 ACI Payments Inc	413.20 Bank Expenses
E003898	3/4/2025 Altex Electronics	524.24 PC Maintenance Supplies
E003898	3/4/2025 Amazon.Com LLC	1,791.54 Instructional Supplies
E003898	3/4/2025 Apple Computer Inc	318.95 Supplies - Not Cap Not INVT
E003898	3/4/2025 B & H Photo Video Pro Audio	5,602.76 < 5,000 Computer Not Cap INVT
E003898	3/4/2025 Bank of New York Mellon	825.00 Paying Agency Fee
E003899	3/4/2025 Bird's Rubber Stamps	372.00 Instructional Supplies
E003899	3/4/2025 Bumper to Bumper Easy CDL	152.90 Online Services
E003899	3/4/2025 Carolina Biological Supply	131.16 Instructional Supplies
E003899	3/4/2025 CC Lawn Pros, LLC	7,950.00 Contractors
E003899	3/4/2025 Cintas Corporation	1,340.72 Contractors
E003899	3/4/2025 City of Corpus Christi	265.33 Water
E003899	3/4/2025 Clampitt Paper Co of San Anton	245.00 Supplies - Not Cap Not INVT
E003899	3/4/2025 Corpus Christi Freightliner	914.16 Repairs & Maintenance
E003899	3/4/2025 Corpus Christi Produce	414.31 Food Supplies
E003899	3/4/2025 Ferguson Enterprises Inc	88.48 Plumbing
E003900	3/4/2025 Fisher Scientific Company LLC	1,788.70 Instructional Supplies

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Check	Date	Payee	Amount Description
E003900		5 Garda CL Southwest Inc	1,950.69 Security Services
E003900		5 Grainger Inc	36,236.63 Instructional Supplies
E003900		5 Graves Dougherty Hearon	117.60 Legal Fees
E003300		5 Henry Schein Inc	7.84 Instructional Supplies
E003300		5 Johnstone Supply	389.75 HVAC
E003300		5 Labatt Food Service LLC	7,152.24 Instructional Supplies
E003900		5 LK Jordan & Associates	5,677.33 Contract Labor
E003900		5 O'Reilly Auto Parts	546.14 P & S - Other
E003900		5 Pepsi Cola Corpus Christi	230.94 Food Supplies
E003901		5 Safeguard System Inc	975.00 Contract Labor
E003901		5 Stridde Callins & Associates	3,128.75 Consultants
E003901		5 Terracon Consultants Inc	6,500.00 Architect Fees
E003901		5 Tipco Technologies LLC	716.48 P & S - Other
E003901		5 TK Elevator Corporation	8,089.57 Contractors
E003901		5 Touchnet Information System	16,045.00 Software Desk Lic Fees
E003901		5 Winston Water Cooler of Corpus	48.96 Plumbing
E003901		5 You Name It Specialties Inc	1,937.12 Production, Publications & Prom
		5 Kelley Y . Bazemore	72.00 Travel
E003901 E003901		5 Rachel M. Benavides	172.00 Travel
E003902		5 Patricia S. Benavides-Domingue	327.00 Travel 72.00 Travel
E003902		5 Mary C. Carroll	400.00 Contract Labor
E003902		5 Mary G. Carroll	
E003902		5 Stephen M. Cunningham	150.00 Contract Labor
E003902		5 Phillip L. Davis	1,355.92 Travel
E003902		5 Ann B. Fierova	303.20 Travel
E003902		5 Jason Flores	301.50 Travel
E003902		25 Willie A. Herrera	212.80 Travel
E003902		5 Samantha H. Kordahi	38.72 Travel
E003902		5 George P. Lister	562.80 Travel
E003903		5 Erinn C. McComb	403.20 Travel
E003903		5 Ms. Delia G. Perez	326.30 Travel
E003903		5 David J. Rivera	200.00 Contract Labor
E003903		5 Leonard Rivera	123.00 Travel
E003903		5 Martha Ruiz	127.40 Travel
E003903		5 Melinda T. Wren	1,063.17 Travel
E003903		5 Altex Electronics	1,194.55 Instructional Supplies
E003903		5 Anderson Marketing Group	48,537.26 Advertising
E003903		25 Apple Computer Inc	1,358.00 < 5,000 Computer Not Cap INVT
E003903		25 B & H Photo Video Pro Audio	6,971.40 Supplies - Not Cap Not INVT
E003904		25 Bugpro Inc	1,084.00 Repairs & Maintenance
E003904		25 Concentra Medical Center	294.00 Employee Med Exam
E003904		25 Culligan Water Conditioning	444.85 Instructional Supplies
E003904		25 Ellucian Company LLC	594,115.00 Software Desk Lic Fees
E003904		25 Everest Water and Coffee LLC	70.00 Food Supplies
E003904		25 Grainger Inc	2,526.24 Supplies - Not Cap Not INVT
E003904		25 Labatt Food Service LLC	2,331.04 Food Supplies
E003904		25 LK Jordan & Associates	4,059.70 Contract Labor
E003904		25 Mission Golf Cars	992.31 Repairs & Maintenance
E003904		25 PHCC San Antonio	3,454.56 Instructional Supplies
E003905		25 Republic Services Inc	12,001.89 Supplies - Not Cap Not INVT
E003905		25 San Antonio Area Plumbers & Pi	14,371.42 Instructional Supplies
E003905		25 SecureTech	4,883.31 Consultants
E003905		25 Shi Government Solutions	11.04 Software & Service Subscriptio
E003905		25 Texas Book Company	2,174.50 Instructional Supplies
E003905		25 Toyota Lift of Texas	782.75 Contractors
E003905	3/6/202	25 Weaver	29,357.50 Audit Fees

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Ohaali D		Amount Description
Check D		Amount Description
E003905	3/6/2025 Americo Fin & Annuity Ins Co	25.00 A/P - TSA
E003905	3/6/2025 Colonial Security Life Ins	22.78 A/P - Optional Life
E003905	3/6/2025 Corpus Christi Athletic Club	233.78 Corpus Christi Athletic Club
E003906	3/6/2025 Del Mar College Foundation	135.00 Foundation Contributions
E003906	3/6/2025 Metlife	275.00 A/P - TSA
E003906	3/6/2025 Reliastar Life Insurance Co	75.00 A/P - TSA
E003906	3/18/2025 Dawson N. Barrett	864.54 Production, Publications & Prom
E003906	3/18/2025 Beverly A. Cage	594.00 Funds Held for Others
E003906	3/18/2025 Gail Dorn	540.00 Funds Held for Other Additions
E003906	3/18/2025 Dearborn Real Estate	36.78 Online Services
E003906	3/18/2025 Yvonne J. Walker	49.00 Travel
E003906	3/18/2025 Misty E. Wharton	500.81 Funds Held for Other Additions
E003906	3/18/2025 Airgas USA	1,782.73 Instructional Supplies
E003907	3/18/2025 Altex Electronics	125.62 Repairs & Maintenance
E003907	3/18/2025 Amazon.Com LLC	3,817.80 Supplies - Not Cap Not INVT
E003907	3/18/2025 B & H Photo Video Pro Audio	1,293.23 Supplies - Not Cap Not INVT
E003907	3/18/2025 CC Lawn Pros, LLC	9,400.00 Contractors
E003907	3/18/2025 CDWG LLC	13,879.55 Supplies - Not Cap Not INVT
E003907	3/18/2025 Clampitt Paper Co of San Anton	176.47 Supplies - Not Cap Not INVT
E003907	3/18/2025 Columbia Electric Supply	214.32 Electrical
E003907	3/18/2025 Corpus Christi Freightliner	1,438.62 Repairs & Maintenance
E003907	3/18/2025 Corpus Christi Produce	241.72 Food Supplies
E003907	3/18/2025 Ebsco Subscription Services	1,045.78 Library - Periodicals
E003908	3/18/2025 Ellucian Company LLC	23,354.00 < 5,000 Software Not Cap INVT
E003908	3/18/2025 Everest Water and Coffee LLC	140.00 Food Supplies
E003908	3/18/2025 Gateway Printing & Office Supp	9,913.88 Office Supply Payable
E003908	3/18/2025 Grainger Inc	2,768.53 HVAC
E003908	3/18/2025 Grimco, Inc	36.60 Supplies - Not Cap Not INVT
E003908	3/18/2025 Labatt Food Service LLC	969.32 Food Supplies
E003908	3/18/2025 LK Jordan & Associates	12,137.25 Contract Labor
E003908	3/18/2025 MDR Advertising	12,500.00 Production, Publications & Prom
E003908	3/18/2025 MediaLab	274.43 Software Desk Lic Fees
E003908	3/18/2025 Netsync Network Solutions	249,001.38 Contract Labor
E003909	3/18/2025 O'Reilly Auto Parts	930.94 Instructional Supplies
E003909	3/18/2025 Pepsi Cola Corpus Christi	1,118.45 Food Supplies
E003909	3/18/2025 Providence Tax Finance Managem	2,281.25 Consultants
E003909	3/18/2025 RegisterBlast	608.00 Hobet Test
E003909	3/18/2025 Safeguard System Inc	4,955.24 Repairs & Maintenance
E003909	3/18/2025 SecureTech	2,700.00 Consultants
E003909	3/18/2025 Texas Book Company	405,528.90 A/P-Viking Inclusive Access
E003909	3/18/2025 Uline	2,185.34 Instructional Supplies
E003909	3/18/2025 Winston Water Cooler of Corpus	837.38 Plumbing
E003303	3/20/2025 Dr. Anantha S. Babbili	321.30 Travel
E003909	3/20/2025 Dr. Ariantha 3. Babbin 3/20/2025 Angie F. Britton	557.20 Travel
	-	442.00 Funds Held for Others
E003910	3/20/2025 Sarah L. Contreras	359.70 Travel
E003910	3/20/2025 Ruby A. Estrada	
E003910	3/20/2025 Ashton K. Everett	20.30 Travel
E003910	3/20/2025 Celia Garza	954.10 Travel
E003910	3/20/2025 Paul G. Gottemoller	42.00 Travel
E003910	3/20/2025 Jonda L. Halcomb	1,568.18 Travel
E003910	3/20/2025 Krystal C. Harvey	359.70 Travel
E003910	3/20/2025 Michelle M. Hernandez	109.60 Food & Beverage
E003910	3/20/2025 Sean M. Hurt	35.00 Instructional Supplies
E003911	3/20/2025 Lenora I. Keas	54.60 Travel
E003911	3/20/2025 Jennifer L. McWha	359.70 Travel
E003911	3/20/2025 Robert T. Muilenburg	1,867.71 Funds Held for Others

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Chaole	Doto		Amount Description
Check E003911	Date	Payee 3/20/2025 Ms. Delia G. Perez	Amount Description 98.00 Travel
		3/20/2025 Ms. Detia G. Perez	
E003911			318.50 Travel
E003911		3/20/2025 Norene V. Pumarejo	350.00 Participant Support Costs
E003911		3/20/2025 Elizabeth A. Rivera	340.00 Participant Support Costs
E003911		3/20/2025 Leonard Rivera	147.00 Travel
E003911		3/20/2025 Debbie A. Salazar Mondragon	84.00 Travel
E003911		3/20/2025 Rebecca Salinas	70.70 Travel
E003912		3/20/2025 Theresa A. Schneider	359.70 Travel
E003912		3/20/2025 Zenetta A. Whiting	140.00 Travel
E003912		3/20/2025 Daiyuan Zhang	1,500.00 Travel
E003912		3/20/2025 Ad Astra Information Systems L	21,416.07 Software Desk Lic Fees
E003912		3/20/2025 Altex Electronics	1.49 PC Maintenance Supplies
E003912		3/20/2025 Amazon.Com LLC	3,528.29 Supplies - Not Cap Not INVT
E003912		3/20/2025 Americo Fin & Annuity Ins Co	25.00 A/P - TSA
E003912		3/20/2025 Anderson Marketing Group	32,285.31 Advertising
E003912		3/20/2025 Baxter Healthcare Corporation	150.00 Software Desk Lic Fees
E003912		3/20/2025 Best Buy for Business	691.73 Supplies - Not Cap Not INVT
E003913		3/20/2025 Bugpro Inc	570.00 Repairs & Maintenance
E003913		3/20/2025 CDWG LLC	1,814.50 PC Maintenance Supplies
E003913		3/20/2025 City of Corpus Christi	33,504.64 Gas
E003913		3/20/2025 Colonial Security Life Ins	22.78 A/P - Optional Life
E003913		3/20/2025 Concentra Medical Center	294.00 Employee Med Exam
E003913		3/20/2025 Corpus Christi Athletic Club	233.78 Corpus Christi Athletic Club
E003913		3/20/2025 Corpus Christi Freightliner	397.87 Repairs & Maintenance
E003913		3/20/2025 Corpus Christi Produce	190.58 Food Supplies
E003913		3/20/2025 Deaf and Hard of Hearing Cente	41,880.00 Special POP Interpretor
E003913		3/20/2025 Del Mar College Foundation	125.00 Foundation Contributions
E003914		3/20/2025 Ellucian Company LLC	71,208.00 Software Desk Lic Fees
E003914		3/20/2025 Everest Water and Coffee LLC	1,770.00 Supplies - Not Cap Not INVT
E003914		3/20/2025 Express Employment Professiona	1,021.50 Contract Labor
E003914		3/20/2025 Felix Diesel Service Inc	2,371.33 Repairs & Maintenance
E003914		3/20/2025 Fisher Scientific Company LLC	1,430.53 Instructional Supplies
E003914		3/20/2025 Garda CL Southwest Inc	1,912.83 Security Services
E003914		3/20/2025 Grainger Inc	2,540.74 HVAC
E003914		3/20/2025 Graves Dougherty Hearon	714.00 Legal Fees
E003914		3/20/2025 Henry Schein Inc	633.80 Instructional Supplies
E003914		3/20/2025 Labatt Food Service LLC	1,878.98 Instructional Supplies
E003915		3/20/2025 LABART FOOD Service LLC 3/20/2025 LK Jordan & Associates	1,764.00 Contract Labor
E003915		3/20/2025 Ex Jordan & Associates 3/20/2025 Metlife	
E003915			275.00 A/P - TSA
		3/20/2025 O'Reilly Auto Parts	578.80 P & S - Other
E003915		3/20/2025 Pepsi Cola Corpus Christi	984.05 Food Supplies
E003915		3/20/2025 Reliastar Life Insurance Co	75.00 A/P - TSA
E003915		3/20/2025 Safeguard System Inc	503.25 Repairs & Maintenance
E003915		3/20/2025 Schneider Electric	5,285.00 SC NC HVAC
E003915		3/20/2025 SecureTech	1,138.50 Contract Labor
E003915		3/20/2025 Shi Government Solutions	170,357.90 Software & Service Subscriptio
E003915		3/20/2025 Tipco Technologies LLC	324.52 Supplies - Not Cap Not INVT
E003916		3/20/2025 TK Elevator Corporation	10,809.42 Repairs & Maintenance
E003916		3/20/2025 You Name It Specialties Inc	5,854.69 Production, Publications & Prom
E003916		3/25/2025 Raul Alonzo, Jr.	1,000.00 Contract Labor
E003916		3/25/2025 Mary L. Borchardt	2,265.56 Professional Development
E003916		3/25/2025 Blanca S. Canales	516.00 Funds Held for Others
E003916		3/25/2025 D'Andrea S. Chavez	190.40 Travel
E003916		3/25/2025 Sarah L. Contreras	183.00 Travel
E003916		3/25/2025 Dearborn Real Estate	869.05 Online Services
E003916		3/25/2025 Ann B. Fierova	434.70 Travel

Financial Record System

Bank 41 Colleague

	Check	Date	Payee	Amount Description
6003917 3725/2025 Boshua T. Centry 552 30 Travel		Date		· · · · · · · · · · · · · · · · · · ·
E003917 3/25/2025 San M. Hurt				
E003917 3/25/2025 Inale Josin 28.70 Travel			•	
2003917 3/25/2025 Instructional Southing				• • • • • • • • • • • • • • • • • • • •
E003917 3/25/2025 Nahrva H. Noghadam 832.00 Instructional Supplies				
E003917 3/25/2025 Shahrzad H. Moghadam 29.2 0 Instructional Supplies				
E003917 3725/2025 Nictoria L. Pannone 291.20 Travel			•	
E003917 3725/2025 Sarena S. Segovia			_	• •
E003917 3/25/2025 Sirana S. Segovia 111.18 Participant Support Costs				
E003917 3/25/2025 Las B. Walters 5,000.00 Contract Labor			•	
E003918 3/25/2025 B B-H Photo Video Pro Audio 2,498.96 Supplies - Not Cap Not INVT			· ·	
E003918 3/25/2025 B & H Photo Video Pro Audio 2,498.96 Supplies - Not Cap Not INVT				•
E003918 3725/2025 Cibrator Pros., LLC				·
E003918 3725/2025 Cit Lawn Pros, LLC 2,450.00 Contractors				·
E003918 3/25/2025 Citrus of Corpus Christi 2,530.24 Contractors 36,723.07 Water 176.35 Repairs & Maintenance 176.37 Repairs & Maintenance 176				• • • • • • •
E003918 3/25/2025 City of Corpus Christi Freightliner 176.35 Repairs & Maintenance 17				·
E003918 3/25/2025 Corpus Christi Freightliner 176.35 Repairs & Maintenance E003918 3/25/2025 Corpus Christi Produce 218.14 Food Supplies E003918 3/25/2025 Fisher Scientific Company LLC 127.32 Instructional Supplies E003919 3/25/2025 Grainger Inc 1,124.83 HVAC E003919 3/25/2025 Hearth Store Inc 114.99 Instructional Supplies E003919 3/25/2025 Labatt Food Service LLC 592.87 Food Supplies E003919 3/25/2025 Labatt Food Service LLC 592.87 Food Supplies E003919 3/25/2025 Kl Jordan & Associates 490.80 Contractors E003919 3/25/2025 MediaLab 760.32 Software Desk Lic Fees E003919 3/25/2025 MediaLab 760.32 Software Desk Lic Fees E003919 3/25/2025 Safeguard System Inc 146.25 Repairs & Maintenance E003919 3/25/2025 Safeguard System Inc 146.25 Repairs & Maintenance E003919 3/25/2025 Shyspeaks & Company, Llc 2,250.00 Contract Labor E003919 3/25/2025 Shyspeaks & Company, Llc 2,250.00 Contract Labor E003919 3/25/2025 Tipota Technologies LLC 180.88 Instructional Supplies E003920 3/25/2025 Toyota Lift of Texas 256.79 Repairs & Maintenance E003920 3/25/2025 Shathan Clark 300.00 Contract Labor E003920 3/27/2025 Sarah L. Contreras 2,644.00 Funds Held for Others E003920 3/27/2025 Maina J. Martinez 450.00 Non Faculty Stipend E003920 3/27/2025 Rogeno Moya 62.36 Funds Held for Others E003920 3/27/2025 Rogeno Moya 62.36 Funds Held for Others E003920 3/27/2025 Gary D. Rivera 537.60 Travel E003920 3/27/2025 Dancyl J. Shaw 218.57 Travel E003921 3/27/2025 Gary D. Rivera 537.60 Travel E003921 3/27/2025 Gary D. Shaw 218.57 Travel E003921 3/27/2025 Acroelitation Commission for E 2,600.00 Accreditation Expense E003921 3/27/2025 Acroelitation Commission for E 2,600.00 Accreditation Expense E003921 3/27/2025 Acroelitation Commission for E 2,600.00 Accreditation Expense 5003921 3/27/2025 Acroelitation Commission for E 2,600.00 Accreditation Expense 5003921 3/27/2025 Acroelit			·	•
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E003921 3/27/2025 Amazon.Com LLC 511.45 Office Supplies E003921 3/27/2025 Apple Computer Inc 2,408.00 < 5,000 Computer Not Cap INVT	E003921		3/27/2025 ACI Payments Inc	114.66 Bank Expenses
E003921 3/27/2025 Apple Computer Inc 2,408.00 < 5,000 Computer Not Cap INVT	E003921		3/27/2025 AE Tools & Computers	9,015.20 Software Desk Lic Fees
E003921 3/27/2025 B & H Photo Video Pro Audio 599.94 Supplies - Not Cap Not INVT E003922 3/27/2025 Bird's Rubber Stamps 1,090.00 Office Supplies E003922 3/27/2025 Carolina Biological Supply 250.15 Instructional Supplies E003922 3/27/2025 Cintas Corporation 151.20 Contractors E003922 3/27/2025 Clampitt Paper Co of San Anton 300.67 Supplies - Not Cap Not INVT	E003921		3/27/2025 Amazon.Com LLC	511.45 Office Supplies
E003922 3/27/2025 Bird's Rubber Stamps 1,090.00 Office Supplies E003922 3/27/2025 Carolina Biological Supply 250.15 Instructional Supplies E003922 3/27/2025 Cintas Corporation 151.20 Contractors E003922 3/27/2025 Clampitt Paper Co of San Anton 300.67 Supplies - Not Cap Not INVT	E003921		3/27/2025 Apple Computer Inc	2,408.00 < 5,000 Computer Not Cap INVT
E003922 3/27/2025 Carolina Biological Supply 250.15 Instructional Supplies E003922 3/27/2025 Cintas Corporation 151.20 Contractors E003922 3/27/2025 Clampitt Paper Co of San Anton 300.67 Supplies - Not Cap Not INVT	E003921		3/27/2025 B & H Photo Video Pro Audio	599.94 Supplies - Not Cap Not INVT
E003922 3/27/2025 Cintas Corporation 151.20 Contractors E003922 3/27/2025 Clampitt Paper Co of San Anton 300.67 Supplies - Not Cap Not INVT	E003922		3/27/2025 Bird's Rubber Stamps	1,090.00 Office Supplies
E003922 3/27/2025 Clampitt Paper Co of San Anton 300.67 Supplies - Not Cap Not INVT	E003922		3/27/2025 Carolina Biological Supply	250.15 Instructional Supplies
	E003922		3/27/2025 Cintas Corporation	151.20 Contractors
E003922 3/27/2025 Colonial Security Life Ins 224.44 A/P - Optional Life	E003922		3/27/2025 Clampitt Paper Co of San Anton	300.67 Supplies - Not Cap Not INVT
	E003922		3/27/2025 Colonial Security Life Ins	224.44 A/P - Optional Life

Financial Record System

Bank 41 Colleague

Disbursements for dates 03/01/2025 thru 03/31/2025

Check	Date	Payee	Amount Description	_
E003922		3/27/2025 Concentra Medical Center	147.00 Employee Med Exam	
E003922		3/27/2025 Cornell Smith Mierl Brutocao B	140.00 Legal Fees	
E003922		3/27/2025 Corpus Christi Athletic Club	5,337.18 Corpus Christi Athletic Club	
E003922		3/27/2025 Del Mar College Foundation	4,295.00 Foundation Contributions	
E003922		3/27/2025 Express Employment Professiona	463.50 Contract Labor	
E003923		3/27/2025 Felix Diesel Service Inc	2,303.97 Repairs & Maintenance	
E003923		3/27/2025 Ferguson Enterprises Inc	103.24 Plumbing	
E003923		3/27/2025 Gateway Printing & Office Supp	4,759.13 Office Supply Payable	
E003923		3/27/2025 Grainger Inc	984.00 HVAC	
E003923		3/27/2025 Healthstream, Inc	3,241.50 Electronic Testing REsources	
E003923		3/27/2025 Jefferson National Life	2,333.79 A/P - ORP	
E003923		3/27/2025 Johnstone Supply	186.63 HVAC	
E003923		3/27/2025 Labatt Food Service LLC	982.45 Instructional Supplies	
E003923		3/27/2025 LK Jordan & Associates	372.24 Contract Labor	
E003923		3/27/2025 Metlife	1,976.36 A/P - ORP	
E003924		3/27/2025 O'Reilly Auto Parts	175.42 P & S - Other	
E003924		3/27/2025 Pepsi Cola Corpus Christi	80.88 Food Supplies	
E003924		3/27/2025 Reliastar Life Insurance Co	100.00 A/P - TSA	
E003924		3/27/2025 Schneider Electric	530.00 HVAC	
E003924		3/27/2025 South Texas Restaurant	707.84 Instructional Supplies	
E003924		3/27/2025 USAA Annuity Life Insurance Co	2,166.22 A/P - ORP	
E003924		3/27/2025 Victory Capital Advisers Inc	8,275.55 A/P - ORP	
E003924		3/27/2025 You Name It Specialties Inc	1,376.85 Production, Publications & Prom	
		Т	otal: 4,441,500.24	

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Financial Record System

Checks over 10,000

Disbursements for dates 03/01/2025 thru 03/31/2025

Check	Dat	e Payee	Amount	Description
8	33002	3/4/2025 Dell Technologies Inc	\$ 467,183.57	< 5,000 Computer Not Cap INVT
8	3010	3/4/2025 Int'l Assoc of Heat & Frost, I	10,041.36	Consultants
8	3020	3/4/2025 Philips Healthcare	51,995.95	Software Desk Lic Fees
8	83029	3/6/2025 Alfred Williams & Company	274,320.94	< 5,000 Furn and Fix Not Cap
8	83042	3/6/2025 Home Depot	22,293.80	Supplies - Not Cap Not INVT
8	83044	3/6/2025 Insight Public Sector Inc	16,316.73	Software Desk Lic Fees
8	83046	3/6/2025 Jean's Restaurant Supply	18,522.71	> 5,000 Equipment Capitalized
8	83070	3/18/2025 Bonfire Interactive LTD	26,550.00	Software Desk Lic Fees
8	83074	3/18/2025 Computer Solutions	28,178.48	> 5,000 Equipment Capitalized
8	83076	3/18/2025 Dentsply North America LLC	121,488.15	> 5,000 Equipment Capitalized
8	83087	3/18/2025 Konica Minolta	13,632.00	Copier Rental
8	83096	3/18/2025 Nueces County Appraisal	317,463.00	Tax Appraisal Fee
8	83106	3/18/2025 Spectrum	25,227.08	Internet
8	83117	3/20/2025 Allied Universal Security Serv	117,799.00	Security Services
8	83125	3/20/2025 AT & T	11,251.90	Telephone
8	83142	3/20/2025 Fast Signs	49,456.96	Production, Publications & Prom
8	83153	3/20/2025 Samsara Inc	10,440.00	Software Desk Lic Fees
8	83154	3/20/2025 Sign-Ups and Banners	25,592.34	Production, Publications & Prom
8	83155	3/20/2025 Solid Border Inc	79,721.04	Software Desk Lic Fees
8	83161	3/20/2025 TXU Energy	189,932.80	Electricity
8	83169	3/20/2025 TACC	46,121.00	Memberships & Dues
8	83183	3/25/2025 Facility Solutions Group	11,186.03	SC NC Electrical
8	83190	3/25/2025 Otter.Ai, Inc	17,976.00	Software Desk Lic Fees
8	83191	3/25/2025 Overdrive Inc	15,000.00	Library - Elec Resource
8	83225	3/27/2025 Lincoln Electric Company	13,200.00	Instructional Supplies
E003	39002	3/4/2025 Grainger Inc	36,236.63	Instructional Supplies
E003	39015	3/4/2025 Touchnet Information System	16,045.00	Software Desk Lic Fees
E003	39037	3/6/2025 Anderson Marketing Group	48,537.26	Advertising
E003	39043	3/6/2025 Ellucian Company LLC	594,115.00	Software Desk Lic Fees
	39050	3/6/2025 Republic Services Inc		Supplies - Not Cap Not INVT
	39051	3/6/2025 San Antonio Area Plumbers & Pi		! Instructional Supplies
E003	39056	3/6/2025 Weaver	29,357.50	Audit Fees
E003	39074	3/18/2025 CDWG LLC	13,879.55	Supplies - Not Cap Not INVT
E003	39080	3/18/2025 Ellucian Company LLC	23,354.00	< 5,000 Software Not Cap INVT
E003	39086	3/18/2025 LK Jordan & Associates	12,137.25	Contract Labor
E003	39087	3/18/2025 MDR Advertising	12,500.00	Production, Publications & Prom
E003	39089	3/18/2025 Netsync Network Solutions	249,001.38	Contract Labor
E003	39096	3/18/2025 Texas Book Company	405,528.90	A/P-Viking Inclusive Access
	39123	3/20/2025 Ad Astra Information Systems L		' Software Desk Lic Fees
	39127	3/20/2025 Anderson Marketing Group		Advertising
	39132	3/20/2025 City of Corpus Christi	33,504.64	•
	39138	3/20/2025 Deaf and Hard of Hearing Cente		Special POP Interpretor
	39140	3/20/2025 Ellucian Company LLC		Software Desk Lic Fees
	39158	3/20/2025 Shi Government Solutions		Software & Service Subscriptio
	39160	3/20/2025 TK Elevator Corporation		Repairs & Maintenance
	39185	3/25/2025 City of Corpus Christi	36,723.07	•
		Tota		•

Total: 3,866,141.03

Regular Agenda Item 4



TO:

Mark Escamilla, Ph.D.

President and CEO

FROM: Tammy McDonald

Vice President of Administration and Human Resources

DATE: May 5, 2025

RE: Internal Audit Report to the Board of Regents

SUMMARY:

As part of the internal audit process, for board review and acceptance, the following information will be presented by Daniel Graves, a partner with Weaver.

Regular Agenda

- FY25 Internal Audit Plan Status
- Bursar Report Follow Up
- Accounts Payables & Disbursements Report Follow Up

Closed Session

SB 17 - Report

BACKGROUND:

The Board of Regent's Audit Committee met on April 30, 2025. Daniel Graves with Weaver was present and reported to the committee internal audit activities that included FY25 plan status and audit reports for Bursar, Accounts Payables & Disbursements, and SB 17.

RECOMMENDATION:

Board Action to accept the Internal Audit Report.

LIST OF SUPPORTING DOCUMENTS:

Presentation **Bursar Report** Accounts Payable & Disbursements Report



Internal Audit Status Report to the Board or Regents

May 13, 2025



2025 IA Update



2025 Internal Audit Plan Status

- > Senate Bill 17 Compliance: Complete
- > Financial Aid: In-Progress
- ➤ Maintenance: Spring 2025
- > Bursar's Office Follow-up: Complete
- Accounts Payable and Disbursements Follow-up: Complete
- ➤ Information Security Follow-up: Spring 2025

Internal Audit over SB 17 Compliance



Scope

This internal audit focused on evaluating the College's compliance with Senate Bill 17 (SB 17); rules are codified within the Texas Education Code (TEC) § 51.3525.

Procedures

Our procedures included interviewing College Administration to gain an understanding of SB 17 processes in place, examining existing documentation, and evaluating compliance with TEC § 51.3525. We evaluated existing policies, procedures, and processes in their current state, as of December 3, 2024.

Results

Procedures are complete and details will be presented in Executive Session. We identified opportunities for improvement in documentation that management addressed when we presented it to them.

Internal Audit over Financial Aid



Scope

This internal audit is focused on the design and effectiveness of Del Mar College's (DMC's) Financial Aid processes to ensure internal controls are appropriately designed and procedures are efficiently and effectively performed. The scope of the engagement will include *Institutional (Fellowships), *Local, *State, and *Federal Financial Aid. The audit will include an evaluation of the Financial Aid processes and internal controls currently in practice covering the activities within key process areas.

Objectives

- We are confirming that the processes in place have controls to address the relevant key risks.
- We are performing testing of controls and compliance for the significant activities in the financial aid processes. These procedures primarily focus on the compliance activities and procedures in the federal single audit guidance.
- > We are also reviewing user access within key IT systems for financial aid to ensure access is restricted to appropriate individuals and appropriate levels.

Internal Audit over Maintenance



Scope

- This internal audit will be focused on the design and effectiveness of Del Mar College's (DMC's) Maintenance processes to ensure internal controls are appropriately designed and procedures are efficiently and effectively performed.
- The scope of the engagement may include:
 - Facilities Maintenance
 - Construction and Repairs
 - Tools and Supplies
 - Custodial
 - Grounds Maintenance
 - Deferred Maintenance

Internal Audit Follow-up Procedures over Bursar's Office



Scope

This internal audit was focused on the remediation efforts taken by DMC to address the findings identified in the Internal Audit over Bursar's Office and validate that appropriate corrective action has been taken.

Procedures

Our procedures included interviews, review of documentation, observations and testing to verify that correction actions have been taken.

Results

We determined that one finding has been partially remediated, four findings have been fully remediated, and one finding has been closed.

Risk Rating	Total Findings	Open	Partially Remediated	Remediated	Closed
High	-	-	-	-	-
Moderate	4	-	1	3	-
Low	2	-	-	1	1
Total	6		1	4	1

The remaining open finding relates to procedures for implementing a secondary review of tuition waivers granted to students.

Internal Audit Follow-up Procedures over Accounts Payable and Disbursements



Scope

This internal audit was focused on the remediation efforts taken by the College to address the findings identified in the 2024 Internal Audit over Accounts Payable and Disbursement and validate that appropriate corrective action has been taken.

Procedures

Our procedures included interviews, review of documentation, observations and testing to verify that correction actions have been taken.

Results

We determined that three of the five remain open or partially remediated

Risk Rating	Total Findings	Open	Partially Remediated	Remediated
High	-	-	-	-
Moderate	4	1	1	2
Low	1	-	1	-
Total	5	1	2	2

The remaining open findings relate to completing updates to policies and procedures for Account Payable and travel reimbursements, as well as performing a regular review of those policies.

Internal Audit Follow-up Procedures over Information Security



Scope

- This internal audit is focused on the follow-up procedures to validate that corrective action has been taken to remediate the issues identified in the Internal Audit over Information Security.
- Fieldwork: Spring 2025

Procedures

Our procedures will include interviews with key personnel, review documentation and perform specific testing procedures to validate corrective actions taken.

FY25 Internal Audit Plan



Audit Area	Risk Rating			
2025 Planned Internal Audits				
Maintenance	High			
Senate Bill 17 Compliance	High			
Financial Aid	High			
2025 Planned Audit Follow-Up				
Information Security Follow-Up	High			
Bursar's Office Follow-Up	High			
Accounts Payable and Disbursements Follow-Up	Low			
2025 Planned Annual Requirements				
Project Management	N/A			
Risk Assessment Refresh and IA Plan Development	N/A			
Annual and Quarterly Board Reports	N/A			



Discussion

Daniel Graves, CPA | Partner 512.609.1913 | <u>daniel.graves@weaver.com</u>

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025



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Dr. Mark Escamilla Del Mar College 101 Baldwin Blvd. Corpus Christi, Texas 78404

This report presents the results of the internal audit follow-up procedures performed for Del Mar College (the College) during the period January 15, 2025, through April 9, 2025, related to the findings from the Internal Audit Report over Bursar's Office dated September 20, 2023.

The objective of these follow-up procedures was to validate that adequate corrective action has been taken in order to remediate the issues identified in the Internal Audit Report over Bursar's Office.

To accomplish this objective, we conducted interviews with key personnel within the Bursar's Office Department and reviewed supporting documentation to validate actions taken. Procedures were performed remotely, and an exit meeting was conducted on April 9, 2025.

The following report summarizes the finding identified, risks to the organization, recommendations for improvement and management's response.

Weaver and Sidwell, L.S.P.

WEAVER AND TIDWELL, L.L.P.

Austin, Texas April 15, 2025

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Background

The 2023 Internal Audit Plan included performing an internal audit over Bursar's Office. An internal audit over the College's Bursar's Office process was completed and a report was issued in September 2024. The internal audit identified six areas of improvement related to formalizing Bursar's Office standard operating procedures, enhancing cash handling and oversight, and restricting authorization of tuition waivers.

The 2025 Internal Audit Plan included performing follow-up procedures to validate that Del Mar College Management has taken steps to address these internal audit findings.

Follow-Up Objective and Scope

The follow-up procedures focused on the remediation efforts taken by Del Mar College Management to address the findings included in the Internal Audit Report over Bursar's Office, and to validate that appropriate corrective action had been taken.

We evaluated the corrective actions of the six internal audit findings identified in the Internal Audit Report over Bursar's Office.

Executive Summary

The findings from the Internal Audit Report over Bursar's Office included items that were identified and considered to be non-compliance issues with Del Mar College's policies and procedures, rules and regulations required by law, or where there is a lack of procedures or internal controls in place to cover risks to Del Mar College. These types of issues could have significant financial or operational implications.

Through our interviews, review of documentation, observations and testing we determined that one finding has been partially remediated, four findings have been fully remediated, and one finding has been closed.

A summary of our results is provided in the table below:

Risk Rating	Total Findings	Open	Partially Remediated	Remediated	Closed
High	-	-	-	-	-
Moderate	4	-	1	3	-
Low	2	-	-	1	1
Total	6	_	1	4	1

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Conclusion

Based on our evaluation, Del Mar College has made significant efforts to remediate the findings from the Internal Audit Report, including the development of newly documented procedures to address the risk areas identified. Del Mar College should continue to enhance the waiver review process and further limit authorized user access to apply the waivers. Both actions will help to ensure that waivers are appropriately and accurately applied to accounts and help in mitigating the risk of potential errors and/or fraud.

Detailed Follow-Up Results, Findings, Recommendations and Management Response

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Detailed Follow-Up Results, Recommendations and Management Response

Our procedures included interviewing key Bursar's Office personnel to gain an understanding of the corrective actions taken in order to address the findings identified in the Internal Audit Report over Bursar's Office, as well as examining existing documentation and performing testing in order to validate the effectiveness of those corrective actions implemented. We evaluated the existing policies, procedures, and processes in their current state.

Finding 1 – Moderate – Consistent Cashiering Standard Operating Procedures:

The Bursar's Office does not have consistent Standard Operating Procedures (SOP) in place for all locations. Documentation of their processes and procedures have recently been updated, but these procedures have not been reviewed nor approved by College Administration. Further, the SOPs that were provided were different at each campus location.

- Procedures for evidencing the review of past due balances on student accounts are not consistent
- Documentation outlining the standard operating procedures for cashiering at each of the campuses is inconsistent
- There is not a consistent formal review process for approval of the SOPs by College Administration
- There is no scheduled review on a periodic basis for updates to the SOPs

Procedures Performed: We obtained the revised Bursar's Office Standard Operating Procedures which includes all key processes and controls performed during the cash handling and journal entry cycles. The procedures have been implemented across all campuses.

Additionally, we verified that the revised SOPs included a process for the review and approval of the SOPs by College Administration on an annual frequency.

A process for review of student accounts for past dues is no longer required because on August 15, 2023, the DMC Board of Regents voted to waive tuition and fees for dual credit enrollment (as referenced in Finding 5).

Results: Finding Remediated

Finding 2 – Moderate – Inconsistent Cash Reconciliation Review Documentation:

Evidence of reviews of daily cash reconciliations is not consistently documented at all campuses to demonstrate the cash amounts in drawers/boxes are accurately accounted for. There is no evidence of a reconciliation or review performed by management at each location to verify the amount recorded by the cashier is accurate.

Procedures Performed: We obtained the revised Bursar's Office SOPs for cash handling and verified that there are revised procedures for daily cash reconciliations and requirements for a review and sign-off of reconciliations by an Accounts Receivable Assistant.

Results: Finding Remediated

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Finding 3 – Low – Executing Daily Cash, Checks, and Deposit Procedures:

The Bursar's office does not consistently follow the procedures in place to ensure that the daily cash and check deposits are reviewed by someone other than the preparer. For 21 of 25 of the cash deposit samples tested, there was no evidence of a review by someone other than the preparer, as required by the Bursar's office draft Standard Operation Procedures.

Procedures Performed: We obtained 10 samples of Daily Cash and Check Reconciliations. We verified that DMC Money Turn-In Slips are completed by cashiers daily and verified by the Accounts Receivable Assistant prior to the deposit slip preparation. Cash and check amounts on the reconciliation reports agreed to the amounts deposited to the bank. The first page of the reconciliations is initialed by the Accounts Receivable Coordinator as evidence of independent review. Additional initials from the Accounts Receivable Coordinator accompany the reconciliations if there are any discrepancies.

Results: Finding Remediated

Finding 4 – Moderate – Authorization of Tuition Waivers & Exemptions:

There are not procedures in place to review and authorize a tuition waiver or exemption prior to being applied to a student's account by a cashier. Currently, all cashiers can apply waivers to student accounts without obtaining any secondary authorization or verification. For 20 of the 25 samples selected, there was no evidence of review and approval of the exemption/waiver by an appropriate individual prior to posting the exemption to the student account.

Procedures Performed: We obtained the updated User Detail List and verified that access to add waivers is now more restricted. Per email request by the Director of Financial Services (Bursar) on May 2, 2023, only three employees had access to add waivers via the PERC (personal restriction) screen.

After meeting with DMC on February 24, 2025, we verified that changes to the user access were made on July 16, 2024, and October 1, 2024, to add two temporary employees. The two employees were given access to the waiver screen and have the ability to add waivers. Therefore, there are five individuals total with current access to apply waivers.

Weaver reviewed a user access listing of the five employees with PERC screen access and filtered the screens for cashier screens noted by RCSC and CREN. We identified that all five users had access to both the cashier screens and waiver screen with the ability to add waivers. Further, the entry of waivers is not secondarily reviewed for accuracy and completeness prior to the addition to a student's account.

Results: Finding Partially Remediated

Recommendation: Weaver recommends that the College consider putting in place procedures to implement a secondary review of waivers to prevent potential errors and/or fraud. The College could require Bursar's Office employees to obtain a secondary review and approval for every waiver applied for the semester. Alternatively, the College could perform a periodic reconciliation review of all waivers applied each semester to ensure they are appropriate.

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Management Response: Management agrees. We will contact IT and remove the two temporary employees' access to the waiver screen, therefore removing their ability to apply waivers. We will also conduct a review of applied waivers each semester to ensure appropriateness, accuracy, and completeness of student accounts. A report will be generated for all accounts with waivers applied during the semester and a full review of each will be performed to ensure the waivers were appropriate and applied to accounts accurately. Evidence of the review will include a dated signature by the reviewer. All documentation will be retained by the Bursar's Office.

Responsible Party: Director of Financial Services

Implementation Date: May 2025

Finding 5 – Low – Documentation of Past Due Account Follow-ups:

The Bursar's office does not consistently maintain documentation supporting the monitoring, review, and follow-up of past due accounts for dual enrollment tuition.

We obtained the workbooks used to track the amounts billed to various high schools for dual enrollment, by semester, to verify the follow-up on the accounts receivable. We identified where the documentation for the follow-up of the amounts past due is not consistently maintained by all reviewers.

Procedures Performed: Past Due Account monitoring and follow up for dual enrollment tuition is no longer performed since dual enrollment tuition was waived by the Board of Regents in the in the August 15, 2023, Board meeting. We obtained the Board Packet and confirmed the implementation of the Financial Aid Swift Transfer (FAST) program, making dual credit courses free to students. With original conditions no longer existing, this finding is closed.

Results: Closed

Finding 6 - Moderate - Bank & Credit Card Reconciliation Review, Support, & Adjustments:

Upon inspection of the signed reconciliations, it was determined that the review for the bank and credit card reconciliations did not occur within 30 days of the period-end.

Additionally, credit card reconciliations did not have supporting documentation for all the adjusting items included in the reconciliations.

Credit Card Reconciliations:

- 4 out of 7 samples did not have support maintained with the recon for all reconciling items
- 2 out of 7 samples were not reviewed within 30 days of the period end

Bank Reconciliations:

• 1 out of 7 samples had a reconciliation performed within 30 day of period end. However, journal entries were posted to the account, after the reconciliations had been completed and reviewed, requiring a second reconciliation for the back-dated entry

Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

Procedures Performed: We obtained the Bank and Credit Card Reconciliations for five different months in 2024. We verified that all five reconciliations were prepared and approved within 30 days of the month's end. We also verified that the credit card reconciliation ending balance per the book agreed to the ending balance on the General Ledger and that the supporting documentation agreed to the reconciling items.

We obtained the new Bursar's Office Standard Operating procedures for the Posting of Journal Entries. We verified that DMC updated the procedures to include that supporting documentation for journal entries must be complete and accurate and to use the current fiscal month's date for posting of journal entries to prevent backdating.

Results: Finding Remediated



Internal Audit Follow-Up Procedures Report Over Bursar's Office April 9, 2025

The appendix defines the approach and classifications utilized by Internal Audit to assess the residual risk of the area under review, the priority of the findings identified, and the overall assessment of the procedures performed.

Risk Ratings

Residual risk is the risk derived from the environment after considering the mitigating effect of internal controls. The area under audit has been assessed from a residual risk level utilizing the following risk management classification system.

High

High risk findings have qualitative factors that include, but are not limited to:

- Events that threaten the College's achievement of strategic objectives or continued existence
- Impact of the finding could be felt outside of the College or beyond a single function or department
- Potential material impact to operations or the College's finances
- Remediation requires significant involvement from senior College management

Moderate

Moderate risk findings have qualitative factors that include, but are not limited to:

- Events that could threaten financial or operational objectives of the College
- Impact could be felt outside of the College or across more than one function of the College
- Noticeable and possibly material impact to the operations or finances of the College
- Remediation efforts that will require the direct involvement of functional leader(s)
- May require senior College management to be updated

Low

Low risk findings have qualitative factors that include, but are not limited to:

- Events that do not directly threaten the College's strategic priorities
- Impact is limited to a single function within the College
- Minimal financial or operational impact to the organization
- Require functional leader(s) to be kept updated, or have other controls that help to mitigate the related risk

Internal Audit Follow-Up Procedures Report Over Accounts Payable and Disbursements April 17, 2025



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Dr. Mark Escamilla Del Mar College 101 Baldwin Blvd. Corpus Christi, Texas 78404

This report presents the results of the internal audit follow-up procedures performed for Del Mar College (the College) during the period February 20, 2025, through April 17, 2025, related to the findings from the Internal Audit Report over Accounts Payable (AP) and Disbursements dated April 24, 2024.

The objective of these follow-up procedures was to validate that adequate corrective action has been taken in order to remediate the issues identified in the fiscal year 2024 Internal Audit Report over the Accounts Payable and Disbursements processes.

To accomplish this objective, we conducted interviews with key personnel within the AP and Disbursements Department and reviewed supporting documentation to validate actions taken. Procedures were performed remotely, and an exit meeting was conducted on April 17, 2025.

The following report summarizes the status of the findings identified, risks to the organization, recommendations for improvement, and management responses.

Weaver and Tiduell, L.S.P.

WEAVER AND TIDWELL, L.L.P.

Austin, Texas April 17, 2025

Internal Audit Follow-Up Procedures Report Over Accounts Payable and Disbursements April 17, 2025

Background

The 2024 Internal Audit Plan included performing an internal audit over AP and Disbursements. An internal audit over the College's AP and Disbursements processes was completed and a report was issued in June 2024. The internal audit identified five areas of improvement related to formalizing AP and Disbursement Standard Operating Procedures, enhancing travel expense reimbursement and submission oversight, updating user access permissions for inappropriate Colleague users, and implementing periodic user access reviews.

The 2025 Internal Audit Plan included performing follow-up procedures to validate that Del Mar College Management has taken steps to address these internal audit findings.

Follow-Up Objective and Scope

The follow-up procedures focused on the remediation efforts taken by Del Mar College Management to address the findings included in the 2024 Internal Audit Report over AP and Disbursement processes, and to validate that appropriate corrective action had been taken.

We evaluated the corrective actions of the five internal audit findings identified in the 2024 Internal Audit Report over AP and Disbursement processes.

Executive Summary

The findings from the 2024 Internal Audit Report over AP and Disbursements included items that were identified and considered to be non-compliance issues with Del Mar College's policies and procedures, rules and regulations required by law, or where there is a lack of procedures or internal controls in place to cover risks to Del Mar College. These types of issues could have significant financial or operational implications.

Through our interviews, review of documentation, observations and testing we determined that two findings have been fully remediated, two have been partially remediated, and one finding is open.

A summary of our results is provided in the table below:

Risk Rating	Total Findings	Open	Partially Remediated	Remediated
High	-	-	-	-
Moderate	4	1	1	2
Low	1	-	1	-
Total	5	1	2	2

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Conclusion

Based on our evaluation, Del Mar College has made efforts to remediate the findings from the 2024 Internal Audit Report, including the development of newly documented procedures to address the risk areas identified.

Del Mar College should continue to enhance the standardization of their Standard Operating Procedures across all AP and Disbursement processes and complete the development and implementation of travel expense procedures. These actions will help promote consistency, improve operational efficiency, and reduce the risk of errors or potential misuse of funds.

Additional follow-up procedures will be performed in fiscal year 2026 to validate the remediation of the open and partially remediated findings.

Detailed Follow-Up Results, Findings, Recommendations and Management Response

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Detailed Follow-Up Results, Recommendations and Management Response

Our procedures included interviewing key Accounts Payable personnel to gain an understanding of the corrective actions taken in order to address the findings identified in the 2024 Internal Audit Report over AP and Disbursements, as well as examining existing documentation and performing testing in order to validate the effectiveness of those corrective actions implemented. We evaluated the existing policies, procedures, and processes in their current state.

Finding 1 – Low – Formalized AP and Disbursements Standard Operating Procedures:

The College does not have a complete, formalized, and documented set of Standard Operating Procedures (SOPs) to address all key risks and controls within the Accounts Payable and Disbursements processes. While the College has some documented Accounts Payable and Disbursements policies within Chapter IV of the 2023-2024 Manual of Policies and Procedures, key procedures and controls that are performed throughout the process are not sufficiently documented in departmental Standard Operating Procedures to ensure future consistency and compliance among Accounts Payable personnel.

Procedures Performed: We obtained the latest versions of the Accounts Payable and Disbursement SOPs and identified that 13 SOPs have been drafted which include all key processes and controls performed by the Accounts Payable group. Only two of the 13 SOPs, however, have been updated to reflect the newly standardized format. These SOPs include:

- Calculating and Paying Interest on Late Payments
- User Access to Accounts Payable System Management

The remaining 11 SOPs have not yet been updated to align with the new standardized format. As a result, they lack documentation of review and approval, do not reflect the most recent revision or implementation dates, and do not outline a process for periodic review. These SOPs include:

- Del Mar College Proposed Updates to Travel Policy (Draft)
- Year-End Accepted Report (PO Receiving Register Report)
- ACH Direct Deposit Vendor
- AP Check Run (Processing ACH Direct Deposit)
- AP Check Run Positive Pay (Manual/Print Checks)
- eBuilders (Budget Setup and Pay Application Invoice Approval)
- Independent Contractor Agreement
- Payroll Request Spreadsheet
- Stale Dated Checks
- Student Void Check
- Vendor Void/Stop Payment Check

The project to standardize all AP and Disbursement SOPs is currently in progress and there is a goal to complete the updates by November 2025.

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Results: Finding Partially Remediated

Recommendation: Weaver recommends that the College continue with the standardization of all AP and Disbursement SOPs and incorporates a defined process for the periodic review and update of policies and procedures into the final versions of the AP and Disbursement SOPs. This process should include a regular review cycle (e.g., annually), as well as a requirement to update the SOPs promptly when significant process changes occur. Including this step before final approval and implementation will help ensure the SOPs remain accurate, relevant, and aligned with current business practices and regulatory requirements.

Management Response: Management agrees that the College continues with the standardization of all AP and Disbursement SOPs. The SOPs will include a regular review cycle as well as a requirement to update the SOPs promptly when significant process changes occur.

Responsible Party: Director of Accounting and Financial Analyst

Implementation Date: November 2025

Finding 2 - Moderate - Late Payment Interest Calculation:

The College does not have a process for ensuring interest for late payments is calculated and paid for in accordance with Texas Government Code Title 10 Subtitle F Chapter 2251. According to subchapter B (Sec. 2251.021), payments are considered overdue and begin accruing interest on the 31st day after the later of: (1) the date the goods are received, (2) the date the performance of the service is completed; or (3) the date the invoice for the goods or service is received. The rate of interest that accrues on an overdue payment is the rate in effect on September 1 of the fiscal year in which the payment becomes overdue and is equal to the sum of one percent and the prime rate as published in the Wall Street Journal on the first day of July of the preceding fiscal year that does not fall on a Saturday or Sunday (Sec. 2251.025). There is not a process in place to ensure the College is compliant with these code requirements and interest is appropriately calculated and paid in the event that a vendor payment is not made timely.

Procedures Performed: We obtained the new "Calculating and Paying Interest on Late Payments" SOP, which outlines the key processes and controls in place to ensure timely and accurate calculation and payment of interest on late invoice payments, in accordance with Texas Government Code Title 10, Subtitle F, Chapter 2251.

The SOP includes a "Compliance and Review" section that specifies the frequency of review and approval. We verified that this section establishes an appropriate process for periodic review to help ensure the procedure remains current and effective.

Additionally, we confirmed that the process is appropriately documented within the AP and Disbursement SOPs and is applicable to the AP department and personnel, as indicated in the "Scope" section of the document.

Results: Finding Remediated

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Finding 3 - Moderate - Travel Expense Policies Updates:

Published policies and procedures over employee travel expense reimbursement are outdated and no longer relevant to the current process. The College's Travel Policy does not reflect the current usage of the Concur system to carry out travel reservations and includes outdated requirements for submitting an approved Request for Travel in advance and submitting the approved Statement of Travel Expense Form to the CFO. We determined these processes are no longer in place and the travel request and expense reimbursement processes are now consolidated within the Concur system.

Procedures Performed: We obtained the draft SOP titled "Proposed Updates to Travel Policy," which is currently under development and pending review by the Risk Manager and the Vice President of Administration and Human Resources. Based on the draft, the travel forms and approval procedures have been updated to reflect the use of the Concur system for submitting travel requests and obtaining the necessary approvals. The draft Travel Policy does not currently include a defined process for periodic review and updates.

Results: Finding Partially Remediated

Recommendation: Weaver recommends incorporating a formal process for reviewing and updating the policy on a regular basis, such as annually, and as needed when changes to travel procedures, systems (e.g., Concur), or regulatory requirements occur. Additionally, we recommend including explicit language referencing the use of the Concur system in Section A3.14.5, where the Travel Expense Report Form is addressed, to ensure consistency and clarity regarding current procedures.

Management Response: Management agrees with the need for a formal process for reviewing and updating the policy on a regular basis and as needed when changes to travel procedures, systems, or regulatory requirements occur. Updates will also include explicit language to reference the use of the Concur system where the Travel Expense Report Form is addressed.

Responsible Party: Vice President Cabinet

Implementation Date: September 1, 2025

Finding 4 - Moderate - Expense Report Timely Submission:

We selected and reviewed approved travel expenses during our scope period of July 1, 2022 to December 31, 2023, to verify a Request for Travel was completed in advance approved by the appropriate supervisor, a Statement of Travel Expense and itemized receipts were submitted by the employee within 30 days of returning from the trip, the Statement was appropriately approved and submitted to necessary personnel, and the expense was appropriate based on College Travel Policies (B3.14). Of the 25 reimbursed travel expenses evaluated, two expenses which were approved by the College were submitted outside of the 30-day deadline.

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One meal expense was submitted for reimbursement by the employee at least 68 days after the last date of travel. The expense was combined with expenses for two other trips and submitted on a single Statement of Travel Expense. The two other trips were submitted timely, within the 30-day deadline, however, the earliest trip which ended over 60 days ago was not submitted within the deadline. The employee was still reimbursed for the full Statement amount.

One mileage expense was submitted for reimbursement by the employee 184 days after the latest of the included trips. The expense was for an employee who travels each Monday to track students during their externships. The employee was reimbursed for three separate Mondays in February 2022 (February 7, February 21, and February 28); however the Expense Report was submitted on August 31, 2022, 184 days after the latest date of travel and 205 days after the earliest date of travel. Additionally, the employee used an Expense Report originally opened July 10, 2018.

Procedures Performed: We obtained the draft SOP titled "Proposed Updates to Travel Policy," which is currently in progress and pending review by the Risk Manager and the Vice President of Administration and Human Resources. The draft has updated guidelines for the submission of expense reports but is still in the process of review and revising to provide clarity and guidance to College employees.

Results: Open

Recommendation: Weaver recommends that the College continue their efforts to update the Travel policy to clearly communicate guidelines and expectations or College faculty and staff for the timely submission of expense reports and corresponding documentation to support the expenses.

Management Response: Management agrees to continue the efforts to update the Travel policy to clearly communicate guidelines and expectations of faculty and staff for the timely submission of expense reports and corresponding documentation to support expenses.

Responsible Party: Vice President Cabinet

Implementation Date: September 1, 2025

Finding 5 – Moderate – User Access:

The College does not have a process in place to ensure formal, periodic reviews over Colleague user access are conducted and inappropriate users are removed. We reviewed user access privileged to create payment vouchers and update ACH payment disbursements in Colleague and identified 4 users with inappropriate access. These users had access to create payment vouchers and/or update ACH payment disbursements and we determined this was not appropriate based on job function. The College currently performs user access reviews on an ad hoc or as needed basis and the reviews are not documented or formalized. Compensating controls are in place which require the AP team to match an approved invoice to the payment voucher created in Colleague.

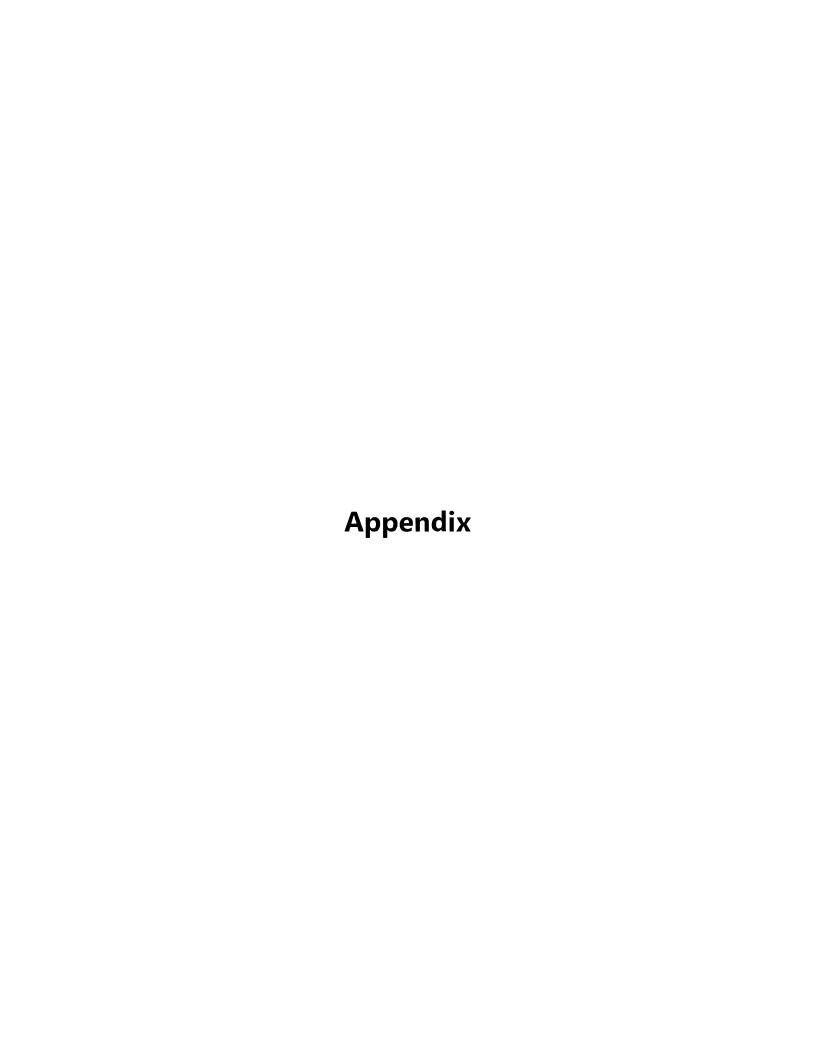
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Procedures Performed: We obtained the updated "User Access to AP System Management" SOP, which outlines the key processes and controls designed to ensure periodic review of user access for granting, modifying, removing, and reviewing access to the accounts payable system. The revised process also includes documentation of the quarterly access review.

Additionally, we reviewed the current user access listings for the payment voucher creation and ACH payment disbursement screens within the Colleague system. Of the four users previously identified as having potentially inappropriate UPDATE access based on their job roles, two were still listed as having access to the two screens. However, upon obtaining and reviewing the exclusion restriction settings for the users, we verified that both are included in the system's "NEVER_DO" list for access related to those screens. This indicates that, although they appear on the general access listing, system controls prevent them from executing functions tied to those permissions. As a result, they do not currently have inappropriate access.

We also obtained three instances of the quarterly review implemented as of September 2024 and confirmed that each was signed and dated by an appropriate member of management, the Business Office Supervisor. Additionally, we identified that the review includes questions to document changes/updates made, if any.

Results: Finding Remediated



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The appendix defines the approach and classifications utilized by Internal Audit to assess the residual risk of the area under review, the priority of the findings identified, and the overall assessment of the procedures performed.

Risk Ratings

Residual risk is the risk derived from the environment after considering the mitigating effect of internal controls. The area under audit has been assessed from a residual risk level utilizing the following risk management classification system.

High

High risk findings have qualitative factors that include, but are not limited to:

- Events that threaten the College's achievement of strategic objectives or continued existence
- Impact of the finding could be felt outside of the College or beyond a single function or department
- Potential material impact to operations or the College's finances
- Remediation requires significant involvement from senior College management

Moderate

Moderate risk findings have qualitative factors that include, but are not limited to:

- Events that could threaten financial or operational objectives of the College
- Impact could be felt outside of the College or across more than one function of the College
- Noticeable and possibly material impact to the operations or finances of the College
- Remediation efforts that will require the direct involvement of functional leader(s)
- May require senior College management to be updated

Low

Low risk findings have qualitative factors that include, but are not limited to:

- Events that do not directly threaten the College's strategic priorities
- Impact is limited to a single function within the College
- Minimal financial or operational impact to the organization
- Require functional leader(s) to be kept updated, or have other controls that help to mitigate the related risk

Regular Agenda Item 5



Del Mar College Physical Facilities April 25, 2025

John Strybos

TO: Mark Escamilla, Ph.D.

President and CEO

FROM: John Strybos, PE, CPA

Vice President and Chief Physical Facilities Officer

RE: Discussion and Action on Annexation – Adopted by the City of Corpus Christi – HUT

Enterprises

SUMMARY: In accordance with the Texas Education Code, Section 130.066, Automatic Annexation of Certain Territory, as the City of Corpus Christi annexes property, then Del Mar College may also annex the property.

BACKGROUND: On April 15, 2025, the City of Corpus Christi approved an Ordinance #033626 annexing and rezoning a 12.778-acre tract of land comprised of a 2.194-acre tract of land per owner petition, located at the southwest corner of FM 43 and SH 286, and the abutting 10.58-acre section of FM 43; approving the related service plan; adding the annexed area to City Council District 3; rezoning the 2.194 acres from the "FR" Farm Rural District to the "CG-2" General Commercial District. A convenience store with a gas station is proposed for the 2.194-acre tract.

RECOMMENDATION: Annexation of the property as annexed by the City of Corpus Christi.

LIST OF SUPPORTING DOCUMENTS: Exhibit A Annexation Property Map



Figure 1 Property Annexation Map